

October 2 1991
US
er hitch
rocess
Victoria Griffith
Neither the president nor
socio-economic...
W
ptimistic...
IONS.
UROPE.

Australia	100.00	100.00	100.00	100.00
Canada	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
US	100.00	100.00	100.00	100.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

MANAGEMENT
Electrolux tackles
white box syndrome
Page 9

FT No. 31,572
THE FINANCIAL TIMES LIMITED 1991

Thursday October 3 1991

D 8523A

World News Business Summary

Aquino gives US three-year deadline for withdrawal

President Corason Aquino gave the US three years to withdraw its forces from the Philippines after abandoning her plan to hold a referendum on a bases treaty. Page 18

Boat people going home

Britain and Vietnam are ready to go ahead with forced repatriation to Vietnam of boat people in Hong Kong camps who have been denied refugee status. UN officials said. Page 18

Lloyd's investigated

A Congressional committee is conducting a preliminary investigation into the activities of Lloyd's of London in the US. Page 8

Nuclear shutdown

America's oldest operating nuclear plant began shutting down at Yankee Rowe, Massachusetts, after Nuclear Regulatory Commission staff said the reactor's containment vessel could rupture. Page 4

Pollution shuts schools

A third day of heavy air pollution in Athens closed schools, left streets deserted and hundreds of people to hospital with breathing problems.

Military train explodes

A military train loaded with munitions exploded in the Georgian capital, Tbilisi, killing at least one person and injuring 26.

Haitians defy coup

Haitians put up barricades to defy the military junta that ousted President Jean-Bertrand Aristide, who is in the US seeking support. Page 4

Haughey survives

Ireland's prime minister Charles Haughey fought off a backbench rebellion within his party after giving an assurance that there would be no cover-ups in a series of financial scandals that have shaken his government. Page 2

Fire on submarine

A fire broke out in a rocket tube aboard a Soviet submarine in the White Sea during an underwater firing exercise. Tass said a large amount of rocket fuel spilled into the sea.

Cresson unpopular

More than half of voters think French president Francois Mitterrand should jump premier Edith Cresson just four months after he appointed her, an opinion poll showed.

Mobutu 'resisted'

President Mobutu of Zaire told western ambassadors that opposition leader Etienne Tshisekedi had insulted him and he would withdraw Tshisekedi's nomination as premier. Authority asserted. Page 3

Indian farmers arrested

About 1,000 Indian farmers were arrested during a protest near parliament in New Delhi against cuts in fertiliser subsidies. Picture, page 3

Jerusalem stabbings

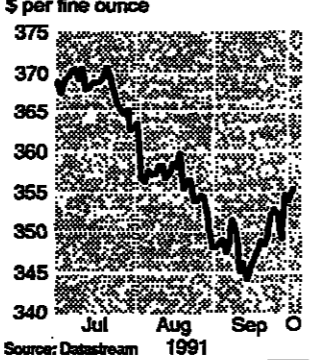
A German woman was stabbed to death by a Palestinian near the Damascus Gate in Jerusalem's walled Old City. A woman companion was hurt.

Rover and Honda to develop new car ranges

Rover and Honda, UK and Japanese carmakers, are to develop two new car ranges and Honda is to expand its £200m (£172m) UK assembly plant.

There is no plan for Honda to increase its 20 per cent equity stake in the Rover vehicle operations, which are 80 per cent owned by British Aerospace. Page 18; Car deal in high gear, Page 18

GOLD touched \$357 a troy ounce, highest price for six weeks, in London as suggestions persisted that the former



Soviet Union's reserves were much lower than most western estimates. It closed at \$355.35, up \$1.50. Page 26

JARDINE MATHESON, Hong Kong-based trading group, is expected shortly to announce the sale of a substantial minority stake in Jardine Insurance Brokers, its insurance broking subsidiary. Page 24

BOW VALLEY Industries, Alberta oil and gas producer, 54 per cent owned by British Gas, intends to double its size through the purchase of oil reserves costing up to \$310m (US\$800m). Page 21

CHRYSLER, financially stretched US motor manufacturer, has raised \$354m through the sale of 35m shares of its common stock. The offer was increased from \$33m because of oversubscription, market sources said. Page 21

ROUX SEQUELA CAYZAC & Goudard, French advertising agency, is to merge with Eurocom to form the world's sixth biggest. Page 19

31, Britain's biggest provider of development capital, with a value of up to £1.5bn (\$2.6m) is to be floated in the spring. Page 19

C&S/ROVIAN, Atlanta-based bank which plans to merge with NCB to form the third largest US banking business in terms of assets, is to provide for credit losses of about \$300m in the third quarter, reflecting deterioration in its real estate portfolio. Page 19

ALL NIPPON Airways, Japanese airline, is to power its Boeing 777 wide-body aircraft with Pratt & Whitney engines in a deal which could be worth \$750m (\$714m).

JOHNSON MATTHEY, UK platinum marketing group, is to set up a development and manufacturing facility near Tokyo to produce automotive catalysts and fuel cell catalyst products. Page 4

BANK OF SCOTLAND, second biggest Scottish bank, reported pre-tax profits for six months to August 31 of £75.7m, 28 per cent lower than in the comparable period of 1990 but above brokers' expectations. Page 20; Lex, page 18

JEFFERSON SMURFIT, Irish paper and packaging company, revealed a 9 per cent drop in interim pre-tax profits to £75.1m (\$120.6m) but raised its dividend by 40 per cent. Page 24; Lex, page 18

THE LONDON Futures and Options Exchange closed its property futures market after a City regulator discovered "possible irregularities". Page 19

Time Warner may link with Toshiba and Itoh

By Alan Friedman in New York and Stefan Wagstyl in Tokyo

TIME WARNER, the debt-laden US media and entertainment company, is at an advanced stage of negotiations on a series of joint ventures that would include raising about \$1bn by the sale of stock in a new subsidiary to Toshiba, the Japanese electronics manufacturer, and C. Itoh, the trading group.

The US company - which reduced its debt burden from \$11.5bn to \$9.9bn earlier this year through a rights offering - declined to comment yesterday, but Toshiba and Itoh both confirmed that talks were in the final stages. Mr Steven Ross, chairman of Time Warner, is expected to be in Tokyo this week for meetings on the deal, although company insiders insisted his main purpose was to take his family to a Paul Simon concert.

An announcement of the joint venture deal could come within three weeks. Wall Street reacted to the news by marking up the price of Time Warner stock by 3 1/2% to \$58.

In Tokyo, Toshiba and C. Itoh both declined to comment on Japanese reports that they would pay \$500m each for a joint 12 per cent stake in Time Warner.

In New York, an executive who has been involved in the talks said a Japanese investment in a new Time Warner subsidiary containing entertainment assets was more likely. He said the transaction under discussion "is far more complicated than just a share purchase".

If completed, the deal would be the third largest Japanese investment in a Hollywood

film company - after Sony's \$3.4bn acquisition of Columbia Pictures Entertainment and Matsushita Electric Industrial's \$3.1bn purchase of MCA.

Time Warner has been burdened by debt ever since it was formed by a merger between Time and Warner Communications in 1989. It has been searching for cash-rich partners for more than a year. The Japanese proceeds are likely to be used to help reduce the US company's debt.

Mr Ross first said in early 1990 that he would like to achieve "a tricontinental venture where we take assets in the entertainment business and merge them".

Mr Ed Aboodi, the special adviser to Mr Ross who has played a leading role in the Toshiba/Itoh talks, is believed to have been searching, so far unsuccessfully, for a European media group that could eventually join in Time Warner's planned Japanese ventures.

One of Toshiba and C. Itoh's aims is almost certainly to gain access to Time Warner's library of Warner Brothers

films and its film production skills.

The three companies are thought to be discussing the formation of a joint company in Japan, to be known as Time Warner Japan. This company would next year launch a cable television business in Japan as a first step in proposed extensive commercial co-operation.

The types of joint ventures being discussed could, according to a well-placed New York executive, include pay-TV and motion picture deals, and not just in the Japanese market.

Brussels blocks European bid for de Havilland

By David Gardner in Brussels and Bernard Simon in Toronto

THE EUROPEAN Commission yesterday blocked a Franco-Italian takeover of de Havilland, the Canadian aircraft maker, in a decision which could have far-reaching implications for plans to form alliances within the aerospace industry.

It is the first time Brussels has used its year-old anti-trust powers to turn down a merger, and, according to a senior Brussels official yesterday, the action is likely to strengthen the Commission's credibility as an impartial policeman of competition.

Implementation of the powers could be of concern to aircraft manufacturers which see cross-border restructuring as a possible response to a decline in military spending and a sharp fall in civil aerospace orders.

The decision to block the acquisition follows a surprise shift in opinion inside the Commission, which until yesterday looked set to clear it.

The EC executive said the proposed takeover of de Havilland by Aerospaciale of France and Alenia of Italy would have created "a powerful and unassailable dominant position in the world market for turbo-prop (commuter) aircraft".

The Brussels move places a question mark over the future of de Havilland, an ailing subsidiary of Boeing, the US aircraft maker. It is widely recognised that the future of Toronto-based company depends on forging a strategic

alliance with another manufacturer.

Boeing expressed disappointment at the decision and said it would consider its options. Canada, too, expressed its "great displeasure". Mr Michael Wilson, Canada's industry minister, said it was too early to say whether de Havilland would be forced to close.

Sir Leon Brittan, the competition commissioner, said the merger would have given de Havilland and ATR - the Franco-Italian joint-venture - 50 per cent of the world market and 67 per cent of the EC market for commuter aircraft of 20 to 70 seats. In the two fastest growing segments of the market, the shares would have been: 63 per cent and 74 per cent respectively in the 50-seat range, and 76 per cent and 75 per cent for aircraft with around 70 seats.

This would have given the group a towering advantage over its mainly European competitors, affecting even the largest producers such as British Aerospace and Fokker of the Netherlands, with no competition from the US or Japan

to offset it. Sir Leon argued, moreover, that ATR had already established itself in North America, where its only indigenous competitor is de Havilland.

"The deal would not so much have led to economies of scale or investment in research and development as acquisition of market share", Sir Leon said yesterday. He added that Aerospaciale had admitted rejection of the deal "would not change or damage the fortunes of the companies concerned".

Several of Sir Leon's colleagues wanted the Commission to consider the acquisition in the light of the market for aircraft of up to 110 seats, where they said the new group would only have around a 20 per cent share.

Since the Commission got powers to vet large takeovers last September, it has approved all 52 mergers it has considered, attaching conditions to five. "We have interpreted the regulations to permit a very substantial restructuring of European industry", Sir Leon said yesterday. "But that was not possible in this case."

De Havilland produces only one type of aircraft, the Dash-8, and has been in the red since 1982. Dwindling orders forced it to cut production last month from five to 4.5 aircraft a month. After recent cuts the workforce totals 4,300.

The Canadian and Ontario governments are likely to work closely with Boeing to try to find another buyer.



Croatian refugees rest yesterday after fleeing their village as it was shelled by Serbian forces. Report, Page 2

Dutch EC plan goes into the bin

By David Suchan in Brussels and Ronald van de Krol in Amsterdam

THE Dutch presidency of the European Community yesterday cast aside its much-criticised political union plans and began talks with other member states on an earlier Luxembourg draft treaty.

After Monday's revolt by 10 EC states against the Dutch plan for a federal-type union, the presidency suggested at a meeting of the Twelve's negotiators that they should carry on discussing the proposals for a common foreign and security policy were they had left it on July 18, when only the Luxembourg draft was on the table.

"The negotiators continued their talks as though nothing had happened in recent weeks," a Dutch official said.

The status of the 96-page Dutch draft on political union is now reduced to "a reference document", on a par with papers submitted by other countries. The main framework for the negotiations is once more the plan drafted by Luxembourg, previous holders of the EC presidency, which would keep foreign, criminal justice and immigration policy-making outside the standard Treaty of Rome rules.

However, the Dutch are doubling the tempo of negotiations by extending meetings in Brussels of the Twelve's special representatives from one to two days a week. Most of this week-end's informal meeting of EC foreign ministers at a castle near Utrecht will be devoted to such vexed issues as whether majority voting should be

Continued on Page 18
Editorial Comment, Page 16

Fight starts over UK ban on Halcion sleeping pill

By Clive Cookson and Daniel Green

AN unprecedented battle between the UK Department of Health and a US pharmaceutical company started yesterday when the world's most widely prescribed sleeping pill, Halcion, was withdrawn from sale in Britain.

Upjohn, Halcion's manufacturer, refused to withdraw the drug voluntarily, as companies normally do when faced with the suspension of their licence. The company, based in Michigan, plans to appeal against the decision because "no scientific or medical evidence warrants withdrawal".

The department banned Halcion and its generic (unbranded) equivalent, triazolam, on the advice of its Committee on the Safety of Medicines. The CSM said that the chemical "is associated with a much higher frequency of side effects, particularly memory loss and depression" than other drugs in its category.

The UK ban results partly from the CSM re-examining the original clinical data submitted

in the 1970s and partly from new evidence of adverse reactions. Doctors have notified the CSM of 390 adverse reactions "including 161 psychiatric reactions".

Doctors wrote 1.5m prescriptions for Halcion and triazolam in the UK last year - the number of patients involved is believed to be about 700,000. The withdrawal is the largest since Opren was taken off the market in 1992.

Halcion is Upjohn's second-largest selling product, with estimated sales of \$240m (£137.90m) a year worldwide. Although Halcion's UK market is worth only \$5m to \$10m, the company is concerned that the Department's of Health's action could lead regulatory authorities in other countries to ban the drug.

Upjohn failed to win a High Court injunction on Tuesday night to prevent the department suspending its licence. The company has a month in which to appeal to the CSM against a permanent revoca-

tion of Halcion's licence.

If the CSM again rules against it, Upjohn can make a final appeal to the government's Medicines Commission. This appeals procedure has not been used before.

Mr Roger Odds of the Royal Pharmaceutical Society, the pharmacists' professional body, said it was not yet clear whether chemists shops should return their stocks of Halcion to the manufacturer or hold on to them, pending an appeal.

Consumer activists in the US have been campaigning for the Food and Drug Administration to ban Halcion. Their campaign gathered momentum in August when Upjohn admitted that it had inadvertently submitted incomplete data about Halcion's side effects to the FDA in the 1970s.

Halcion is one of a group of drugs called benzodiazepines which are the subject of legal action in several countries.

Insomnia cure faces sleepless nights, Page 19

CONTENTS

Germany: One year after reunification, pain and bitterness are tinged with some hope ... 18	UK politics: John Major wanted a November poll, now everyone must wait ... 6	Nigerian trade: Gatt is urging the country to foster its comparative advantages ... 4	Editorial Comment: Ever wider and deeper: Death and the taxman ... 16	Koor Industries: Israel's largest industrial conglomerate escapes bankruptcy ... 21	Technology: The Wellcome Trust is now the world's wealthiest charitable foundation ... 10	World textiles: Uncertainty remains over the world trade framework ... Survey, 11-14	International Companies ... 29-33	Companies ... 21-22	World Trade ... 6, 8	Companies ... 24-25
---	--	---	---	---	---	--	-----------------------------------	---------------------	----------------------	---------------------

MARKETS

STERLING New York close: \$1.75 (1.7482) London: \$1.752 (1.748) DM2.9/25 (2.915) FF5.9/25 (5.925) SF2.5/5 (2.54) Y232.25 (233) £ index 91.2 (91.1)	GOLD New York: Comex Dec \$358.6 (\$37.3) London: \$355.35 (\$33.85) N SEA OIL (Argus) Brent Nov \$21.05 (20.875)	DOLLAR New York close: DM1.686 (1.6863) FF5.6785 (5.687) SF1.4562 (1.45645) Y132.585 (133.48) London: DM1.6825 (1.6855) FF5.6675 (5.675) SF1.4525 (1.452) Y132.55 (133.15) £ index 94.2 (94.5) Tokyo close: Y133.11	US closing rates Fed Funds: 5% (5 1/2) 3-mo Treasury Bill: 5.221% (5.232) Long Bond: 10 3/4% (10 3/4) yield: 7.824% (7.793)	STOCK INDICES FT-SE 100: 2,644.2 (-1.4) FT Ordinary: 2,037.9 (+2.0) FT-A All-Share: 1,275.38 (1,275.62) New York close: DJ Ind. Av. 3,012.52 (-5.82) S&P Comp 388.26 (-0.94) Tokyo: Nikkei 24,375.11 (-1.9)	LONDON MONEY 3-month interbank: 10 1/2% (10 1/2-10 1/4) Life long gilt future: 96 1/2 (96 3/4)
---	---	---	---	---	--

Solchaga's liberalisation plan sidesteps the unions

Carlos Solchaga (left), Spain's finance minister, has taken revenge on the trade unions with measures abolishing final controls on capital movement and the bulk of the country's tariff barriers. Page 2

Financial Futures ... 34	Gold ... 26	Int. Capital Markets ... 22, 23	Letters ... 27	Technology ... 17	Unit Trusts ... 30-33	World Index ... 28
--------------------------	-------------	---------------------------------	----------------	-------------------	-----------------------	--------------------

Observer ... 17	Stock Marketsworld ... 26	Chief price changes yesterday: Page 19
-----------------	---------------------------	--

EUROPEAN NEWS

Yugoslavia's army cuts off Dubrovnik

By Laura Silber in Belgrade

THE YUGOSLAV federal army yesterday sealed off Dubrovnik, the Adriatic resort, as it stepped up its offensive against the rebel republic of Croatia.

Dozens of people were reported killed as fighting flared throughout battle zones in eastern and central Croatia.

Naval gunboats and federal army artillery units were pounding Dubrovnik and surrounding villages, the city's crisis committee said. It said four Croat national guardsmen had been killed and one woman had died when the army launched cannon and infantry attacks on the city.

It was virtually cut off from the outside world after the local television transmitter was forced to drop plans to relieve its team in Dubrovnik after fighting blocked the road from Split, Croatia's second biggest port.

Gruz, the main harbour, which is less than a mile from Dubrovnik's historic centre, had been bombed, according to Tanjug, the Belgrade-based Yugoslav news agency.

The attacks destroyed a petrol station, churches and hotels.

Intense civil defence preparations were under way in the old town. Treasured buildings were protected by sandbags and Venetian gothic churches boarded up.

The attack came hours after the Serb-dominated federal army issued a second ultimatum to Croatia and warned that it would destroy vital installations, including shipyards, unless Croatian forces lifted a blockade of army bases.

It claimed Croatia had repeatedly violated the 10-day truce. "This has definitely come to an end. Words will not be trusted any more."

Croatian radio said 15 federal soldiers had been reported killed in the central Croatia. Four people killed and 61 injured in Vukovar, and two killed in mortar attacks on nearby Osijek, the embattled regional capital of eastern Croatia.

Fighting was also reported around the central Croatian towns of Sisak and Pakrac and around Zadar, on the coast about 240 miles northwest of Dubrovnik.

Serbia warned yesterday that if Croatia and Slovenia declared full independence on October 7, when the EC-brokered three-month moratorium expires, the borders between republics would be redrawn.

An EC-sponsored peace conference is due to resume tomorrow in The Hague.

It was virtually cut off from the outside world after the local television transmitter was forced to drop plans to relieve its team in Dubrovnik after fighting blocked the road from Split, Croatia's second biggest port.

Gruz, the main harbour, which is less than a mile from Dubrovnik's historic centre, had been bombed, according to Tanjug, the Belgrade-based Yugoslav news agency.

The attacks destroyed a petrol station, churches and hotels.

Intense civil defence preparations were under way in the old town. Treasured buildings were protected by sandbags and Venetian gothic churches boarded up.

The attack came hours after the Serb-dominated federal army issued a second ultimatum to Croatia and warned that it would destroy vital installations, including shipyards, unless Croatian forces lifted a blockade of army bases.

It claimed Croatia had repeatedly violated the 10-day truce. "This has definitely come to an end. Words will not be trusted any more."

Croatian radio said 15 federal soldiers had been reported killed in the central Croatia. Four people killed and 61 injured in Vukovar, and two killed in mortar attacks on nearby Osijek, the embattled regional capital of eastern Croatia.

Fighting was also reported around the central Croatian towns of Sisak and Pakrac and around Zadar, on the coast about 240 miles northwest of Dubrovnik.

Serbia warned yesterday that if Croatia and Slovenia declared full independence on October 7, when the EC-brokered three-month moratorium expires, the borders between republics would be redrawn.

An EC-sponsored peace conference is due to resume tomorrow in The Hague.

CHANGE OF GUARD AT THE BARRACKS



A Croatian fighter yesterday outside a destroyed Yugoslav army barracks in Bjelovar

Cabinet supports slimmer council for Bundesbank

By Andrew Fisher in Frankfurt

GERMANY'S federal cabinet yesterday approved a streamlining of the Bundesbank's policy-making council, prompting criticism from some regional states but approval from the central bank.

The new council, which still has to win parliamentary approval, will have eight German representation for the first time.

The cabinet approved the proposal by Mr Theo Weigel, the finance minister, to reduce the number of Länder (state) representatives on the Bundesbank's council from 11 to nine.

The Bundesbank was concerned that the creation of five new states through German unification would have increased state representation to 16 and thus made discussions unwieldy.

The reduction in the Länder component of the council

would be achieved by merging existing regional central banks. In east Germany, only Saxony would have its own regional bank, while the other states would link up with western Länder.

Under the new law, the council would have a maximum of 17 members instead of a possible 26. As well as the reduction in regional members, the permanent directorate, headed by Mr Helmut Schlesinger, Bundesbank president, would have a maximum of eight instead of 10.

Still to be decided is whether the legislation needs to pass the Bundesrat (upper house of parliament), where the Länder (states) are represented and where opposition could surface, as well as the Bundestag (lower house).

The cabinet meeting was attended by Mr Schlesinger.

The council meets every fortnight to consider monetary policy and take decisions such as interest rate changes.

It currently consists of 16 people.

These include the permanent directorate, headed by Mr Schlesinger. The directorate can total a maximum of 10 members, but is currently only five. The vacancy caused by the resignation of Mr Karl Otto Pöhl as president has yet to be filled. It was Mr Pöhl who put forward the plan to cut the council's size.

The change in the law would need to pass the Bundesrat only if it was decided that the interests of the Länder were affected.

Cabinet and Bundesbank officials said this was not the case, however, since monetary policy was a national and not a regional issue.

Moscow plays down plan to cut size of army by nearly half

By Gillian Telf and Neil Buckley in Moscow

THE Soviet Defence Ministry yesterday played down reports of plans to cut the Soviet army by nearly half, and said that the size of any cut depended on negotiations with the west.

Lieutenant-General Pavel Grachev, first deputy defence minister, told a committee of the Russian parliament on Tuesday that the army would be cut from 3.7m men to between 2m and 2.5m men by 1994, according to a report from the independent news agency Interfax. But a spokesman for the Defence Ministry said yesterday that Gen Grachev was "expressing his personal opinion".

A special committee is examining the question of reforming the army, but it has reached no concrete conclusions, the spokesman said.

A ministry statement yesterday also said that "in the foreseeable future the number of Soviet armed forces could be reduced within the framework of talks on disarmament, from 3.7m to 3m. In future, further cuts are not excluded."

Marshal Vyevgeny Shaposhnikov, newly-appointed defence minister, has several times said the likely future size of the army is around 3m.

Gen Grachev's statement, however, provoked little surprise from western military experts in Moscow.

A British military source noted that the direction of Gen Grachev's comment was "totally expected" in light of the economic pressures in the Soviet Union for military reduction and the problems that the Soviet army would face in relocating units it planned to withdraw from eastern Europe and the Baltics.

A series of draft proposals for the reduction and professionalisation of the Soviet

army have been under discussion both before and after the August coup.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

However, all the figures for reduction of the army, including Gen Grachev's on Tuesday, have been ambiguous whether they referred to the entire army or excluded KGB border guard units and construction units.

These ranged from one radical draft plan suggested by the Russian parliamentary defence committee last autumn which proposed reducing the army to 1.5m, to the more conservative plans produced in the spring by General Mikhail Moiseyev, formerly chief of Soviet general staff, which called for a minimal reduction to 3m.

Walesa 'kitchen cabinet' attacked

By Christopher Bobinski in Warsaw

A POLITICAL row is brewing in Poland over a warning in the Tygodnik Solidarnosc, the Solidarity movement's weekly paper, that the president's campaign staff last autumn.

He argues that a "kitchen cabinet" composed of Mr Mieczyslaw Wachowski, a former taxi driver and now a close adviser to Mr Walesa, Mr Andrzej Drzyzga, a journalist and the president's press spokesman, and Fr Franciszek Cybulski, his personal chaplain, is becoming, with Mr Walesa, the real source of power in the country.

Mr Wyszowski claims that

the worsening economic situation, if coupled with the emergence of a fractious parliament and a weak government following elections on October 27, will help concentrate power in Mr Walesa's hands.

The attack comes as the election campaign is getting under way and follows rumours that the president is preparing to ditch Mr Jaroslaw Kaczynski, who formally heads his office.

Mr Kaczynski's twin brother Lech is a contender for the post of defence minister and heads the country's National Defence Committee, which was bypassed by Mr Walesa during

the August crisis.

Yesterday, one of Mr Walesa's entourage, Mr Drzyzga, said the attack amounted to little more than electoral intrigue. He said Mr Wyszowski's version of events during the Soviet coup were erroneous. "Nothing like that happened," he declared.

Mr Wachowski, who appears to be closest to Mr Walesa, has already been the object of criticism. A recent attack on him in the Dziennik Baitycki, a Gdansk daily part-owned by Solidarity, shows that feeling is running high on the issue in Mr Walesa's own constituency.

Mr Wyszowski claims that

the worsening economic situation, if coupled with the emergence of a fractious parliament and a weak government following elections on October 27, will help concentrate power in Mr Walesa's hands.

The attack comes as the election campaign is getting under way and follows rumours that the president is preparing to ditch Mr Jaroslaw Kaczynski, who formally heads his office.

Mr Kaczynski's twin brother Lech is a contender for the post of defence minister and heads the country's National Defence Committee, which was bypassed by Mr Walesa during

the August crisis.

Yesterday, one of Mr Walesa's entourage, Mr Drzyzga, said the attack amounted to little more than electoral intrigue. He said Mr Wyszowski's version of events during the Soviet coup were erroneous. "Nothing like that happened," he declared.

Mr Wachowski, who appears to be closest to Mr Walesa, has already been the object of criticism. A recent attack on him in the Dziennik Baitycki, a Gdansk daily part-owned by Solidarity, shows that feeling is running high on the issue in Mr Walesa's own constituency.

Mr Wyszowski claims that

the worsening economic situation, if coupled with the emergence of a fractious parliament and a weak government following elections on October 27, will help concentrate power in Mr Walesa's hands.

The attack comes as the election campaign is getting under way and follows rumours that the president is preparing to ditch Mr Jaroslaw Kaczynski, who formally heads his office.

Mr Kaczynski's twin brother Lech is a contender for the post of defence minister and heads the country's National Defence Committee, which was bypassed by Mr Walesa during

the August crisis.

Yesterday, one of Mr Walesa's entourage, Mr Drzyzga, said the attack amounted to little more than electoral intrigue. He said Mr Wyszowski's version of events during the Soviet coup were erroneous. "Nothing like that happened," he declared.

Mr Wachowski, who appears to be closest to Mr Walesa, has already been the object of criticism. A recent attack on him in the Dziennik Baitycki, a Gdansk daily part-owned by Solidarity, shows that feeling is running high on the issue in Mr Walesa's own constituency.

Mr Wyszowski claims that

the worsening economic situation, if coupled with the emergence of a fractious parliament and a weak government following elections on October 27, will help concentrate power in Mr Walesa's hands.

The attack comes as the election campaign is getting under way and follows rumours that the president is preparing to ditch Mr Jaroslaw Kaczynski, who formally heads his office.

Mr Kaczynski's twin brother Lech is a contender for the post of defence minister and heads the country's National Defence Committee, which was bypassed by Mr Walesa during

the August crisis.

Yesterday, one of Mr Walesa's entourage, Mr Drzyzga, said the attack amounted to little more than electoral intrigue. He said Mr Wyszowski's version of events during the Soviet coup were erroneous. "Nothing like that happened," he declared.

Mr Wachowski, who appears to be closest to Mr Walesa, has already been the object of criticism. A recent attack on him in the Dziennik Baitycki, a Gdansk daily part-owned by Solidarity, shows that feeling is running high on the issue in Mr Walesa's own constituency.

Mr Wyszowski claims that

the worsening economic situation, if coupled with the emergence of a fractious parliament and a weak government following elections on October 27, will help concentrate power in Mr Walesa's hands.

The attack comes as the election campaign is getting under way and follows rumours that the president is preparing to ditch Mr Jaroslaw Kaczynski, who formally heads his office.

Mr Kaczynski's twin brother Lech is a contender for the post of defence minister and heads the country's National Defence Committee, which was bypassed by Mr Walesa during

the August crisis.

Germans divided over unity

By Christopher Parkes in Bonn

GERMANY WAS warning yesterday in sober, even somber, mood for today's celebration of its newest official festival: the Day of German Unity.

"We must learn to come to grips with reality" in our economic and social system, President Richard von Weizsäcker said on national television.

People found it difficult to appreciate during the 12 months since unification how much the east and west of the country had diverged in their attitudes and ways of life during the years of division. "It is a hard and painful road, but we are going slowly forward."

Just how slowly was reflected in the results of a survey yesterday by the Infas social research unit. It showed that 60 per cent of Germans believed it would be 10 years at least before living standards in the east matched those in the west.

Frontier barbed wire and the Berlin Wall have been replaced by the so-called "D-Mark-action line". And while 80 per cent in the west feel they are contributing heavily, only 47 per cent of those in the east agree, and 70 per cent of people in the former German Democratic Republic feel that too much is expected of them.

They are living with mounting unemployment, industrial output reduced by half, rising rents and wages at around a half or less of western levels.

The survey showed that almost twice as many people in the west as in the east (21 per cent against 12 per cent) felt that Germany would have been better left split in two. Even so, no-one wanted the Wall back.

Mr Boris Pankin, the Soviet foreign minister, arrived in Prague yesterday to initial the first bilateral treaty between Czechoslovakia and the Soviet Union since the Czechoslovak revolution of November 1989, writes Adam Gwizdala.

The treaty had been delayed

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

The pact will be signed by the two countries' presidents at a later date.

because of a clause preventing signatories from entering into opposed military alliances. The Soviet Union agreed to drop the clause after the abortive coup in Moscow in August.

Brussels checks on Fiat plan

By David Gardner in Brussels

THE European Commission yesterday opened an inquiry into the Italian government's plans to contribute some \$1.7bn for Fiat's L12,000bn (\$5.5bn) new investment in the depressed southern Mezzogiorno region.

EC competition officials said it was a routine investigation into regional aid it believed justified in principle. Because of the subsidy's size, "we want to make sure it is justifiable so we can defend it," Sir Leon Brittan, competition commissioner, said.

The Italian government considers L7,500bn of the Fiat investment plan is eligible for state aid under EC rules, through grants, soft loans, tax and social security breaks, as well as under energy efficiency and research provisions of Italian law. The Commission is likely to concentrate on the latter two criteria, as it calculates how the aid base was arrived at.

The Mezzogiorno is eligible for high aid rates under EC law, which provides for state and Community support to help lagged or declining regions build infrastructure.

Two high-benchmarks, nevertheless, called for Mr Haughey's resignation during the meeting, saying he should not lead the party into the next general election. Mr Brady, however, said that the majority still backed Mr Haughey.

The Irish telecommunications minister, meanwhile, recommended yesterday that a High Court inspector be appointed to investigate the purchase in 1990 of the new headquarters by Telecom Eireann, the state-run telecommunications company.

Controversy over the property deal led to the resignation

Charges focus on Philippine nuclear power station contract

Westinghouse faces bribery trial

By Frank Gray

WESTINGHOUSE Electric, the US power equipment supplier, said Burns & Roe, engineering consultants, will be required to testify in a bribery trial by US prosecutors in New Jersey, in connection with allegations of bribery and corruption concerning a contract to build a nuclear power station in the Philippines.

The case revolves around \$17m in consultancy fees allegedly paid to Mr. Hermilio Disini, a close associate of the late President Ferdinand Marcos, who represented the interests of the two companies in their contract bid.

The decision that the matter should go to a jury trial, to start next February, was taken last week by Federal Judge Dickinson Debevoise, who rejected the two companies' appeal for a summary judgment - in effect, a motion

to dismiss the case or refer it to arbitration under the International Chamber of Commerce in Geneva and outside US court jurisdiction.

Negotiations between Westinghouse, Burns & Roe and the National Power Corporation started in 1973, with the prime contract going to Westinghouse in 1976. A state of martial law was in place during the life of the project which, Judge Debevoise noted, gave Marcos ultimate authority over the Philippine people and Philippine institutions.

The 620MW nuclear station, the first such station in southeast Asia, was sited on the Bataan Peninsula west of Manila. It was completed just before the overthrow of the Marcos regime in 1986. The plant was mothballed by Mrs. Corason Aquino, his successor,

following claims that the new government had discovered irregularities in the original contract award.

In his ruling, the judge stressed the defendants' persistent need to employ a consultant closely connected with the president, because of the then martial law. Mr. Disini's wife was Mr. Marcos' cousin and physician. "I find there is ample evidence to permit a reasonable jury to find the Disini commissions were intended to be paid in whole or in part to Disini," the judge said.

There was evidence both companies "took steps to cover up the payments," he stated, adding that after press reports in 1977 suggesting improper payments to win the deal, Westinghouse burned the files

in Manila relating to procurement of the contract. Other records were destroyed and other efforts were made to avoid discovery of the [Disini] agreement.

Westinghouse said it was disappointed the summary judgment motion was denied, but stressed the judge had "merely concluded that factual questions must exist which the jury must determine." "We know of no evidence, in any documents or in any testimony, that demonstrates Westinghouse directly or indirectly ever paid one dime to President Marcos." The plaintiffs seek recovery of the amount of any alleged bribes paid, the defendants' revenues and profits from the project, and punitive damages.

Frank Gray edits Power in Asia, an FT energy newsletter.



The son of an Indian farmer is hoisted up to wave a flag during a farmers' demonstration near the prime minister's office in New Delhi yesterday. A thousand protesters were arrested as they tried to approach parliament in protest against cuts in fertilizer subsidies

Mobutu seeks to reassert his authority

By Julian Ozanne in Kinshasa

THE national conference to decide the Zaire's political future, was called off yesterday amid signs of a power struggle between beleaguered President Mobutu Sese Seko and the opposition he has chosen to form a government.

The meeting was postponed after the ruling Mouvement Populaire de la Revolution accused the opposition of breaching a pact which promised the new government would have a balance of MPR and opposition seats.

The wrangling over the government's composition and over whether the president would continue to have a "reserved domain" of power over defence, security, foreign affairs and the exchequer threatens to plunge Zaire further into turmoil.

Mr. Mobutu's reassertion of presidential authority threatens to derail attempts to broker a solution to the crisis.

His move followed claims made by Mr. Etienne Tshisekedi, leader of the opposition Union for Democracy and Social Progress and the man charged with forming a government that as prime minister he would take control of the army and the entire decision-making process of government and that the president would be a figurehead.

Iraqi uranium to be sent abroad

By Bronwen Maddox in Bahrain

ANY UNUSED uranium fuel from the bombed Soviet reactor at Iraq's Tuwatha research centre will be sent to Britain and France, with the value of the fuel defraying the cost of transport, a UN official said.

The cost of dismantling Iraq's small reactors, the biggest demolition task facing the UN's nuclear inspection team, has been estimated at up to \$20m. The UN is expected to offset the expense against Iraqi oil revenues.

At the weekend Mr. Rolf Ekens, the Swedish chairman of the special UN commission set up to inspect and destroy Iraq's unconventional weapons, will present the UN's draft document for future inspections to the Iraqis in Baghdad.

Extra clauses covering the treatment of inspectors were inserted into the document this week. Inspectors were detained for four days in the car park of the Iraqi Atomic Energy headquarters last week after refusing to surrender finance and personnel records they had seized.

Maori minister fired

New Zealand's prime minister, Mr. Jim Bolger, created a political furor yesterday when he sacked Mr. Winston Peters, the Maori affairs minister, in a cabinet reshuffle. Terry Hall writes from Wellington.

Mr. Peters, a Maori, has long been seen as a future prime minister, and consistently outranks Mr. Bolger in opinion polls.

Iran 'to reimburse N-plant losses'

INTERNATIONAL arbitrators have ordered Iran to reimburse losses of FF40m (\$700m) to three French companies over a nuclear power plant in Iran, Framatome, the nuclear energy group, said yesterday. AP reports from Paris.

The case stems from Iran hired Framatome, Alstom and Spie-Batignolles to construct a nuclear power plant at Karun, before he was overthrown in the 1979 Islamic revolution.

Ayatollah Khomeini's regime cancelled the contract and other French nuclear energy projects, triggering multi-million dollar disputes.

The French companies claimed losses of FF40m and the International Chamber of Commerce in Paris referred the case to arbitrators in Lausanne, Switzerland.

The panel ruled in late August that Iran owed the three companies FF40m, although the decision has not yet been announced officially.

The French companies did not disclose how the money was to be divided.

The judgment - which comes six months after the consortium was ordered to pay Iran FF550m for breaking contracts to supply the facility with nuclear fuel - is suspended pending an overall Franco-Iranian accord on financial disputes stemming from the revolution.

The dispute is rooted in the Shah's 1974 investment of \$1bn for a 10 per cent stake in Eurodif, an agency overseeing uranium enrichment for several west European countries.

After the revolution France froze the Iranian stake in Eurodif, and Iran scrapped the Shah's plan to build 20 nuclear power plants. Tehran claimed the Shah's investment, with interest; Paris countered

Iran for damages from billions of dollars in broken contracts.

Mr. Ali Akbar Velayati, Iranian foreign minister, had been expected to sign a final settlement during a visit to Paris in June but he went home empty-handed. Iran has denied French media reports that the complication was due to an unexpected demand for enriched uranium from France.

Both countries have appeared determined not to let the issue affect improving relations. Iran badly needs western investment, and France hopes for large contracts in rebuilding infrastructure.

'Executives approved Noriega transfers'

By Henry Hammen in Miami

TOP management executives of the Bank of Credit and Commerce International approved of the bank's Panama branch helping to divert funds belonging to the Panamanian National Guard to personal accounts of Gen. Manuel Antonio Noriega, a former bank executive has alleged.

The allegation, contained in an affidavit sworn by Mr. Daniel Gonzalez, the former deputy manager of the BCCI office in Panama City, the affidavit was filed in Miami Federal District Court by lawyers for the Republic of Panama.

The Panamanian government has filed a civil suit in the US against BCCI in an effort to recover what it claims is government money the bank illegally allowed to be deposited in Gen. Noriega's accounts.

Gen. Noriega is on trial in Miami on drug trafficking charges.

Mr. Gonzalez alleged that, starting in 1982, Gen. Noriega, then head of the National Guard, used BCCI to channel \$30m in government funds to personal accounts in Britain.

The affidavit claims that Gen. Noriega authorised BCCI to open "a series of secret accounts in his name". He said Gen. Noriega "clearly informed BCCI that the funds in this account relationship were National Guard funds".

Mr. Gonzalez alleges that "the nature of the Noriega secret National Guard accounts was known by the top management of BCCI worldwide and the various European and US branches receiving funds from Panama".

He claims that BCCI branches which received the National Guard funds "did so with top management knowledge and approval". Mr. Gonzalez further claims that Gen. Noriega was so closely linked to top management in BCCI that he was able successfully to demand the replacement of the bank's country manager, Mr. Miguel A. Ayala Awan.

According to Mr. Gonzalez, after Mr. Awan became country manager in Panama, he carried out orders of cash into the bank offices to deposit in Gen. Noriega's secret accounts.

In addition to acting as a conduit for National Guard funds, the affidavit alleges that BCCI accepted deposits of "tens of millions of dollars in drug proceeds" which (Gen. Noriega) placed in other BCCI branches. Much of that money is alleged to have been transferred to BCCI in Paris.

Abu Dhabi branch sacks most staff

BCCI sacked up to three-quarters of the 450 staff at its Abu Dhabi headquarters yesterday, banking sources said. Reuters reports from Dubai.

They said the staff were given letters which terminated their contracts. The letters, dated October 1, informed the staff they would be paid their August and September salaries as well as one month's pay in lieu of notice.

China to look into links with BCCI

By Robert Thomson in Beijing

THE People's Bank of China and the Bank of China, the two foreign exchange banks, have launched investigations into the exposure of Chinese corporations to the Bank of Credit and Commerce International (BCCI) and plan to tighten control over foreign currency deposits by state-run corporations.

Both institutions have decided to improve their access to debt rating information and are expected to crack down on corporations which maintain secret hard currency accounts with foreign banks.

Provincial trading companies are often reluctant to surrender their hard currency earnings and maintain the offshore accounts in contravention of Chinese law.

The People's Bank and the Bank of China are still trying to calculate the total amount of Chinese deposits with BCCI and its subsidiaries, but estimates range from about \$200m to \$300m. An accurate calculation is made difficult by the reluctance of Chinese corporations to confess to unauthorised accounts.

Tao Liming, manager of the Bank of China's International Finance Institute, said that

"we know a lot of companies had connections" with BCCI. The bank had a branch in the special economic zone of Shenzhen, adjacent to Hong Kong, and representative offices in the southern cities of Guangzhou and Xiamen, as well as in Beijing.

BCCI was regarded as a skillful operator in the Chinese market, having cultivated senior Communist party officials, offered more attractive interest rates than the competition, and successfully traded on its reputation as a representative bank of the third world.

"We have admitted that there is a problem of illegal foreign exchange accounts, but we don't know how many of these accounts were with BCCI. The People's Bank has been trying to solve this problem for a long time. We know that there were many legal accounts with the bank," Tao said.

The People's Bank and the Bank of China have assigned special teams to examine the accounts, but also to suggest options for improving the flow of information about foreign financial institutions. Tao said his bank is likely to seek closer ties to debt rating agencies, while financial officers at the People's Bank said they want to improve its international standing as a central bank.

ANC may 're-evaluate' foreign loans

By Patti Waldmeir in Johannesburg

MR Cyril Ramaphosa, secretary-general of the African National Congress, said yesterday a future ANC government reserved the right to "re-evaluate" foreign loans made to the current South African Government.

The new democratically-elected government cannot just be a rubber stamp for the actions and undertakings of an apartheid government, which could have agreed to onerous conditions, making it difficult for a new government to

achieve its objectives," he said in a statement, adding "we will need to carefully evaluate the conditions for each loan."

His comments could hamper South Africa's efforts to raise capital on international markets. Pretoria imposed a debt repayment standstill in 1985, following the refusal of foreign banks to roll over loans to the South African Government. It has made tentative moves recently to return to world capital markets.

Mr Ramaphosa's statement

appeared to be aimed primarily at strengthening the flagging international sanctions campaign against South Africa. He emphasised the ANC's opposition to the granting of international loans to the country until an interim government had been formed.

But, taken together with last week's statements by Mr. Nelson Mandela, the ANC president, that the ANC would nationalise mines, banks and so-called "monopoly industries", Mr. Ramaphosa's comments will further shake foreign and local investor confidence in the future of the South African economy under an ANC government.

The ANC later appeared to distance itself from Mr. Mandela's remarks, saying they had been taken out of context. However, the ANC leader has repeated his views on nationalisation three times in a fortnight, leading to confusion over ANC policy on the issue, which had seemed to be moving away from nationalisation.

South African conglomerates under attack

By Philip Gawith in Johannesburg

THE SIMMERING debate in South Africa about the high degree of corporate concentration has been revived following the publication of a controversial report by the country's Competition Board.

In its report, the board says "the indications are that both from an economic and a political perspective the degree of economic concentration in this country is probably too high." This is a reference to the control of about 80 per cent of the Johannesburg Stock Exchange (JSE) by South Africa's four largest groups.

The report will be welcomed by the African National Congress, the main black opposition group, which believes the power of the country's large conglomerates causes a maldistribution of wealth and investment. It said in a recent discussion paper that it would mount an inquiry into the subject "with the objective of encouraging a more equitable and efficient

ownership pattern in the private sector."

Although the board's comments enjoy no legal status - they were a postscript to a report finding that share purchases in Gold Fields of South Africa by Anglo American and De Beers did not constitute a restrictive practice - they represent an unwelcome reminder to the country's largest companies of a thorny policy debate which will not go away.

Mr. Michael Spicer, spokesman for Anglo American, South Africa's largest company, said they welcomed a serious airing of the matter, but he said the tone of the board's comments was "unhelpful" and a number of the views were "highly debatable".

Anglo American acknowledges that it controls about 80 per cent of shares on the JSE - others claim the figure is higher - but are unapologetic about their size. They have argued robustly that South Africa needs more large companies, not

fewer, if it is to develop large capital projects and compete on world markets.

The report notes that there is evidence of conglomerates unbundling, and says this process "needs to be extended and should include the identification of barriers to entry and inefficiencies that are caused by excessive concentration".

In a highly provocative passage, the board then threatens that if "as a result of a lack of action or resolve, there should be no discernible improvement in the situation in the short term, it is conceivable that a few years hence more dramatic steps... are likely to be implemented".

It also addresses the questions of interlocking directorates - where members of companies sit on the board of their competitors - suggesting that such directors "do some serious soul-searching if they recognise the significance of the competitive process in a market-driven economy".

China's secret view of the world

Beijing awaits news from its rewrite team, reports Robert Thomson

REWRITING ideology and history has been a talent of the Chinese Communist party. But the task of making a purged leader "disappear" from party texts was simple in comparison to the present challenge of finding an acceptable, Marxist justification for the purge of communism in the Soviet Union.

Most Chinese officials will concede only that "something has happened" in Moscow or talk vaguely of "the events in the Soviet Union". The evasiveness is a sign of the issue's sensitivity, and an indication that a more coherent explanation is still under discussion by the party's rewrite team.

An important figure in this process is Professor Sha Jiansun, party historian and a leading theoretician, whose ideas are influential among the elderly revolutionaries still at the helm of the party. He laughs almost mockingly when asked if he is "disappointed" by communism's collapse, and he is adamant that Marxism will ultimately prevail in spite of "the present twists and turns".

"My conclusion is not based on abstract ideas. Our party has grown strong despite a difficult environment in the early years. Twice we were facing extinction in our fight against the nationalists and we have survived miraculously and no true Marxist could be disappointed by our achievements," he said.

Reaching deep into party history for an explanation flatters those elderly revolutionaries,

who have seen the icons of their ideology bulldozed during the past year. In the past, the party has relied heavily on nationalism with its brand of "socialism with Chinese characteristics". But it has also been an important tenet that Marx, Lenin, and Mao Zedong said the source of unvarnished truths - China's ideological isolation has challenged that article of faith.

"The passage of feudalism to capitalism in western countries

entirely guarding archival material, much of which remains secret. In explaining the collapse of Soviet communism, the professor emphasises that the world's two largest communist parties took different paths, and that the Chinese chose the correct route. He said the party has consistently moulded Marxism to suit China's "special conditions".

"We had a lot of advice from Soviet officials in the late 1920s and early 1930s, and while

between Moscow and Beijing.

"Chairman Mao made some important comments about peaceful evolution that are very relevant to us today. We have to guard against revisionism because the US has always had hopes that our third or fourth generation of leaders would weaken. They know that our old revolutionaries would never deviate," Prof. Sha said.

It is often difficult to distinguish between what Chinese officials feel and what they feel they must say. The professor said he favours economic reform, and his willingness to meet a foreign journalist was based on his conviction that "China should be more open to the outside world."

But much in the professor's line of work remains closed. Asked to explain the secrecy surrounding the party, its leaders and its doctrine, he said that officials are less secretive than they used to be. He recently co-edited an official history to mark the party's 70th anniversary this year, and was proud that "we mentioned the past two general secretaries and their merits and demerits" - the two, Hu Yaobang and Zhao Ziyang, were both removed in disgrace from the post.

"We have realistic sensitivities. Some of the problems we discuss cannot be released immediately. The timing of our statements has to be considered as well as the content. We can research a problem now, but we will not necessarily release our conclusions now."

some of our members wanted to obey the Soviet Union, we developed our own line. It should also be said that we had members who supported capitalist economic theories, but even then, it was agreed the system was a total failure."

But the elderly revolutionaries have recently been troubled by the threat of a "peaceful evolution" to capitalism. Like many of the Chinese party's beliefs, the concept has been recycled several times. It dates back to comments in a US white paper on communism in 1949, the year of the Chinese revolution, and was revived after the rise of Khrushchev and the collapse of friendship

RUNNING YOUR OWN PENSION SCHEME?

it probably costs you a leg or two as well



Venus de Milo was totally armless. Running a pensions operation would probably have made her legless too. In more ways than one. Because the cost of running your own pension scheme doesn't come cheap.

Just think of the management and staff time involved, not to mention the cost of computer systems. And keeping abreast of the latest legislative changes and technicalities.

Unlike Venus, for you help is at hand. Hadrian-Solway are the pensions administration professionals. In business to save you time and money. Freeing your staff to concentrate on higher priority tasks - like helping to run your business.

So, if your pensions administration is costing you an arm and a leg, call Hadrian-Solway now on 0252 519255. Alternatively, write to us at the address below. We can provide you with a state of the art solution.

Hadrian-Solway Limited, Hadrian House, 61-65 Victoria Road, Farnborough GU14 7PA. Hadrian-Solway Limited is an appointed representative of Hadrian-Solway (Holdings) Limited a member of FIMBRA.

Please send me more details about Hadrian-Solway and its services

Name _____
Job Title _____
Company _____
Address _____
Postcode _____ Tel. _____

HADRIAN-SOLWAY
The Pensions Administration Professionals

AMERICAN NEWS

US regulators close N-plant on safety fear

By Martin Dickson in New York

A NUCLEAR power station has been closed after the US Nuclear Regulatory Commission expressed concern about its safety.

Opponents of nuclear energy are claiming the closure of the Yankee Rowe plant, in western Massachusetts and the oldest operating nuclear power station in the US, as a big victory.

The closure might not be permanent and the owner, a consortium of north-eastern utilities, has disagreed with the commission's conclusions.

The closure is important because 31-year-old Yankee Rowe has been at the centre of a dispute over the re-licensing of the ageing US nuclear plants.

It was to have been one of the first plants to apply for a renewal of its 40-year operating licence, due to expire in 2000, but that idea has been frozen by the safety row. Re-licensing of the country's 111 operating nuclear plants, which generate some 19 per cent of US electricity,

is important for the industry because no new plants are being built.

Every order for a nuclear station after the mid-1970s was cancelled due to changing energy demands, soaring construction costs and political revulsion against nuclear power.

A nuclear watchdog group petitioned the NRC last summer to shut Yankee Rowe on the grounds that the reactor's pressure vessel, which contains its fuel and cooling water, had become so brittle that it could crack in an emergency and release radiation.

The NRC had turned down the request, saying the plant could operate until April next, when it was due to close for detailed inspection, but this week the NRC, after fresh tests, recommended closure.

The nuclear industry fears the commission's stand could foreshadow a tougher approach towards plants seeking licence renewals.

Why the analysts came in to twist the knife

Lionel Barber assesses the significance of CIA testimony on how intelligence shapes policy

THIS was the week that the men and women of the Central Intelligence Agency came in from the cold. One by one, a succession of CIA analysts of Soviet affairs has appeared before the Senate Intelligence committee to describe how its views were distorted or suppressed by Mr Robert Gates, then the agency's top analyst and now the man President George Bush has chosen to be the next director of the CIA.

Some of the testimony has been explosive. Mr Gates has found himself accused of having twisted intelligence to implicate the KGB Soviet intelligence service in the attempted assassination of Pope John Paul II, and to exaggerate the Soviet threat during the 1980s in order to support the hard-line, anti-communist policies of the Reagan administration.

Yet Mr Gates has his supporters. Several analysts have praised his independent analytical skills and his high working standards.

The upshot is that Mr Gates's confirmation as CIA director, which once seemed assured, has suffered a serious but by no means fatal blow as the Democratic majority on the committee takes a second look at his candidature. Much more serious is the impact on the CIA of testimony this week by the analysts.

Controversy about the CIA used to swirl around its covert operations, the so-called "dirty tricks" department whose activities, including involvement in assassination plots, were publicised during the Church committee hearings in the US Congress in the mid-1970s. The present intelligence committee under Senator David Boren, an Oklahoma Democrat, has now opened for public scrutiny - perhaps unwittingly - the little-known world of intelligence analysis.

This is important: most students of the CIA believe that the gathering and analysis of economic and military intelligence is the wave of the future.



Did they alter the facts to twist policy? Robert Gates (left) and the late William Casey

Even Mr Gates, in earlier testimony, expressed disclaim about the effectiveness of covert operations, with the exception of the secret arming of Afghan guerrillas and, possibly, Angolan rebels under Mr Jones Semmud.

The damage wrought this week lies largely in allegations that Mr Gates, both as deputy director of intelligence and as CIA director in 1984-85, skewed intelligence so as to bolster the aggressive anti-communist Reagan doctrine, as executed by the late

Mr William Casey, then CIA director.

If it were thus, Mr Gates willfully exaggerated the Soviet military threat and missed the significance of the decline of the Soviet economy. This one-sided view of the world - it is said - finally led to the intelligence estimate on Iran in 1985, which inflated Soviet influence in order to justify the sales of arms to cultivate so-called moderates in Tehran. This policy in turn is seen as having served as the pseudo-rationale for the

disastrous arms-for-hostages swaps and having led to the Iran-contra scandal.

Mr Gates's defenders counter these charges by pointing out that the CIA in the 1970s was no less guilty of missing significant historical trends. In the Ford administration, senior officials became so concerned that the CIA was caught up in the détente policies of the Nixon-Kissinger years that they failed to spot the increased Soviet military threat and the projec-

tion of Soviet power in the Third World. The balance was redressed only after competitive analysis, with a Team "B" of conservative-inclined outsiders prevailing.

After the Carter administration (1977-81), a similar backlash took place. Conservatives were determined to purge the agency of analysts who sided too soft on the Soviet Union, and too blinkered to have forecast the fall of the Shah in Iran.

Weeks before President Reagan took office, a Republican party working paper on the CIA said that the agency "is compromised to an unprecedented extent and that its paralysis is attributable to causes more sinister than incompetence."

It was the atmosphere of intolerance which caused analysts such as Mr Melvin Goodman, a former division chief of Soviet affairs in the CIA, to become disillusioned. But it was also an atmosphere in which Mr Gates, the loyal staff officer, thrived; his deep suspicions of the Soviet Union were a constant going back to his native Kansas.

Mr Gates will have his chance to answer those critics - such as Mr Harold Ford, a 30-year agency veteran, who accused him this week of lacking integrity of judgment - when he goes before the committee again in the next week or so.

He may reflect that his confirmation hearings this week have served to focus on a far wider debate than his own personal elevation: whether, in Senator Daniel Patrick Moynihan's sweeping charge, the CIA has been repeatedly wrong for a quarter-century on the main political and economic questions trusted to its analysts.

This is an issue which has gained new currency since the revolution in Moscow, and it will have a deep influence on the CIA, its shape, its size and its \$300m annual budget, now the Cold War is over.

IMF now net provider to problem countries

By Peter Norman, Economics Correspondent

THE International Monetary Fund has become a net provider of finance to countries with economic problems, after years in which the total credit extended by the fund has declined.

The IMF's annual report, published last night, showed that the total credit extended by the fund increased to \$25.6bn special drawing rights (\$19.98bn) in its financial year to the end of April, from \$24.4bn the previous year, after a sharp increase in its loans to eastern Europe.

Total IMF disbursements increased to \$28.6bn in the 1991 fiscal year, from \$25.3bn the year before, while repayments to the fund fell to \$28.6bn from \$28.6bn. This pattern of lending and borrowing reversed a steady decline in outstanding IMF credit from

a peak of \$28.7bn in 1984-85. The IMF's reappearance as a net supplier of funds to countries in trouble will be welcomed in the developing world but the heavy take-up of finance by eastern Europe is a cause of increasing concern among poorer countries in Africa, the Caribbean and Asia.

The possibility of the Soviet Union or its successor republics one day tapping the IMF for large-scale finance has only added to this dispute. IMF disbursements to eastern European countries increased to \$28.1bn in the latest financial year from just \$28.6bn the previous year. The fund also made large-scale commitments totalling \$28.6bn to Bulgaria, Czechoslovakia, Romania, Poland and Hungary in the last four months of its financial year.

New impetus for Brazilian steel sell-off

THE troubled privatisation of the Brazilian steel group Usiminas moved closer to resolution yesterday after President Fernando Collor had issued a decree to back the use of foreign debt paper in instalments in the upcoming auction, reports Victoria Griffith in São Paulo.

The National Development Bank, in charge of the privatisation, was expected to announce last night another delay in the sale, moving the auction date from October 15

to November. The extra time would give Congress a chance to approve the decree within the required 30 days.

The decree is intended to block any further legal challenge to the sale.

Brazil was acutely embarrassed by the last-minute suspension of the Usiminas auction, set for September 24, amid legal challenges to it and during violent attacks on would-be buyers at the stock exchanges in Rio de Janeiro and São Paulo.

Usiminas is to be the first group sold under the country's privatisation programme.

Opponents of the auction fear job losses and charge that the price for the group has been set too low.

President Collor also threatened to move the auction from the Rio de Janeiro stock exchange to São Paulo. The president seemed upset by attempts by Governor Leonel Brizola of Rio de Janeiro state to block the auction.

Haitian divisions

DIVISIONS have emerged within Haiti's army, following Monday's coup which toppled civilian president Jean-Bertrand Aristide, writes Canute James.

Diplomats in Port-au-Prince said yesterday that junior officers had professed loyalty to Haiti's fledgling democracy.

Father Aristide was due to address late yesterday foreign ministers of the Organisation of American States, which was expected to discuss whether a multinational force should intervene in Haiti.

Mexican record reserves

MEXICO'S foreign reserves rose to \$16.27bn at the end of September, the highest in the country's history and \$6bn more than at the end of 1990, writes Damian Fraser in Mexico City.

The latest rise partly derives from the \$2bn international stock offering last May in Telmex, which was the government-owned telephone monopoly, but it also reflects continued inflows of foreign and repatriated capital to other Mexican stocks and bonds.

The latest increase in reserves should reassure investors of Mexico's ability to finance its current account deficit, which in the five months to May was just under \$4bn.

Mr Miguel Mancera, Bank of Mexico director-general, said the central bank would continue to sterilise inflows of foreign capital so as to reduce money supply growth. Mr Pedro Aspe, finance minister, also announced that the government has retired 20bn pesos (\$6.7m) of internal debt.

WORLD TRADE NEWS

Eximbank offers oil and gas financing to Moscow

THE US Export-Import Bank is prepared to provide large-scale financing for Soviet oil and gas development but only if its new production is used as collateral for the loans or guarantees, the bank's chairman said yesterday.

Mr John Macomber, who last week met officials in the Soviet Union, said the Eximbank was likely to go ahead with the three sales, worth \$78m (\$44.8m), approved before the ill-fated coup but since frozen.

More important, however, is the outlook for Eximbank lending for project development, particularly in the key gas and oil sector where production has been plummeting. The old oil wells had problems which were "solvable" with the application of American technology, Mr Macomber said. Financing was also needed for new projects.

"We have many exposures now," Mr Macomber says. "The other export credit agencies have between \$22bn and \$24bn; we think most of them have shut down."

He said he had discussed the need for collateralised lending

Foreign interests will be allowed to bid in a series of auctions to privatise all Moscow's wholesale and retail facilities, according to a Moscow city official, writes Nancy Dunne.

Mr Victor Koval, chairman of the Moscow Committee for Trade, told American businessmen in Washington that the city began the auction of its shops and other retail outlets to Soviet concerns on September 25.

with Soviet officials even before the failed coup and it seemed to have been accepted. On his most recent trip he met the new president and deputy of the Russian oil and gas company who "indicated that they would be willing to discuss it but they wouldn't commit themselves."

Other Eximbank dealings within the Soviet Union will depend partly on the fate of Vnesheconombank, the Soviet foreign trade bank, which can no longer be certain of its resources. Mr Macomber talked

almost nostalgically of the "V-Bank" and how it never missed a payment. Even now, its officers said they would not issue a guarantee they did not have resources to underwrite, he said.

The bank will also seek to have lending guaranteed both by the individual republics and the central government. This was the case of the three sales going forward, Mr Macomber said. "I got them all in a room together."

The chairman acknowledged that Eximbank, which completely exhausted its resources in fiscal 1991 financing an explosion in US manufacturing exports, may well face a "budget crunch" in the next year. In that case, financing will be approved on a "first come first serve" basis.

Demand for loans to eastern Europe has been building. Applications for about \$400m in lending to Poland and \$300m for Czechoslovakia are moving through the bank. Lending to Latin America, particularly Mexico, has exceeded expectations.

Sydney airport plan to go ahead

By Kevin Brown in Sydney

AUSTRALIA's federal cabinet is expected to give the go-ahead shortly for a third runway at Sydney's over-crowded Kingsford Smith airport, ending a decade of delays forced by opposition.

Approval became almost certain yesterday after the report of a \$47m (\$32m) environmental impact inquiry, which dismissed most of the objections raised by anti-runway groups.

The government has 42 days to consider the report before making a decision. However, it is unlikely to reverse a 1989 decision to build subject to the environmental study.

Senator Bob Collins, the aviation support minister, said the \$300m runway was crucial to Australia's economic future, and described the report as "comprehensive and conclusive". Other ministers, including Mr John Kerin, the federal Treasurer (finance minister), have said previously that the government should give permission for the runway quickly once the environmental study was published.

Cassette tape world sales decline

By Michael Skapinker

THE increasing popularity of the compact disc resulted in worldwide sales of cassette tapes falling last year for the first time since they were introduced in 1965.

Cassettes are still the most popular music format, with 1.45bn tapes sold last year, according to the International Federation of the Phonographic Industry (IFPI). This, however, represented a fall of 6 per cent on the previous year's sales. CD unit sales rose 28 per cent in 1990 to 770m worldwide. Vinyl continued to decline, with unit sales of long-playing records dropping 25 per cent to 338m.

The drop in cassette sales had been anticipated by companies such as Philips of the Netherlands and Sony of Japan which are competing to provide a more advanced recording technology.

Philips will next year introduce the digital compact cassette (DCC) which looks similar to a traditional cassette tape but provides sound quality similar to that of the CD.

Consumers will have to buy new tape machines to play DCC tapes. They will also be able to play their old cassette tapes on the new machines. The DCC format is supported by music companies such as PolyGram, a Philips subsidiary, EMI, Warner, MCA and BMG and electronics groups including Matsushita, Sharp and Sanyo.

Sony introduced the digital audio cassette (DAT) in 1988 but it has failed to take off as

a consumer product. Sony now intends to introduce a miniature version of the CD which can also record music.

The IFPI said total worldwide music sales in 1990 were \$24.8bn (\$13.7bn), an 11.1 per cent increase over 1989. The most successful market for the record industry was the European Community, where sales rose 27 per cent to \$8.4bn.

Music sales in the US were \$7.5bn, up 16 per cent. Japanese sales fell 6 per cent to \$2.9bn last year.

facturers were also hit yesterday when Mexico announced it was imposing an anti-dumping duty of US\$1 per kilo on Hong Kong exports.

The colony's trade department said it was surprised because 15 Hong Kong companies, accounting for more than half Hong Kong's denim exports to Mexico, were exempted from the order. Mexico found these companies were not engaged in dumping.

Although Rolls-Royce was widely regarded as least likely to win the deal, it is a further blow to its position after it recently lost out to GE in a deal to supply British Airways with engines for its Boeing 777 fleet. The three main engine makers are competing fiercely to establish their positions to supply engines for the Boeing 777, which will be delivered to the main airlines in 1995.

ANA chose Pratt & Whitney's

position as an engine supplier for the Boeing 777, is a setback for GE which is developing a new technology engine, the GE-90, specifically for the Boeing 777.

Although Rolls-Royce was widely regarded as least likely to win the deal, it is a further blow to its position after it recently lost out to GE in a deal to supply British Airways with engines for its Boeing 777 fleet. The three main engine makers are competing fiercely to establish their positions to supply engines for the Boeing 777, which will be delivered to the main airlines in 1995.

ANA chose Pratt & Whitney's

Gatt urges further trade reform by Nigeria

The country is advised to foster its comparative advantages, writes William Dullforce

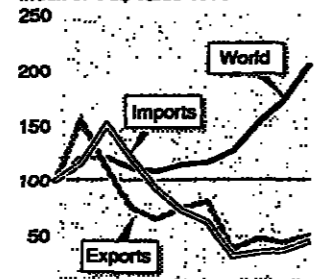
NIGERIA'S recent attempts to reform its economy by removing government controls on trade, foreign exchange and investment are strongly commended by the secretariat of the General Agreement on Tariffs and Trade (GATT) in its review of Nigerian trade policy released yesterday.

But, the secretariat adds, more thorough-going liberalisation is needed to foster Nigeria's comparative advantages in trade.

The government should also ensure that its trade measures are more stable and predictable. Balanced trade growth in the biggest developing-country economy in sub-Saharan Africa - Nigeria has a population of over 100m - would have important positive effects on other African countries, the review comments.

GATT agrees that the structural adjustment programme launched in 1986, which aimed principally at diversifying home production and reducing

Nigeria and world trade



dependence on petroleum, has injected greater dynamism into the economy.

Among many significant steps taken to streamline Nigeria's trade regime, the review names the deregulation of governmental price controls and the abolition of the commodity marketing boards and the state-trading National Supply Company.

Countertrade operations

have been suspended and a number of public enterprises have been privatised. The import and export licensing system has been done away with and a more market-oriented exchange rate policy is being pursued.

Nevertheless, petroleum still accounts for more than 90 per cent of Nigerian exports and more than 70 per cent of government revenue. Foreign investment in sectors other than oil has been limited. The GATT secretariat clearly thinks that the government could do better.

On the import side, the main instruments now in use are tariffs and prohibitions intended to promote farm and industrial production.

Import prohibitions covered about 28 per cent of farm products and 20 per cent of industrial goods at the beginning of 1989. Since then meat, chicken, fish and some other products have been added.

GATT argues that, while the prohibitions may have stimulated home production in some

protected sectors, they have not helped to improve the international competitiveness of these sectors.

They have raised domestic prices and created vested interests not only among the domestic producers but also in smuggling.

Prohibition in one sector can disrupt another.

An import ban on maize caused a shortage of feed for poultry with the result that poultry output has fallen.

Moreover, the import bans are harming the interests of many of Nigeria's trading partners, the secretariat says. It takes as examples exports of US wheat, Norwegian stockfish and many farm and textile products from neighbouring African countries.

Simple average tariff rates are currently 40 per cent for farm products and 36 per cent for industrial goods, but far higher rates are applied to sectors which the government wants to protect, such as steel products, some chemicals, batteries, transport equipment

and footwear. Three current surcharges add up to a 7 per cent across-the-board levy on imports while customs duties incorporate landing charges equivalent to excise duties on domestic products.

Nigeria's failure to "bind" tariff rates under GATT and the frequent modifications made in the rates seriously impair the predictability of its tariff regime, the GATT report complains.

Recent increases of up to 100 per cent in tariffs on a number of steel products have virtually halted imports since the beginning of 1991.

Frequent amendments to decrees by the armed forces ruling council also makes it difficult for businessmen to follow Nigeria's trade and investment policies.

A firmer commitment by the government to the multilateral trading system would help to mobilise international support for Nigeria's current efforts to achieve a stable and balanced economy, the GATT secretariat advises.

Nippon Airways engine deal

By Emiko Terazono in Tokyo

ALL NIPPON Airways (ANA), the Japanese airline, announced yesterday that it had chosen Pratt & Whitney engines to power its new fleet of next-generation Boeing 777 wide-body aircraft in a deal which could be worth \$95bn (\$490m).

The ANA engine order to power 25 Boeing 777 twin-engine aircraft, ordered from Boeing at the end of last year, is one of the most prestigious in the aerospace industry. Pratt & Whitney faced stiff competition from both Rolls-Royce and General Electric.

The deal, which significantly strengthens Pratt & Whitney's

position as an engine supplier for the Boeing 777, is a setback for GE which is developing a new technology engine, the GE-90, specifically for the Boeing 777.

Although Rolls-Royce was widely regarded as least likely to win the deal, it is a further blow to its position after it recently lost out to GE in a deal to supply British Airways with engines for its Boeing 777 fleet. The three main engine makers are competing fiercely to establish their positions to supply engines for the Boeing 777, which will be delivered to the main airlines in 1995.

ANA chose Pratt & Whitney's

facility, which is under construction, will also make electronic materials for the semiconductor and micro-electronic industries.

The start-up cash, \$2,141m (\$2.1m), will come from the sale of JM's half share in Tanaka Matthey KK to its joint venture partner, Tanaka Kikin-zoku. The break is far from final as JM will continue to act as JM's exclusive distributor in Japan for platinum from Rustenburg Platinum Mines of South Africa and Tanaka Matthey will continue to sell products of the joint venture, in particular thick film pastes to the electronics industry.

JOHNSON MATTHEY of the UK, the world's largest platinum marketing group, is to set up a development and manufacturing facility north of Tokyo to produce automotive catalysts and fuel cell catalyst products for Japanese customers, writes Kenneth Gooding, Mining Correspondent. The

[illegible]

ord reserves

The latest foreign reserves showed a decrease of Mexico's ability to finance its foreign obligations which has led the U. S. to stay with the International Monetary Fund and the Mexican government in the central bank, which claims to have enough foreign exchange to cover its foreign obligations.

Mr. Secretary of Finance later said that the government has enough foreign reserves to cover its foreign obligations.

The IFPC will have a
 224th anniversary celebration
 next November. The
 224th anniversary celebration
 will be held on November
 22, 1944. The IFPC will
 have a 224th anniversary
 celebration on November 22, 1944.

[illegible]

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

in Japan

A high-contrast, black and white image showing three distinct patterns. On the left is a spiral pattern, resembling a shell or a galaxy. In the center is a bright, circular ring or halo. On the right is a diagonal streak or line of light. The background is dark and textured.



UK NEWS

Winter's tale haunts Major's decision to seek election in 1992

The prime minister wanted a November poll to establish himself in power: now he and the country must wait. Philip Stephens reports

HE HAS made up his mind. Now he must cross his fingers. The awkwardness with which prime minister John Major closed option of a November general election was ample testimony to how daunting a decision it was.

Now his future rests with the fluctuations of half a dozen economic indicators; with his capacity to strike a deal in Europe and to neutralise the poll tax; with the voters' judgement on whether his personal appeal outweighs his predecessor's sins.

Most unnerving of all, it may well rest with an event, good or bad, an accident of history, that nobody can predict. Memories of 1979's winter of discontent, plagued by strikes and unrest, which drove Mr James Callaghan from Downing Street are still fresh in the mind of a politician first elected that year.

Mr Major would have liked to have gone to the country next month. For a brief two weeks at the beginning of September it looked as if his confident performances on the world stage just might provide the opportunity.

His impatience to secure a personal mandate and his anxiety not to be locked into a timetable over which he has now only minimal control made him more reluctant than



Looking to the future, or worried about the past? John Major is running out of election options. Picture Alan Harper

many of his colleagues to rule out November. He was conscious of the severe damage to party morale that may be inflicted by defeats in two impending parliamentary elections.

But no prime minister could choose to face the electorate when the standing of his party

at best matched the opposition Labour party's. What he needs now is economic recovery. During the next seven months or so - he could wait until July, but it will be difficult to go beyond the May 7 local government elections - the voters have to be persuaded that the pain was

worth it. The Conservatives have to deliver the "feel-good factor".

There are some encouraging signs. Within the next month, retail price inflation should be below 4 per cent. That should provide the scope for further reductions in interest rates. Most at Westminster expect

rates to be below 10 per cent before the election.

The Treasury is confident that the economic recovery is now materialising. Higher consumer spending, upward revisions in investment statistics, and a strong export performance have reinforced its forecast of 2 per cent growth in the

first half of next year.

Estimates suggest that the fall in mortgage rates during the past year has put about £100 a month in the pockets of the average couple with a new mortgage. More evidence of recovery should persuade them to spend it rather than save it.

Hundreds of thousands more will feel the benefit of lower mortgage charges when the building societies implement annual rate changes in January. All in all, one side commented yesterday: "People should have a good Christmas."

The Tories hope that confidence can be boosted further by a popular budget in the spring. There may not be massive tax cuts, but there are plenty of things a chancellor can do to win votes. The warning will be that Labour would ruin it.

Delay will also give Mr Major time to reinforce the subliminal message that his predecessor Mrs Margaret Thatcher and Mr Nigel Lawson, the former chancellor of the exchequer, should be blamed for the poll tax and the recession. Mr Major is an innocent, promising a different future. Mrs Thatcher introduced the poll tax. His legislation over the winter will abolish it.

The opinion polls suggest that the more the voters see of

the prime minister, the more they warm to him. "They get what they see and they like it," is the comment of one in the inner circle, adding: "They will be seeing a lot more."

Mr Major's trips to the Commonwealth conference in Harare next month, to the European summit in Maastricht in December, to Japan, and perhaps, the Soviet Union, next year will provide the backdrop. Mr Major the statesman will be contrasted with Mr Neil Kinnock, the stranded socialist.

Then there are the uncertainties. The Treasury is forecasting economic recovery, but not promising a boom. The recovery may be strongly felt only in the second half of 1992. Still-rising unemployment and a sharp slowdown in the pace of wage rises will limit the pace of growth in real disposable income - the money in voters' pockets.

The housing market - in the past the motor of consumer confidence - looks at best stable. As long as people see the value of their most important asset under threat they may continue to save rather than spend.

Psychologists point out that past history suggests the Conservatives could expect a recovery of about 4 points in their standing before the election - just enough to give

them victory.

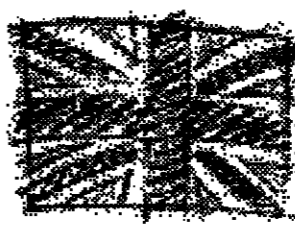
Past history did not include the poll tax, nor a negotiation over Europe that might yet provoke a former prime minister to disown her successor.

A tight Treasury financial settlement for local authorities promises either another sharp increase in the bills due next year or cuts in the public services Mr Major has promised to improve. The compromise over a single currency that Mr Major looks ready to accept at Maastricht is abhorrent to his predecessor.

Then there is the health service. In the most powerful section of Mr Neil Kinnock's speech to the Labour party conference this week he signalled that the government's reforms - "privatisation" - would be at the heart of his campaign. Like the poll tax, the NHS needs more money. But the public spending round is the most difficult since the early 1980s. Too much for health or education may unnerve the financial markets and forestall interest rate cuts. Too little may give Labour ammunition it needs.

In Brighton yesterday, where the opposition is holding its annual conference, Labour locked into an opposition that wanted to win. In the months to come Mr Major will be hitting the nails of those crossed fingers.

BRITAIN IN BRIEF



London 'to remain city of finance'

London will maintain its role as Europe's leading financial centre even if Britain fails to be among the leaders in efforts to set up European economic and monetary union, according to Mr Eddie George, deputy governor of the Bank of England.

Speaking at a conference in London organised by the Association for the Monetary Union of Europe, Mr George said the final stages to completing the European Community's single market programme in financial services were more important than EMU as an issue influencing the City's role.

The economic prosperity of Europe and that of London as a financial centre was directly linked to open markets in areas such as investment services, insurance and pension fund management.

Mr George said there was "a long way to go" before agreement on the framework for a full union could be reached - broad details are expected to be finalised by the end of the year by individual European Community nations.

Overseas buyers in marketing

Overseas buyers have taken over 40 per cent of the UK's top marketing services groups because of the recession, according to a survey by accountants Willott Kingston Smith.

The accountants said overseas buyers have saved both good and bad companies. The firm reports that in spite of recession the profits of the sector grew 26 per cent in the period covered by recent accounts.

Court to decide Church policy

The High Court will next week be asked to decide whether the Church Commissioners should give greater emphasis to ethical considerations in their £3bn investment policy.

An action by the Bishop of Oxford, the Rt Rev Richard Harries, will seek to establish that the commissioners have a duty to take account of the Church of England's ethical teaching when making investment decisions.

The commissioners are responsible for handling the church's main funds from which clergy stipends, pensions, and other expenses are met. They say the primary aim of their management of assets must be to produce the best financial return.

Reserves rise

Britain's gold and currency reserves rose an underlying \$10m in September, the Treasury said. After taking into account \$100m allied contributions to the cost of the Gulf war, the net change in the underlying position was a fall of \$90m.

Toyota pays more for site

Toyota, the Japanese car-maker, has paid Derbyshire County Council a further £4.2m for the 580 acres site, on which it is building a new plant, at Burnaston.

The European Commission has ruled that the sum originally paid for the land, £18.3m, was beneath the market value. This view was contested by both the UK government and the County Council; they denied offering Toyota a subsidy through a cheap land deal.

New agency for environment

The government is to launch a new environmental protection agency which will combine the roles of existing pollution inspectorate (HMIP) and the National Rivers Authority.

"It will protect the environment in the broadest sense; land, sea and air," according to Mr David Slater, head of HMIP.

The Inspectorate has been criticised in the past for not having enough staff to do the task it has been set. Mr Slater said the number of inspectors on staff was rising from a current 257 to 313 by the end of the year and a final figure of around 400.

Labour supply tightens

The supply of young people in the labour market in Britain over the next few years is likely to be even tighter than has previously been assumed, according to figures published (WED) by the Department of Employment. In 1993-94, 327,000 school leavers will be available to enter the labour market, more than 41 per cent less than the 658,000 who were available to the labour force in 1982-83, according to the calculations.

Damages for disaster seaman

A seaman who suffered psychiatric illness from his work during the salvage operation of the Herald of Free Enterprise, the British ferry which sank off the Belgian coast in 1987, has been awarded damages.

Mr Trevor Rapley, an electrical officer, worked in Zeebrugge when the ferry capsized outside the port. He assisted bereaved relatives of the 192 victims and also identified colleagues who lost their lives in the tragedy.

Later, he suffered nervous shock and anxiety as a result of his experiences. In September 1988 he was declared unfit for service at sea and had to leave his employment. Damages were awarded against £80 European Ferries which denied liability.

Leonard Sainer

Mr Leonard Sainer, one of Britain's leading corporate lawyers in the post-war period, died on Monday aged 81.

A founder partner of the law firm Titmuss, Sainer, and Webb, Sainer made his reputation in the property market, specialising in the profitable realisation of undervalued property through sale and leaseback to generate cash to help businesses expand.

Sainer was appointed to the board of Sears in the 1950s and masterminded a series of acquisitions which built the company up into one of the leading UK retailers. Much later, in 1978 he became its chairman.

This time, you'll be glad to see 20 buses arrive all at once.

At London Transport, we're the first to admit that our Docklands Light Railway service is not as we'd like it at the moment.

And we're sure regular travellers to Docklands share our frustrations.

However, we are currently undertaking a massive transformation of the service, updating it from a system which was originally intended to carry 15,000 passengers a day, and that is currently carrying 30,000, to one that will carry 200,000 a day. It's a situation bound to

cause some disruption. And no wonder.

To help counter this, we've introduced a back-up service of 20 new buses. They will stop at special DLR bus stops, close to DLR stations.

In addition, the double-deckers are fitted with two-way radios, enabling them to be diverted to collect passengers in the event of a service failure. And a travel hotline will be set up within the next few days, carrying all the latest train and bus information.

Of course, it's only because we are

the London-wide transport authority, that we've been able to react so quickly.

When the transformation of DLR is completed, trains will be able to run every two minutes, the line will be extended to Beckton, 70 new trains will be in service, and platforms will have been lengthened.

In the meantime, we'd ask you to bear with us and make use of this extra form of Docklands transport.



London Transport

It's the
Aerospac 14
performance
BAe 146
or from the C
the City from 5
get travel
business class 24
and over the air
The 146

in 1990

Emissions report

them victory. Past history does not mean that the poll will be a landslide for Labour, but it does provide a forecast of the likely outcome of the election.

A 1990 forecast of the election outcome is based on the results of the 1987 election. The Labour Party's vote in 1987 was 27.6 per cent, compared with 22.3 per cent for the Conservative Party. The Liberal Democrats' vote was 9.3 per cent, compared with 2.2 per cent for the Alliance Party.

Mr Major has a simple message: Labour's election prospects are bleak. He says that the Labour Party's vote in 1987 was a result of a "one-time" phenomenon, and that the party's vote in 1990 will be a result of a "two-time" phenomenon.

Mr Major's message is that the Labour Party's vote in 1987 was a result of a "one-time" phenomenon, and that the party's vote in 1990 will be a result of a "two-time" phenomenon.

When there is a change of government, the new government will have to deal with the problems of the old government. The new government will have to deal with the problems of the old government.

The new government will have to deal with the problems of the old government. The new government will have to deal with the problems of the old government.

The new government will have to deal with the problems of the old government. The new government will have to deal with the problems of the old government.

Toyota pays more for site

Toyota, the Japanese car maker, has paid the County Council £4.2m for the 50-acre site which it is building a plant at. The council had ruled that the site was worth £1.2m, but Toyota has offered to pay £4.2m.

New agency environment

The government is expected to announce a new agency environment. The new agency environment is expected to be announced by the government.

The new agency environment is expected to be announced by the government. The new agency environment is expected to be announced by the government.

Labour's fight

The Labour Party is expected to fight the election. The Labour Party is expected to fight the election.

The Labour Party is expected to fight the election. The Labour Party is expected to fight the election.

Damages for disaster

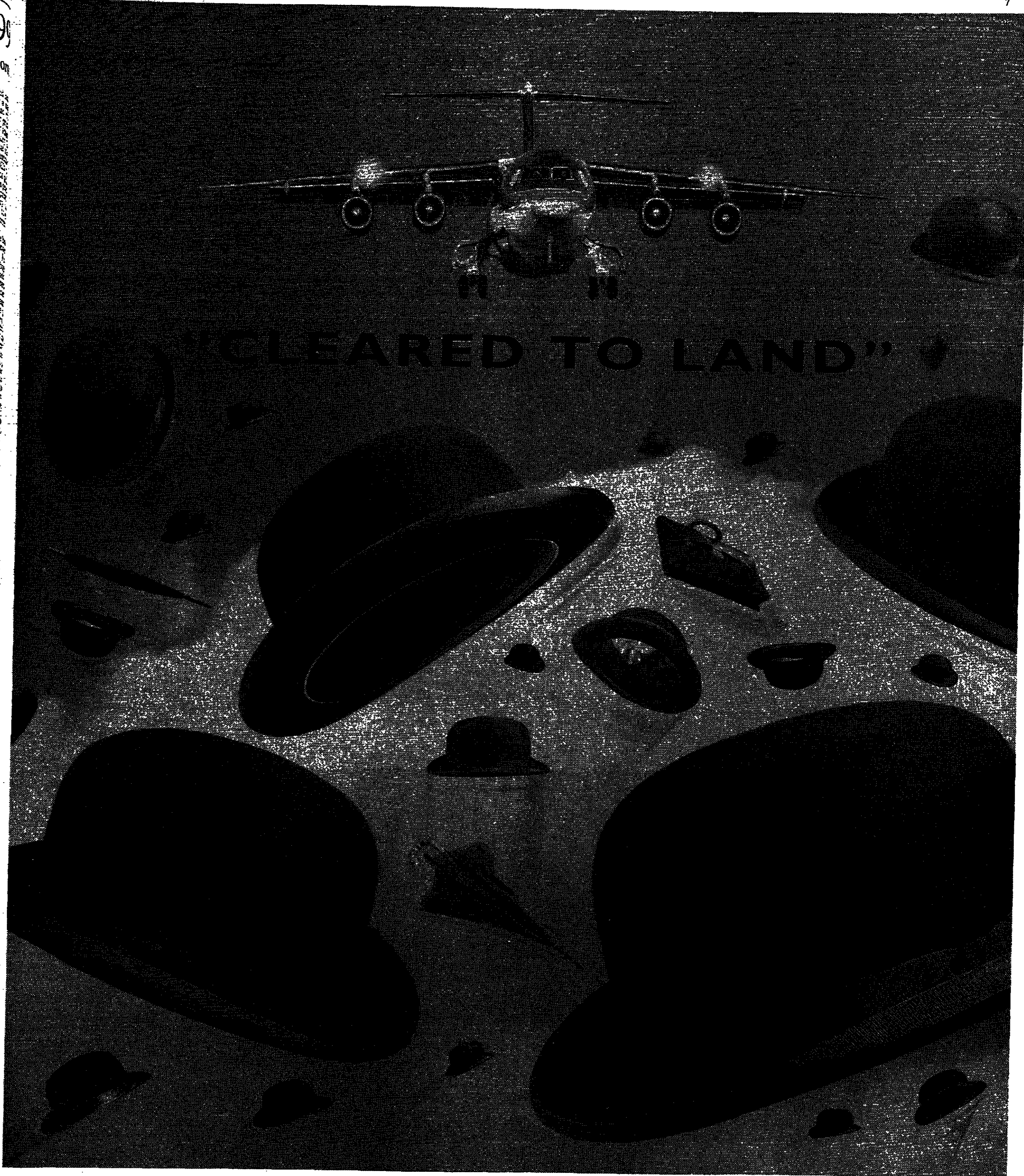
A report on the damages for disaster. A report on the damages for disaster.

A report on the damages for disaster. A report on the damages for disaster.

Leonard's

Leonard's is a company that provides services. Leonard's is a company that provides services.

Leonard's is a company that provides services. Leonard's is a company that provides services.



It's time for London to celebrate! London City Airport has been given permission to open its runway to the British Aerospace 146 "Whisper jet". The only jet in the world with the performance and good-neighbour qualities to qualify for such a prestige operation.

BAe 146

It will be a new, fast, way to Europe easily outstripping the other options available to the traveller to or from the City of London. And the 146 will open up most of Europe to the City, from Scandinavia to the Mediterranean, Italy and Spain.

Jet travel, 146 style, means a wide cabin with comfortable five-abreast business-class seating and copious galley space. It means jet comfort, speed and over-the-weather smoothness.

The 146 is the proven good neighbour keeping noise down to the

lowest levels recorded by any jet airliner – and that includes low noise when it's on the ground with no noisy reverse thrust.

With four engines the 146 climbs steeply and safely and its distinctive high wing and large flaps allow equally steep approaches. Its clean burning Textron Lycoming fanjets leave no smoke trail or other offensive exhaust emissions.

BRITISH AEROSPACE
COMMERCIAL AIRCRAFT



London City Airport is the latest addition to the ever growing list of noise-sensitive airports around the world that have welcomed the BAe 146.

For further information about the BAe 146 "Whisper jet" contact: British Aerospace (Commercial Aircraft) Ltd., Airlines Division, Marketing Operations Centre, PO Box 81, Manor Road, Hatfield, Herts AL10 9PL. Telephone: 0707 268123. Fax: 0707 261696.

THE ONLY JET FOR LONDON CITY AIRPORT.

UK NEWS

Congress to probe Lloyd's agents in US

By Richard Lapper

A US congressional committee is conducting a preliminary investigation into the activities of Lloyd's of London in North America.

The inquiries will be conducted by the Permanent Subcommittee on Investigations of the Senate which has a broad mandate but usually focuses on allegations of fraud.

The committee is likely to focus its inquiries on the activities of Lloyd's agents in the US who have recruited American backers to the market.

A number of American Names - individuals whose wealth backs the Lloyd's market - claim they were not made aware of the potential risks of Lloyd's membership.

During its last year of account Lloyd's posted its first losses for more than 20 years triggering a movement for reform in the way business is conducted. News that Lloyd's is now under investigation in the US will further undermine its reputation.

The US is a key market for Lloyd's, generating more than 25 per cent of the market's income and more than 10 per

cent of its capital. Staff members of the committee led by their chief investigator, Mr David Buckley, began to look into Lloyd's last month. They will collect information on Lloyd's for at least another two months before deciding whether to recommend a full investigation.

"We're trying to understand whether there has been any fraud or other abuse which we need to take a closer look at. It would be premature to say that we are actually investigating Lloyd's," said Mr Buckley, who was keen to stress the preliminary character of the committee's interest.

Several dozen US Names - are suing Lloyd's on the grounds that it has breached US securities laws. Two Names - Mr Kenneth Bonny and Mrs Francesca Bonny won a provisional judgment against Lloyd's from a Chicago court last week.

The Securities and Exchange Commission has been conducting its own low level examination - to see whether Lloyd's has breached US securities laws - since the summer.

Clearing banks pressed to encourage innovation

By Alison Smith

MR PETER LILLEY, the trade and industry secretary, is to hold talks with the clearing banks about how they can do more to help innovation in industry.

Mr Lilley welcomed efforts being made by some banks to support investment in innovation, but said more banks should be getting involved in such programmes. He is expected to write to the clearing banks shortly, seeking an early meeting.

As a starting point, banks are likely to be asked what, if any, specific provision they have made - for example by setting up special units - to help firms wishing to invest in

new processes and products. Mr Lilley told an audience of finance directors and chairmen from some of Britain's top companies that on recent visits around the UK many industrialists had told him the banks were acting as a brake on plans to innovate.

"Equity finance is not the best - or the complete - solution to the capital shortage of all businesses: many of them rely heavily on bank lending, and there is a widely held view that banks are not always supportive of innovative activity," he said. The speech represents part of a continuing effort by Mr Lilley to change the cultural bias against innovation.

IMF says economy to grow 2.3%

By Rachel Johnson

THE UK economy will grow by a relatively robust 2.3 per cent after a drop of 1.7 per cent this year, according to the International Monetary Fund's (IMF) latest projections for the world economy.

The IMF displays a much greater optimism about the level of economic activity and the chances for a speedy recovery out of the year-long recession than most economists. The consensus of 23 non-City and City economists, compiled by the Financial Times in September, was for growth of 1.7 per cent next year.

Its projection is likely to influence Treasury officials preparing the next annual set of government forecasts and spending plans in November. The Treasury welcomed the IMF estimates, and said that they painted a "similar" picture of UK prospects.

In its draft copy of the semi-annual World Economic Outlook the UK features on a list of countries which will see rapid growth next year after sluggish - or contracting - economic activity in 1991.

But other Anglo-Saxon countries, predicted to lead a moderate world recovery in 1992 after the lowest growth rate in 10 years, will outstrip the UK. The US is expected to grow by 3 per cent after contracting by 0.2 per cent this year; and Canada should bounce back with a 3.7 per cent growth rate after shrinking by 1.1 per cent this year.

Of the European economies, the IMF sees faster growth rates in France - 2.4 per cent after 1.3 per cent in 1991 - and Italy - 2.5 per cent after 1.3 per cent.

As the world recovery gets underway - with an inflation-adjusted growth rate of 2.9 per cent in 1992, after 0.9 per cent this year and 2.2 per cent in 1990 - inflationary pressures will continue to recede in industrialised countries.

The IMF, however, warns governments to be on their guard against a resurgence of inflationary pressures as economic activity becomes more vigorous. The estimates - subject to revision - will form the basis for discussion at the annual joint World Bank/IMF meeting in Bangkok this month.

Leadership likely to ignore demand for defence cuts

By Ivo Dawney, Political Correspondent

MR NEIL Kinnock, the opposition leader, is set to brush aside a vote by the Labour conference today that looks certain to repeat long-standing demands that Britain reduce its defence spending to the average level of other western European countries.

Officials confirmed last night that the party leader considered the position "irrelevant and outdated" and would

refuse to be bound by the conference decision. "The Labour government will decide how much defence spending will be cut, and when," an aide said. "Neil will not be bound by arbitrary and meaningless targets."

But in an article in today's New Statesman, Mr Martin O'Neill, Labour's defence spokesman, insists that the party remains committed to an "immediate reassessment" of

defence needs and an early review of defence roles within Nato.

The anticipated row over defence will come as the only significant public upset in an otherwise uneventful week, notable chiefly for the muted nature of conference debate and the tumultuous reception for the leader's speech on Tuesday.

Yesterday, the only potential

issue to inspire controversy centred on Labour's stance on electoral reform. Early in the day, Mr Roy Hattersley, home affairs spokesman, restated his strong opposition to any change in the voting system for the House of Commons.

He argued that any new mechanism would force parties to negotiate compromises on their manifestos with a proliferation of small parties.

After a request from the

leadership, opponents of change to the current first past the post system agreed to postpone their motion to await the outcome of an internal party report on the subject.

Today's defence debate will prove a tougher test for the leadership. It is widely believed that the conference will follow the trend of the last two years and vote for a motion demanding a speedy reduction in Britain's arms spending.

Labour to follow French line on transport

By Ralph Atkins and Richard Tomkins

OPPOSITION Labour Party plans for mobilising private investment in public transport - starting with the Channel tunnel rail link but potentially extending to other British rail programmes and beyond - were set out yesterday by Mr John Prescott, party transport spokesman.

Mr Neil Kinnock, the Labour leader, has backed proposed changes to Treasury rules to allow British Rail to borrow privately without increasing the public sector borrowing requirement.

The schemes could be extended to include investment in London Underground, London Buses, light rail and British airports, Mr Prescott argued.

Mr Kinnock had "promised a new financial framework involving private capital and leasing arrangements to meet the essential investment which is so desperately needed and which is common in Europe," according to Mr Prescott.

He promised that transport policy under a Labour government would be weighted towards public transport - and to making the trains run on time. He added that there would be greater emphasis on safety.

Speaking afterwards, Mr Prescott said Labour had "no ideological hang-up about using private money". An immediate priority would be the £20m Channel tunnel rail link - for which the government appear to have ruled out private involvement. He is working with City banks and accountants to draw up possible deals for leasing assets or issuing bonds.

Mr Prescott's plans reflect a sharp contrast between the



Conference highlight: John Prescott sets out a European vision of UK transport policy methods of financing railway investment in Britain and France.

The French government, faced with the FF210bn (£21bn) cost of doubling the country's *Train à Grande Vitesse* (TGV) network to 4,700km over the next 20 years, has given the French national railway (SNCF) freedom to raise funds in ways unheard of in the UK.

None of SNCF's investment is funded by central govern-

ment. Instead, cash is raised in the form of bonds or loans on the domestic and international capital markets. The railway is also financing the purchase of TGV trains through innovative sale and leaseback deals arranged through financial institutions such as Citibank's Paris office.

British Rail, by contrast, is dependent on the government for any monies other than those generated internally. Borrowings come only from

the Exchequer, and innovative funding arrangements such as sale and leaseback deals are ruled out.

The Treasury's explanation for its stance is that, because Exchequer loans are cheaper than any available in the private sector, it would be wrong to allow BR to borrow from any source other than the National Loans Fund.

Since BR is part of the state and its funds are provided by the state, the Treasury goes on

to argue that its borrowings are indistinguishable from other components of the public sector borrowing requirement and must therefore come under government control.

Theoretically, BR is free to raise risk capital for specific projects - such as the planned high-speed line between London and the Channel tunnel - if it can find the money more cheaply in the private sector. But it is almost inconceivable that genuine risk capital would come more cheaply than government funds.

Underlying the Treasury's prudent stance is the Conservatives' determination over the last 12 years to bring public expenditure under control.

As each plug-hole has been closed, so another has tended to open up - as with imaginative local authority schemes in the early 1980s which sought to circumvent spending cuts with sale and leaseback deals for items ranging from parking meters to town halls.

The Treasury has consequently learned to be suspicious of innovative financing deals which dress up borrowing up under another name.

"As far as we are concerned," an official said yesterday, "sale and leaseback arrangements are just using your assets to back further borrowing. It's all just borrowing, under another name."

At the end of the day, the Treasury argues, clear rules and tight constraints on public spending are essential for the credibility of the government's fiscal policy.

And if the French do it differently? "Well, that's a matter for the French," the Treasury said.

C&C Computers and Communications



The remarkable thing about this new MultiSync monitor is what it doesn't do.

Ever since the dawn of computers, people have raved about everything they're able to do. And at the same time, regrettably put up with all that their monitors do. Until now, that is.

Introducing the new MultiSync FG-Series monitor from NEC. By incorporating flat and square technology, the monitor's four corners don't go to waste, giving you a larger active display area. And since the screen is flat, there's less reflection, less eyestrain. Your eyes will also appreciate the elimination of any annoying monitor flickering. In addition, NEC's Reduced Magnetic Field technology greatly decreases any monitor emissions that may be potentially harmful.

What the MultiSync monitor does do is produce a high contrast, tight dot pitch for a simply brilliant display. And by using NEC's original multi-scanning technology, you're able to effortlessly switch between graphic modes, including VGA, Super VGA and those of even higher standards.

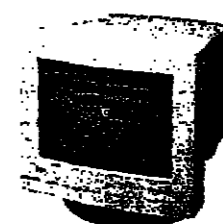
Yes, you could say the ergonomically designed new MultiSync monitor has just the right combination of do's and don'ts.

MultiSync

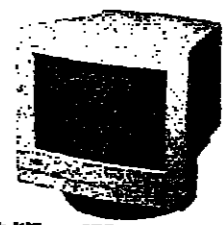
For further information, please contact:
NEC Corporation, International Home Electronics Business Promotion Division,
33-1, Shiba 5-chome, Minato-ku, Tokyo 108, Japan Fax: 81-3-3799-6966



Now that we've introduced the new MultiSync monitor family, let us tell you about each member's specific characteristics.



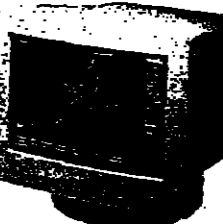
MultiSync 3FG
15" screen with resolution from VGA up to 1024 x 768 (interlaced).



MultiSync 4FG
Adjustable picture size, position, colour and side-pinastion with Advanced Digital Control. 15" screen with resolution up to 1024 x 768 (non-interlaced).



MultiSync 5FG
17" screen with resolution up to 1280 x 1024 and Advanced Digital Control enable full use of the Windows 3.0 application.



MultiSync 6FG
Advanced Digital Control with 21" screen and resolution up to 1280 x 1024. Ideal for professional CAD/CAM use.



NEC

MANAGEMENT: Marketing and Advertising

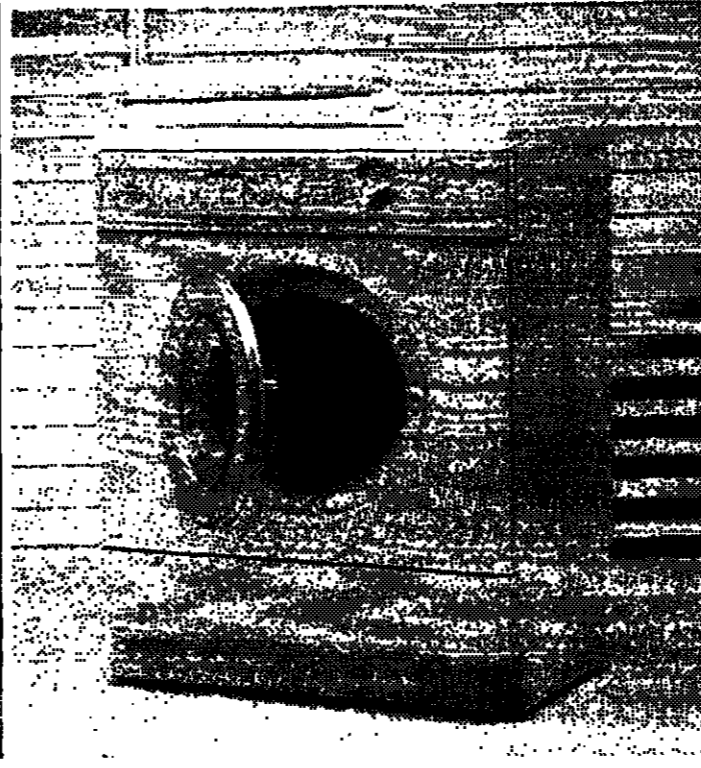
White goods

A clean sweep through Europe for Electrolux

Andrew Baxter reports on the Swedish multinational's relaunch of an 'upper mass-market' brand



Alpha concept: Leif Johansson and one of the newly-launched Electrolux-brand washing machines



White box syndrome might sound like the latest thing in designer diseases, but for manufacturers of washing machines, dishwashers and refrigerators, it is an illness that for many years has failed to respond to treatment.

Marketing "white goods" in an increasingly competitive and global industry has usually failed to overcome the inherently unexciting nature of white boxes that wash clothes or clean dishes. No matter how sophisticated the machine, it is hard for manufacturers to grab the attention of retailers and customers if their white boxes look the same as everyone else's.

For the leading, mass-market manufacturers, there is another problem. Despite the fact that washing machines do the same job all over the world, finding a common approach to marketing and advertising across borders has hitherto been seen as impractical or too costly because of different national characteristics and preferences.

Last week, Electrolux, the world's largest white goods manufacturer, launched an initiative that attempts to address these challenges and do something else besides. The Swedish multinational is relaunching its Electrolux range across Europe as an "upper mass-market" brand - and what it calls the first pan-European white goods brand.

And considerable ballyhoo across Europe, Electrolux unveiled its \$100m Alpha masterplan for the 1990s, involving a new design philosophy which it hopes will overcome the white box syndrome and ensure that Electrolux-branded products stand out from the crowd.

An integral part of the programme is a new product range with features such as automatic soap dispensers and even the older products will get the new "aesthetics". The project is backed up by common European-wide advertising and promotion.

The aim is to turn Electrolux into one of the handful of powerful pan-European white goods brands that the company and industry observers expect to flourish in the single market. As such, the initiative is the next stage in the development of the Swedish company's "two-plus-two" brand policy for Europe.

Leif Johansson, Electrolux president, says this involves two local or regional brands in each major market - Tricity and Bendix in the UK - to exploit strong, and lasting, national preferences and loyalties. The other two brands - Electrolux and Zanussi - are pan-European and Johansson indicated there would be a similar new product launch for Zanussi "further down the road".

The approach differs from that envisaged by Whirlpool, the US company which owns the Philips white goods business. Where Whirlpool sees the need for fewer concessions to national prejudices, Johansson believes the Electrolux "dualistic"

approach matches the realities of the market and even questions whether national differences will ever be erased.

But even for a company with the resources and pan-European experience of Electrolux, implementing the Alpha concept is a formidable challenge. The company admits that the second most difficult job in the world is to launch a brand, while the most difficult is to relaunch an existing one.

There are many outside the white goods industry with bitter experience of that. But the Swedish group is compounding its task by taking its Electrolux brand up-market. "The theory says it is just as easy to take a brand up-market as down-market, but reality says it is more difficult," says Roger Baxter, chief executive of Electrolux UK. "The key point is having the right products."

The starting point for moving the

Electrolux brand up-market is a solid, but unexciting, reputation for product quality. However, research showed that the association with reliability was latent. It needed to be activated to change Electrolux from a forgotten brand to a "top-of-mind" brand.

Hence, says Sergio Pusca, head of European marketing, the need for eye-catching advertising, the new design and the heavy investment in last week's presentation.

Advertising will begin with an agenda-setting campaign outlining the brand message without even showing an appliance, and leaving the product-specific advertising for a second stage. In the UK, where advertising begins next spring, the end line, "Don't worry, it's Electrolux," emphasises the message from the consumer research.

The new design, expected to appeal to more affluent, middle-aged European consumers, and the new prod-

ucts themselves, may well be crucial to the company's plan to establish the Electrolux brand as the first "upper mass-market brand".

To the layman, though, the description looks like a contradiction in terms. Would the 26m Europeans aged 45 to 55 that Electrolux has identified as the target market for the relaunch brand not prefer to spend their disposable income on top of the range niche appliances such as AGF or Miele?

Electrolux believes not. It claims, instead, that there is a gap in the European market beneath this luxury niche, which it can exploit through combining high quality with plenty of new features that would not be found on mid-market appliances.

The company also says the repositioned Electrolux brand is precisely the type of product that is suited to a pan-European marketing approach. "There is a growing segment of the

population willing to react to pan-European advertising," says Johansson. But the gap which the relaunch brand is trying to plug varies from one national market to another, just as the visibility and impact of the current Electrolux brand image differs widely. This is where very careful co-ordination between central and local participation in the Alpha plan will be necessary if the opportunity identified by Electrolux is to be more than a marketing man's pipedream.

In the UK, the brand is already well on the way to justifying the upper mass-market tag, claims Baxter, but the image derives principally from its strong position in the "floorcare" - vacuum cleaner - market. The Alpha launch will be the springboard for an assault on the white goods market in the UK, which will take about 30 per cent of promotional spending associated with the entire initiative.

The position is different elsewhere, with a dominant position in markets such as Sweden and Switzerland contrasting with a much weaker presence in Germany. In other countries, says Pusca, a weak market share might be balanced by a strong image.

Consequently, each market will have a different portfolio of products launched or remodelled under the Alpha umbrella, and no country will have the entire range. The UK, in line with the drive to boost white goods sales, will get 18 new products in the relaunch.

Despite the challenges represented by Alpha, Electrolux is in many ways better placed than many in and beyond the white goods industry to make a pan-European brands initiative work. It has been preparing for Alpha for a decade, first through its pan-European acquisition strategy, then through its restructuring of manufacturing and products on a European basis, and marketing is now a logical conclusion to the process.

It is also leaving nothing to chance. An often-neglected part of such initiatives is promotion within the retailing trade, and the new design, along with a package of trade incentives, is aimed as much at getting the range prominently displayed in stores as reaching the end-user.

Finally, there is a clear, if long-term, financial incentive for Electrolux to make Alpha work. Because of recession, business conditions virtually worldwide are difficult for white goods manufacturers, and the company remains cautious about the economic outlook.

In such conditions, says Johansson, innovation puts "fire and life" into the company's market. It could certainly do with some - half-year profits, although better than expected, were still down 9 per cent at SKr917m (\$86m).

Later, the increased market shares which Electrolux hopes to win with the relaunch brand, and the "richer product mix" could increase margins and aid the company's plan to give profitability a higher profile than expansion.

Trawling pools for new punters

By Richard Lapper

Each week one in three British adults is tempted by the prospect of winning a fortune to bet on the results of football matches, generating profits of around £5m for Vernons which, after Littlewoods, is the second biggest UK pools company.

With the pools market now saturated, Vernons is planning to branch out. Later this year, it will be aiming to sell insurance to the 2.5m pools punters whose names it holds on its data base.

Vernons has reached agreement with three companies - Eagle Star, Sun Life and Private Patients Plan - to market a select group of simple products to its predominantly down market customer base. "Financial services struck us as a boom area in the last five years or so," explains Malcolm Hughes, managing director of the Vernons Organisation, outlining the background to what, on the face of it, seems a surprising departure.

However, research commissioned by Vernons and conducted by Audience Selection showed the sector to be under-insured. "We are operating in a sector of the market - the C1s, C2s and Ds - where we found that people are often intimidated by jargon and do not understand what they are buying; we found that the idea of Vernons acting as an honest broker could be credible to our customers," says Hughes. So Vernons says it will offer simple and easy to understand products plus access to a telephone help-line.

The scheme will be launched this month with a branded motor insurance plan - underwritten by Eagle Star Direct, the direct teleshops arm of Eagle Star. It will be based around four straightforward insurance products.

Next year Vernons will market a low cost "no whistles and bells" medical insurance plan underwritten by Private Patients Plan and life insurance products underwritten by Sun Life. Future expansion could take Vernons into the savings and pensions market although no firm decisions have yet been made.

Vernons will market by

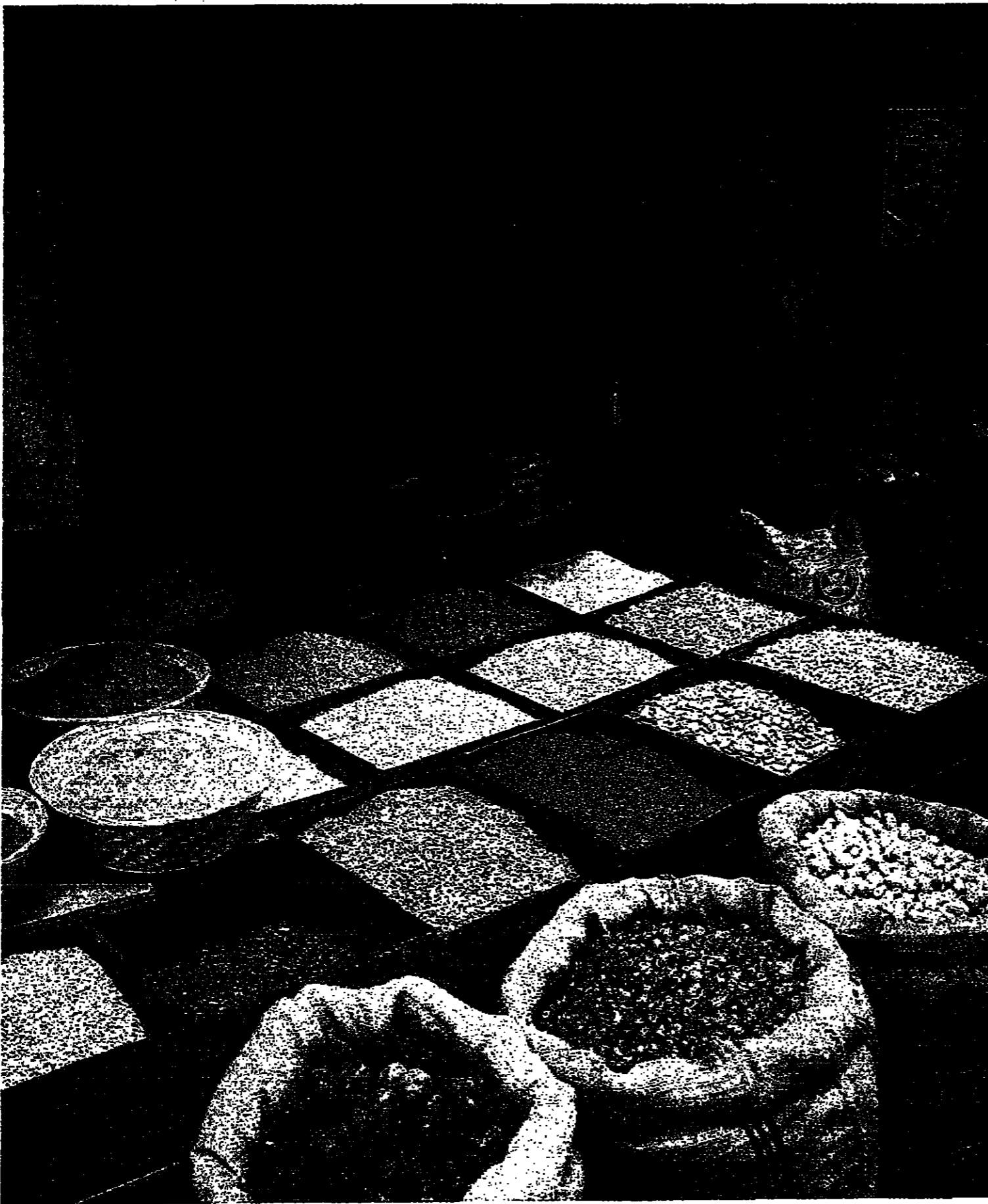
direct mail and earn a standard commission on each policy it brokers. In its pools business the company switched to a direct marketing approach in the mid-1980s, supplementing the tried and tested methods of door-to-door collection.

Its main rival, Littlewoods, which controls 77 per cent of the pools market, still uses its network of collectors - part-time salesmen and women - to sell the vast majority of its coupons. Vernons now sells 40 per cent of its coupons by direct mail.

Vernons' main assets - enormous brand loyalty and its data base and systems - mean that it is well placed to move into insurance. The group has made considerable investments in data collection and processing systems and teleshops technology - it sends out up to 100m mail-shots a year and an additional 60,000-70,000 renewal notices each week. Renewal rates are around 80 per cent. "The remarkable thing about the UK pools industry is that it is so institutionalised that brand loyalty is incredibly strong," Hughes adds. When Vernons mails to "lapsed" clients, it finds 10 per cent respond positively.

Vernons now believes that this brand loyalty can be deployed to build up the insurance side of the business. Hughes says he was persuaded by the market research which showed that more than half the respondents said they did not like shopping around for insurance and that 55 per cent "hated" the activity.

Football pools will remain Vernons' dominant business but Hughes hopes that within two years the insurance distribution business can generate attractive incremental profits. Although the financial services business will remain a separate subsidiary, there are some synergies. The most obvious is the way that the insurance distribution will allow Vernons to make more intensive use of its investment in systems. Looking to the future, the group is examining the possibility of direct telephone sales for pools and has been watching with interest the growth of telephone sales of insurance.



PRESERVING
AGE-OLD
TRADITIONS
IN A
MODERN
WORLD.

Commodities like spice have been part of the traditional market in the Gulf, the hub of world trade, for more than 2,000 years.

These days the spice trade has been replaced by international commerce and while quaint spice stalls can still be found, the pace of modern business in the region is as exciting as it is rewarding.

The Gulf and Gulf Air remain ideally placed to serve the business travellers of today. Boasting more routes into and around the region, we know it's the perfect spot to break your journey to conduct business or even to relax a little.

And Gulf Air flies between four continents via the Gulf, to cities as far apart as Paris, Singapore, London and Sydney.

Whatever your destination, you can look forward to the delights of flying, Gulf Air style.

A style borne of another age-old tradition - hospitality.

So why not fly with Gulf Air and discover the Gulf en route.



FLYING WITH STYLE

TECHNOLOGY

When Peter Williams became director of the Wellcome Trust in 1985 it was a rather obscure UK charity spending £1m a year to support medical research. He retired this week, handing on plans to spend more than £100m for the coming year.

The trust is now the world's wealthiest charitable foundation - with an asset base worth about \$5bn - and its support for UK biomedical research has reached half the level of the government's Medical Research Council (MRC).

Yet the Wellcome Trust is still relatively unknown outside UK medical and scientific circles. And even the researchers who apply to the trust for funds confuse it with Wellcome plc, the pharmaceutical company which is its main source of income.

The trust is, however, likely to receive closer public attention over the next year or so. The Wellcome Building on London's Euston Road will reopen in 1992 after a multimillion pound refurbishment. It will contain not only the trust's headquarters but also a new Centre for Medical Science and History, including a public exhibition on modern medical research called *Science for Life*. (The star exhibit will be an animated walk-in model of a living cell magnified a million times.)

The trust plans to set up a publicity and public relations office for the first time. It has done without one until now, on the grounds that it is not a fund-raising charity and therefore does not need publicity to attract donations.

The new director, Bridget Ogilvie, is a forthright parasitologist, born and educated in Australia. She has strong views on the inadequacies of medical research in the UK - and may be more willing than her predecessor to express them in public.

As the owner of 74.5 per cent of Wellcome plc, the trust must agree to any move by the drug company to merge or seek a strategic alliance with another pharmaceutical group. The company is believed to have taken part in such discussions, though no move is imminent.

Until 1986 the trust was the sole owner of the drug company, then known confusingly as the Wellcome Foundation. The founder Sir Henry Wellcome (1853-1936) had specified in his will that the trust should maintain 100 per cent ownership unless divestiture was

Clive Cookson examines the work of the Wellcome Trust, the world's wealthiest charitable foundation

Medical research is given first aid



unavoidable.

But the trustees persuaded the Charity Commissioners that they needed to sell some shares to diversify their investments, in case the company ran into trouble.

The trustees sold 21 per cent of their Wellcome shares when the company was floated on the Stock Exchange in 1986 and they have sold a further 4.5 per cent since then. They could cut the holding to 50 per cent (plus one share) without further approval from the Charity Commissioners, but they would have to obtain both the commissioners' agreement and a court order varying Sir Henry's will if they wanted to give up majority control of the company. That might be possible if the trustees argued that it was unavoidable for Wellcome to merge with another company in order to protect its position in the highly competitive global pharmaceutical industry of the 1990s.

Even today, the prosperity of the trust depends overwhelmingly on the drug company. Its Wellcome shares have a mar-

ket value of £4.7bn while all its other investments are worth a total of £300m.

The indirect effect of Wellcome's commercial success over the past decade - based above all on the anti-viral drugs Zovirax (against herpes) and Retrovir (against Aids) - has therefore been to cushion UK medical research against cuts in the state-funded MRC.

However, the trust and the company operate quite independently of each other. They have separate boards - none of the seven trustees is a director of the company - and the trust's research programme is not linked to the commercial interests of the company. "By law, as a charity we cannot fund something that we think is going to make money," Ogilvie says.

Wellcome plc, like other pharmaceutical companies, sponsors academic research on a substantial scale. Today, for example, the company will announce a £1.8m collaboration with the Institute of Cancer Research, to help find the causes of breast cancer.

"The trust does not fund research on the basis that it will be exploited directly by the company," says Trevor Jones, Wellcome's research director. "The span of research conducted by the trust in no way inhibits Wellcome's involvement with academic groups active in research relevant to its own interests."

The demand for the trust's grants has been growing even faster than its income. In the four years from 1986 to 1990, the number of applications doubled to 1,916 and the total amount of money requested for medical research trebled to £144m. Last year the trust was able to fund 1,155 projects, in whole or in part, and spent £55m on research.

The increasing competition results partly from the shortage of funds from the MRC and other sources - and partly from the "sophistication factor" which is pushing up the cost of doing medical research faster than the retail price index.

The trust covers all areas of biomedical research except

cancer, which it leaves to the MRC and two large charities, the Imperial Cancer Research Fund and the Cancer Research Campaign (CRC). Even so, some of its fundamental research has implications for cancer, and it co-operated with the CRC to set up a jointly funded Institute of Cancer and Developmental Biology, which opened this year in Cambridge.

Ogilvie says Wellcome's fastest growing field is neuroscience, ranging from basic research into the workings of the brain to psychiatry and other clinical subjects. Beyond biomedical research, the trust maintains its founder's passionate interest in the history of medicine. Last year it spent £3.4m on its history of medicine programme - about half internally on the Wellcome Institute for the History of Medicine and half on university grants. The programme will move up to a new level of intensity next year when the new Centre for Medical Science and History opens.

The trust has steered clear of political lobbying on behalf of scientific research and avoided making public statements about government policy. It is clear, however, that Peter Williams and Bridget Ogilvie are unhappy about the effects of government cuts on academic research. "I think universities have been stretched to the point of collapse; they cannot go on like this," she says.

Williams deplores the time and resources wasted by the academic world's "relentless pursuit of grants". The trust's statistics show that, on average, senior researchers devote fewer than 10 hours per week to their projects. "The present system under which the work is done by people who are on short-term support from numerous sources is not a satisfactory basis for medical research."

The trust is not big enough on its own to shift the whole UK system of academic research away from short-term to long-term funding, though it does set aside one-third of its income for longer term support.

However, its growth is enabling it to play an increasing role in determining UK research policy. Two years ago, for example, the trust led the way in increasing the pay of junior researchers - and the MRC followed its example.

Looking at the long-term impact of the trust on medical research, there can be little doubting Henry Wellcome's title as the greatest philanthropist in British history.

Blue boxes hold the key to a greener environment

John Thornhill on an innovative recycling scheme

A casual visitor to the tidy town of Shoreham-by-Sea in West Sussex may be somewhat puzzled by the appearance of blue rubbish-filled plastic boxes on the kerbsides of many of the residential roads.

But this strange phenomenon may soon be replicated throughout the country if the UK is to come close to matching the government's target for recovering and recycling 25 per cent of domestic waste - an ambition outlined in its 1990 white paper on the environment.

The blue boxes are the most visible aspect of an innovative partnership forged between the local authority, private business and 25,000 households in the Adur district to research the economics of recycling rubbish.

At present almost 17 per cent of the domestic waste in Adur district is recovered for re-use. Markets have been found for such packaging materials as paper, plastics, glass and cans.

There were fears that the squeeze on local government spending might have led to the project being curtailed. But this danger may be averted as Lord Reay, the industry and technology minister, is expected to announce a central government grant to support the project when he visits the site today.

The initiative for the Adur project came from the European Recovery and Recycling Association (Erra), a collection of 27 consumer goods, retailing and packaging companies including Coca-Cola, Procter & Gamble, Nestlé, Pechiney and Carrefour.

This association was formed in response to the growing wave of environmental concerns that was sweeping into the political arena. Many companies feared that the emotional furore of the environmental debate would put pressure on governments to introduce hasty legislation which would impede economic growth - and hurt businesses.

Germany has already introduced controversial legislation and a directive on the subject is pending from the EC Commission. Erra was keen to explore alternative commercially driven methods of recovering domestic waste.

Adur district council, which has a strong record of encouraging environmental initiatives, was also keen to participate in the scheme, as was its parent West Sussex County Council. Erra contributed \$425,000 to the capital costs of the equipment while Adur district council meets the operating costs of the scheme which currently run at £160,000.

holds to participate," explains Peter Terry, the chief engineer of waste management department at West Sussex County Council.

The residents are asked to sort their domestic waste into metals, glass, plastics and paper and place the materials in the blue boxes which are collected on the same day as other rubbish.

The collectors then sort the materials by dumping them in separate compartments in special dustcarts. These are emptied at a materials recovery facility (MRF) where the rubbish is banded into batches to be sold back to manufacturing and packaging companies.

The technical sophistication of the equipment at the MRF has enabled the project to improve the purity of the collected material and reduce sorting costs. For example, plastics and metals can be collected together and then divided at the MRF by using a magnetised separation unit. Steel cans are attracted by a magnet into one chute, aluminium ones repelled into another and plastics left to fall into a third.

As it stands today, the scheme runs at a loss. But the managers anticipate that it will become profitable once the benefits of greater economies of scale begin to flow. The scheme will soon extend to 100,000 households and will also begin to cover commercial waste.

"With the inclusion of commercial waste we can see the costs coming down from about £12 per household per year to about £4. At that point we are within striking distance of break-even," says Philip Oliver, director of housing and environmental services at Adur district council.

But the scheme has thrown up broader concerns about how to handle recyclable materials. "One of the major problems is that the UK imports two-thirds of its paper consumption. The ability to re-use paper is related to our pulp-producing capacity in this country which is currently insufficient," says Albert Marsden, a director of Community Recycling, an offshoot of the Attwoods waste disposal group.

The UK also has an imbalance in its glass requirements. The British consumer's penchant for French red wines has meant that the UK imports a vast amount of green bottles. But the Scottish whisky industry ensures that the UK exports large amounts of clear ones.

Because coloured glass cannot be converted back to clear, there is a great surplus of green recycled glass in the UK and a shortage of clear. Since it does not make commercial sense to export the green glass back to France, the imbalance may only be solved by a change in consumer preferences. But would British consumers drink their milk and whisky out of green bottles? Would the French be happy to bottle their wines in clear glass?



Adur Home Recycling

Yesterday we were a regional communications company.
Today our region's a little larger.



Ameritech began as the parent of the Bell companies that serve the Midwest, the most information-intensive area of the United States. Recognized as a leading communications company, Ameritech is a \$22 billion corporation that today brings its technological leadership and financial strength to all corners of the world.

In addition to pioneering fiber optic and ISDN technologies in the United States, Ameritech gave customers the world's first mobile telephone network. The company now is behind such innovative projects as bringing cellular technology to Poland, acquiring the Telecom Corporation of New Zealand and expanding a host of international services.

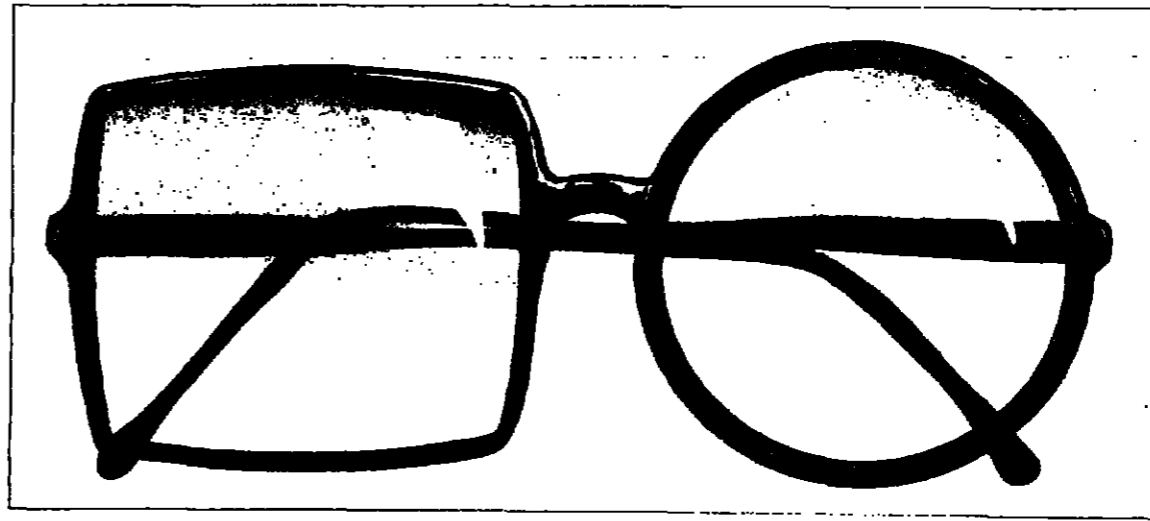
Solutions that work: The commitment to successful innovation has helped the company surpass \$10 billion in annual revenues and achieve the highest return to equity of comparable firms. This philosophy continues to drive Ameritech forward, leading the world in meeting customers' needs with advanced technology and giving a strong total return to our shareholders. For a copy of our Annual Report or other information, call Ameritech Investor Relations at 312/750-5353.

The Communications Companies of Ameritech:

- Illinois Bell
- Indiana Bell
- Michigan Bell
- Ohio Bell
- Wisconsin Bell
- Ameritech Audiotex Services
- Ameritech Credit
- Ameritech Development
- Ameritech Information Systems
- Ameritech International
- Ameritech Mobile Communications
- Ameritech Publishing
- Ameritech Services
- The Tigon Corporation

AMERITECH

©1991 Ameritech Corporation



NOW YOU CAN WATCH
THE FT AS WELL AS
READ IT.

Financial Times Television is the largest producer of business programmes outside North America. As the television arm of Europe's leading business newspaper, we currently produce a range of programmes that are broadcast on Sky News, CNN, CNBC, Super Channel and a variety of national channels around the world.

Tune into FTTV each night 21:30 to 22:00, Tuesday to Friday on Super Channel and 20:00 and 23:00 every week day night on CNN. FTTV programmes are also seen on CNN, Super Channel, CNBC and SKY NEWS during the weekend. (All times CET).

For further information on FTTV programmes and schedules, please write "LT/FT" on the back of a business card and send it to The Managing Director, FTTV, Number One Southwark Bridge, London SE1 9HL, England.

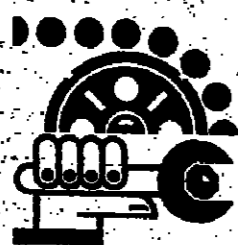


Europe's Business Television

FTTV, Number One Southwark Bridge, London SE1 9HL, England. Telephone: (44-71-) 873-3541

WORLD TEXTILES

Thursday October 3 1991



After two decades of upheaval, the textile industry faces a further period of awesome challenge.

Uncertainty over world trading agreements and the continuing recession heavily overshadow the prospects for producers in Europe and Asia, writes Alice Rawsthorn

A new set of challenges

"IF YOU look at what has happened to the 20 biggest textile groups in the last five years, there has been carnage," said Mr Martin Taylor, chief executive of Courtauld Textiles, one of the leading players in UK textiles.

For Mr Taylor, and his counterparts at the other big textile groups, the late 1980s were nothing if not eventful. They were beset by a series of problems: the US and UK recessions; procrastination over the fate of the Multi-Fibre Arrangement, which regulates the textile trade; ricocheting raw material prices; a blitz of leveraged buy-outs in the US; and continued competition from low cost textile producers, notably Turkey and China.

The 1990s seem set to be just as dramatic. The good news is that the US, the biggest single market for textiles and clothing, is coming out of recession. The bad news is that the textile industry now faces a new set of challenges: the uncertainty over the end of the MFA; the introduction of the unified market in the European Community; the instability of eastern Europe; and the question of Hong Kong's future after it reverts to China in 1997.

These challenges will add to the ongoing task of how to operate in an industry where a company's fortunes are deter-

mined as much by unpredictable factors such as exchange rate fluctuations, swings in raw material prices and shifts in the industrial policies of governments in the emerging economies as by management strategy.

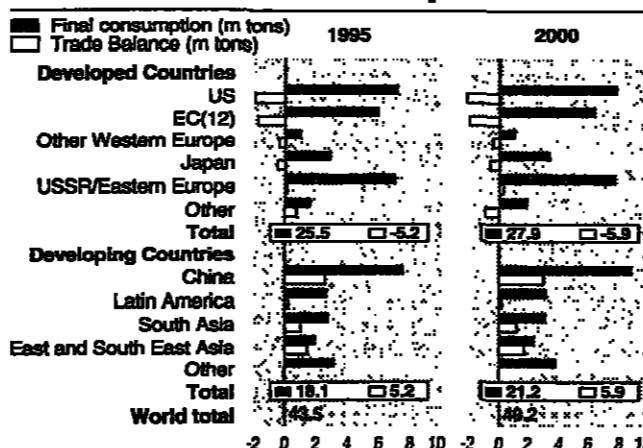
Perhaps the only source of solace is that drama is scarcely new to the textile trade. Textiles is a vast and varied industry stretching from the elegant haute couture salons of Paris to the high tech weaving mills of the Carolinas and to seedy sweatshops along the Bangkok waterfront.

The labour intensive nature of the production process ensures it is one of the first forms of industrial activity for any emerging economy yet the global market for textiles is nearly static. The Economist Intelligence Unit in London forecasts annual growth in textile consumption of 2.1 per cent for the developed countries until the year 2000 and 3.4 per cent for developing countries. This means the balance of power in textiles is constantly changing as new production centres can only expand at the expense of the established players.

This vicious cycle of competition is most marked in Asia where Thailand, Malaysia, Indonesia, the Philippines, and, of course, China, emerged in the 1980s as new production



Textile trade and consumption outlook



Paris models display the latest fashions to a market which always expects the unexpected

centres at the expense of Hong Kong, Taiwan and South Korea.

China is certain to continue its expansion in the 1990s, and Vietnam is expanding, while India and Pakistan are becoming more aggressive.

Despite all the effort expended on negotiating the phasing-out of the MFA, there is no real confidence among textile companies in the developed economies that it will be feasible to enforce a free and fair trading system.

The omnipresent threat of yet more competition has left the big textile groups in the developed world - such as Marzotto and GPT in Italy, Steilmann in Germany, Chateaus and DMC in France, Dominion in Canada, Coats Virella and Courtauld Textiles in the UK, Milliken in the US, Toray and Teijin in Japan - with no option but to concentrate on the value-added

areas of activity where cost is a lesser criterion.

One of their main weapons in the 1980s was technology. Advances in automation enabled the big textile groups to operate more efficiently with fewer staff. Some sectors of textiles, notably spinning and weaving, turned into capital intensive industries thereby eroding the Asians' advantage of low labour costs.

The pace of technological change is now slowing. There have been some innovative innovations in recent years. The emphasis has been on improving and refining existing systems. Moreover, although spinning and weaving are now highly automated, the level of computerisation in clothing, a more complex process, is still relatively low. This means that the big clothing companies are still very vulnerable to low cost competition. Given that they tend to buy their fabrics



and thread from local suppliers, this also weakens the position of spinners and weavers in developed economies.

In future, the big textile groups in the developed countries, particularly in North America and western Europe, could also face higher costs because of the need to conform with increasingly stringent environmental legislation to impose controls over areas such as energy usage and waste control.

These costs are less likely to be enforced by governments in the emerging economies. This may make it more difficult for the western groups to remain cost competitive. Mr Klaus Steilmann, president of Steilmann, the large German clothing group, recently advocated that steps should be taken to

ensure that environmental controls are imposed globally.

The textile groups of North America, Japan and western Europe need to find new ways of improving their competitiveness in the 1990s. It is already becoming clear which directions they will pursue.

One of the most important trends is internationalisation. Although textiles has long been an international trade, in that clothes and clothing have been shipped from country to country for centuries, individual companies have tended to limit their manufacturing operations to a single country. This scenario is changing. Many companies are now following the precedent set by the Germans by sourcing more of their merchandise from low cost countries. The French are

already actively sourcing in north Africa, the British in Asia and the Americans in the Caribbean. Eastern Europe is likely to emerge as an increasingly important sourcing base for companies in western Europe, as is Mexico for the US.

"We see ourselves as a global player," said Mr Neville Bain, chief executive of Coats Virella, which has expanded its sourcing interests in the past two years. "That means we will function wherever in the world it is most cost effective."

Companies are also becoming much more sophisticated about the way they organise their sourcing operations. In the past, sourcing tended to involve buying an entire order from a sub-contractor or wholesaler in another, lower cost country.

Today's sourcing systems are more complex. Advances in information technology are enabling companies to operate much more flexibly on a global basis. Increasingly they are dividing orders into different batches so that, typically, the first part of the order and any repeat orders are manufactured in their own country, but the bulk of the order is sourced from a sub-contractor elsewhere.

The big groups are not only sourcing more of their products internationally but are also establishing, or acquiring their own operations in other countries. Whereas the *raison d'être* of sourcing is generally to reduce cost, the start-ups and acquisitions are generally intended to improve customer service.

There have been a series of cross-frontier deals in international textiles over the past few years. Toray expanded into Europe with the acquisition of the Samuel Courtauld weaving mill in the UK. Wacoal, another Japanese company, has already moved into the US and is now building a huge production plant in France.

Chargours has made a number of investments across Europe and the US to become a worldwide player in wool textiles. The main rationale for Coats' recent bid for Tootal was to extend its global presence in thread. Sara Lee, the US group, is turning into an

CONTENTS

EUROPE'S grand design; new frontiers in man-made materials; The Gap's success story.....Page 2

ASIA in China's big shadow; wool, cotton, silk and cashmere.....Page 3

THE US radiates some hope; technology outstrips the market; league table of labour costs.....Page 4

international force in hosiery through a string of acquisitions, most recently by buying Pretty Polly in the UK.

The *raison d'être* for most of this investment is to provide a faster, more flexible service by operating closer to their customers. The recent investment in computerised stock control systems by the major retail groups means that textile companies really do have an advantage over their competitors if they can offer the sort of "quick response" that enables retailers to reduce stocks and minimise mark-downs.

A study commissioned earlier this year by the European Commission, from Texco International and Kurt Salmon Associates, the management consultancy, found that 40 per cent of the EC retailers questioned were prepared to pay at least 15 per cent more for merchandise if the suppliers provided quick response. This means it is advantageous for textile companies to operate as close as possible to their customers.

The emphasis on quick response offers a sorely needed opportunity for the established producers in the West and Japan to erode the cost advantage of their competitors in the emerging economies.

A study by Technomic, the Hong Kong-based consultancy, warned that the Asian textile industry could lose "significant export volumes" to companies in North America and western Europe during the 1990s. One catalyst for this will be the ability of the companies in those regions to benefit from quick response.

Continued on next page

William Dulfors charts the search for a long-term trade pact

So near, and yet so far

A BREAKDOWN in the framework that has governed world trade in textiles and clothing for the last 30 years was averted at the end of July by an 11th-hour agreement between exporting and importing countries to extend the Multi-Fibre Arrangement (MFA) for 17 months until the end of 1992.

As a result, the industry's long-term prospects hinge once again on the outcome of the negotiations on the liberalisation of the trade which have been going on for nearly five years under the aegis of the General Agreement on Tariffs and Trade's Uruguay Round.

An agreement that would gradually phase out the MFA and bring international trade in textile products firmly within Gatt's non-discriminatory rules is a declared aim of the Round and one to which developing countries attach a special significance. A draft text that might well have evolved into a fully fledged agreement was one of the victims of the failure by world trade ministers to complete the Round on schedule at their meeting in Brussels last December.

Since then at their summit in London in July the leaders of the Group of Seven industrialised countries made a common pledge to finish the Round by the end of this year. In September Mr Arthur Dunkel, Gatt's director general, asked textile negotiators to table a new draft agreement by the beginning of November.

Gatt estimates that between 65 and 70 per cent of the roughly \$200bn-a-year world trade in textile products takes place under the MFA, in which the industrialised countries negotiate bilateral agreements setting quotas for imports from developing countries. Although the MFA is managed by a textiles committee which operates within Gatt, it has always been recognised as an anomaly to Gatt's general principles, put in place essentially to allow the textile industries of the importing countries time to adjust to Third World competition.

The MFA, which came into effect in January, 1974, supplanting an arrangement on trade in cotton textiles drawn up in 1962, has now been extended four times. It has 41 members, counting the European Community as one. The EC and the US offer by far the

Textiles

Ten leading countries, 1988



Source: International Trade 1988-9, GATT



*Includes imports for re-export

biggest import markets, valued at just under \$30bn each in 1988, with Japan in third place. Doing away with the MFA and obtaining free access to the industrialised countries' markets for textile products is a test case for the Third World in the Uruguay Round. But the International Textiles and Clothing Bureau (ITCB), the inter-governmental body through which the exporting countries try to coordinate their efforts, failed in its attempt to have the MFA modified for the latest 17-month extension. In particular, the importing countries refused to abandon their rights under the MFA to introduce new restric-

would not negotiate new deals under the MFA. Sceptical EC officials saw this stance as a ploy aimed at obtaining an increase in their 1992 quotas to give their producers a better position before the graduated phase-out of MFA restrictions that could start in 1993 under an eventual Uruguay Round agreement.

One of the most contentious points in the Gatt talks has been the timetable for completing the phase-out. The European manufacturers have been holding out for a 15-year transition period; the exporting countries want a fully liberalised trade after 6 1/2 years. Trade officials believe that a

The system has become so ingrained over the past 30 years that some exporters as well as some importers have difficulty facing up to a fully liberalised trade

tions and to act unilaterally against what they regard as attempts to disrupt the quota-regulated trade.

Some new bilateral deals, in some cases containing enlarged quotas for the exporters, have been struck since the end of July, notably by the US, Finland and Austria on the importers' side. The EC's quota agreements, with the exception of those with China, expire at the end of 1991; in June Brussels offered to roll them over for an extra year. By the middle of September deals had been signed with Hong Kong, Macao and Mexico. All the other exporting countries had scheduled visits to Brussels before the end of October. India and Pakistan, the two countries which held out longest against the latest extension of the MFA, were still saying in mid-September that they

compromise on a 10-year phase-out may be politically acceptable to both sides in the end.

But the importing countries, pressed by their domestic producers, are posing stiff conditions. These include agreements in other areas under negotiation in the Uruguay Round which would tighten Gatt rules against dumping, subsidies, trade-mark piracy and counterfeiting. They want improvements to Gatt's dispute settlement mechanism so that the handling of complaints can be at least as fast as they have been under the MFA.

In addition, the EC industry has been insisting that developing countries open their markets fully to EC exports of textile products. In fact, several developing countries, among them Argentina, Brazil, Mexico, Peru, the Philippines

World Class Fibres

ICI Fibres is the largest producer of Nylon 6.6 in Europe. Our fibres can be found in high quality products all over the world. In fashion and footwear. Tights and tyres. Sails and sportswear. Carpets and casual wear.

With increasing demands for new standards of performance, we can tailor fibres to fit your applications perfectly.

The approach is market focused and customer driven. The fibres, the service, and quality are world class.



Fibres

ICI Fibres, Eversiaan 45, B 3078 Everberg Belgium

WORLD TEXTILES 2

Europe dines out on its design skills, writes Alice Rawsthorn

Dark clouds with silver linings

THIS month the models, photographers, journalists, store buyers, celebrities and would-be celebrities, who make up the international fashion circuit are flocking from Milan, to London and then to Paris for the new season's ready-to-wear fashion collections.

The gloss of the collections is the glitzy tip of Europe's textile and clothing industry, an area of manufacturing which generates annual sales of more than 180bn Ecu and employs 3m people in western Europe alone.

The 1980s was a turbulent decade for Europe's textile companies and the 1990s seem set to be equally eventful. Over the next few years they will have to grapple with everything from the introduction of the unified market in 1992, to the continuing procrastination over the end of the Multi-Fibre Arrangement; and continued competition from low cost production centres in Asia and Africa.

At first glance the outlook is far from encouraging. Profitability came under intense pressure in the 1980s thanks to the combination of rising labour costs, erratic demand and intense international competition. Europe's textile and clothing workforce fell by more than a quarter during the decade.

That pressure shows no sign of abating. Some markets, notably the UK, have been depressed for the past two years. The Apparel, Knitting and Textiles Alliance, which represents the UK industry, estimates that there were nearly 100 job losses every working day last year. The rationalisation has continued this year and has accelerated since Costa Viyella, the largest UK

group, took over Tootal, another sizeable player, earlier this summer.

The pressures in the UK are now being replicated in other countries. The French market has been under pressure for some time. Germany is now slowing down, having been buoyed last year by the short term catalyst of unification. The Italian, Spanish and Portuguese industries are burdened by heavy stocks.

A recent report conducted for the European Commission by Texco International and Kurt Salmon Associates, the management consultancy, forecast the loss of up to 700,000 jobs in the clothing and home textiles alone over the next 10 years thanks to the combination of productivity improvements and the relocation of manufacturing capacity outside Europe.

Despite these gloomy predictions, there are some positive signs on the horizon. One is historic. Europe is undoubtedly the centre of excellence in international textiles. Its fashion designers, such as Karl Lagerfeld for Chanel in Paris and Giorgio Armani in Milan, dominate the design scene. Its engineering groups, like Schaeffler of Germany and Sulzer-Ratti in Switzerland, lead the world in terms of technical development.

Some European companies, notably GFT and Marzotto of Italy, have already harnessed design and technology to position themselves as sources of high quality products thereby proving that it is possible to succeed in clothing and textiles from high cost production centres.

Other companies are following suit.

Many have forged links with the fashion designers. The Europeans have also been much more progressive than their North American competitors at investing in technology. Werner International, the New York-based management consultancy, estimates that the Europeans have spent nearly \$3bn a year on capital expenditure for the past three years. This is 50 per cent more than the US industry which is roughly the same size.

Similarly the Europeans are developing sophisticated international sourcing systems to improve their cost competitiveness. Many UK groups have forged links with companies in Asia, and their French counterparts in North Africa.

The liberalisation of eastern Europe also offers new sourcing opportunities. The western Germans have been sub-contracting in the East for some time. Courtauld Textiles, one of the largest UK groups, has seen the proportion of its clothing sales sourced from other countries rise from 2 to 20 per cent in the past five years.

Initially sourcing tended to involve producing whole orders in lower cost centres. It is now a more complex process whereby companies produce parts of an order - generally the first batch and later repeat orders - in their own country and source the rest from sub-contractors.

Sourcing will become increasingly important in the future. Throughout the 1980s "quick response" or the ability to respond speedily to a customer, was seen as a critical competitive advantage for the Europeans against lower cost

manufacturers in Asia and Africa. It undoubtedly had some effect on the industry in the 1980s, but not much as originally envisaged.

However, many European retailers have now installed sophisticated computerised stock control systems which will enable them to derive real benefits from securing a faster service from their suppliers. They reduce stocks and minimise the risk of mark-downs by placing smaller, more frequent orders. This means there is a real benefit for them to work with local suppliers.

The EC study surveyed a group of clothing and home textile retailers to see whether they would be willing to pay a premium for a faster service. Some 40 per cent of respondents said they would pay at least 15 per cent more.

If "quick response" does take off, it will have an indirect influence on the whole textile chain. If a clothing manufacturer is to respond faster to an order from a retailer, it will need a speedier service from its cloth and thread suppliers and so on.

This should help Europe's textile and clothing companies to become more competitive in their own market during the 1990s. At the same time the more progressive companies are also expanding in the US to improve their service in that country.

These developments, combined with the short term fillip of the end of the US and UK recessions, ought to ensure that the 1990s is a constructive, if combative decade for Europe's textile and clothing companies.



In the world of design, Chanel is among the crème de la crème

Robin Anson scans the new frontiers in man-made textiles

The intelligent fibre cometh

MORE than 50 years ago women queued on the streets of New York when the first stockings made from Du Pont's nylon - the world's first synthetic fibre - went on sale.

Innovation, Du Pont's revolutionary development of nylon, has been at the heart of the man-made fibre market in recent years. Ever since the oil shocks of the early 1970s the US and European fibre groups have been forced to restructure to survive.

These companies have cut capacity, generally by withdrawing from production of fibres for the low cost textiles that are made in Asia, and agreeing to specialise. Many have focused on high-tech markets such as automotive textiles and fibre reinforced composites where imports are low, added value is high and a technological lead can be secured.

In apparel fibres, many groups have engineered superior fibres. They have also on high value markets such as performance sportswear, where Western clothing manufacturers still have a competitive advantage.

Some of the most innovative products have come from Japan, where the fibre industry has been battling against the rising yen, high labour costs and growing competition from South East Asia.

The Japanese have invented microfibres initially as a silk substitute for use in kimonos. Today about 90 per cent of these fibres go into women's dresses and blouses. Microfibres have also been adopted by producers in Western Europe, initially for sports-

wear, more recently, they have found their way into everyday clothing.

The Japanese are now developing even finer fibres. The latest microfibres are one hundredth the diameter of the finest silk. The Japanese have also gone further, into products which are highly innovative - including conductive fibres which are anti-static and fibres impregnated with bactericides and fragrance capsules to banish odours.

Toray, one of the biggest Japanese groups, produces what it claims to be the world's first "artificial intelligence fibre". Those who have visions of clothing that can find its own way to the washing machine will be disappointed. Toray's product, Kelvin Thermo, is temperature sensitive. Shirts made from it turn black at sub-zero temperatures to absorb the sun's rays and make the wearer feel warmer. At temperatures above 5C it turns white to reflect heat.

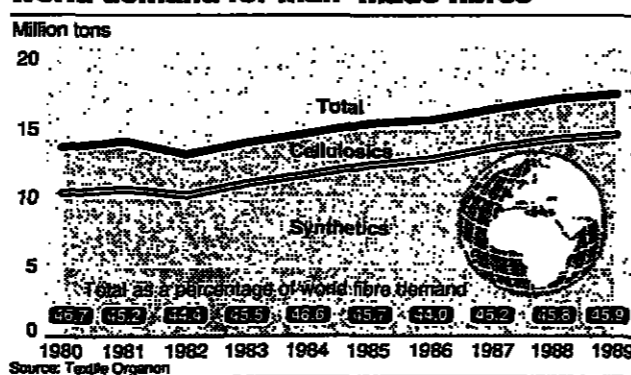
This emphasis on innovation helped the established fibre groups to stage a strong recovery, particularly in Western Europe, during the mid-1980s. However, the weak dollar in the second half of the 1980s led to a surge of low cost textile and clothing imports into Western markets. Meanwhile, capacity grew rapidly in Turkey and the Far East, putting pressure on prices and leading to allegations of dumping.

More recently the US and UK recessions, coupled with the effect of the Gulf war, have added to the gloom. Last year saw the first drop, albeit small,



Quality control at Stevenson dye-works near Derby in the English Midlands

World demand for man-made fibres



in synthetic fibre production since 1982. The fall was more pronounced in the US with synthetics output down by 6 per cent and polyester by 11 per cent.

Even the producers that switched to industrial textiles have suffered. Many companies linked their fortunes to the car industry which has been hit by its worst sales figures for years. The only bright spot is the German market, where demand has been kept high by the post-unification boom. But even this may be short-lived.

The immediate outlook is poor with many producers in Western Europe reporting sharp falls in profitability. Significantly, in July this year Akzo sold its 37.5 per cent stake in La Seda de Barcelona to a Spanish lawyer for a mere 1 peseta. To secure the deal, it had to pay Ptas600m to cover the previous month's wage bill.

Medium term prospects are more promising. There is still concern about over-capacity mainly because of rapid expansion in Asia. However, the announcement of two new inward investment projects in Europe - by Allied-Signal of the US, aided by a French government subsidy, and Texmaco of Indonesia, in a venture with Eastman Chemical of the US - have met with a storm of protest from other producers.

However, restructuring has left the West European fibre industry in better shape than at the time of the last recession. Producers have shifted to higher value markets and invested in labour saving technology.

The market for industrial textiles should pick up quickly when the Western economies recover. Moreover, potentially profitable new end uses in technical textiles are still awaiting exploitation. The Western apparel industry is also in stronger shape which should help its fibre suppliers.

Many producers in Western Europe have entered into strategic alliances for specific products with Japanese companies, following the lead set by the big car makers. Hoechst of Germany has teamed up with Teijin and Akzo of the Netherlands with Mitsubishi Rayon.

These alliances should strengthen the European presence in Japan and assist access to expanding Asian markets. They will also facilitate technology transfer and enable companies to pool research and development activity.

Longer term, in some markets, natural fibres could be replaced entirely by synthetics. Future developments in textile machinery will lead to faster processing speeds. Synthetics are easier to process, with fewer stoppages and better quality. Developments in filaments have made them more like natural fibres, and therefore more acceptable to consumers.

One Japanese company has recently launched an upmarket range of "wash and wear" suits - an ultimate test of consumer acceptability.

This may be one Japanese lead that Western businesses decline to follow. For too many it will evoke painful memories of the bad old days when unsuitable products led disillusioned consumers switching en masse from man-made to natural fibres.

Alice Rawsthorn on a fashion success story

Gap that launched 1,000 shops

IT was in the San Francisco of 1969 that Mr Donald Fisher quit his job in real estate to open a shop selling Levi jeans. He called the shop, The Gap, after his wife came back from a party at which the main topic of conversation - this was the 1960s after all - was the generation gap.

The Gap of today is one of the hottest companies in the US with 1,188 shops across North America and the UK. It is also a leading light among the new generation of clothing and retail companies that are abandoning traditional business tactics in favour of doing everything - from product design, to advertising - on their own.

The Gap's business strategy, like the cotton T-shirts and sweaters it sells in its shops, is as simple as can be. Its over-arching objective is to exercise as much control as possible over every aspect of its activities.

In its early days The Gap bought in branded products from other manufacturers. In 1963, shortly after Mr Millard "Mickey" Drexler was drafted in from Ann Taylor, the US fashion group, as president, it dropped all the brands apart from Levi-Strauss jeans and concentrated on developing its own label.

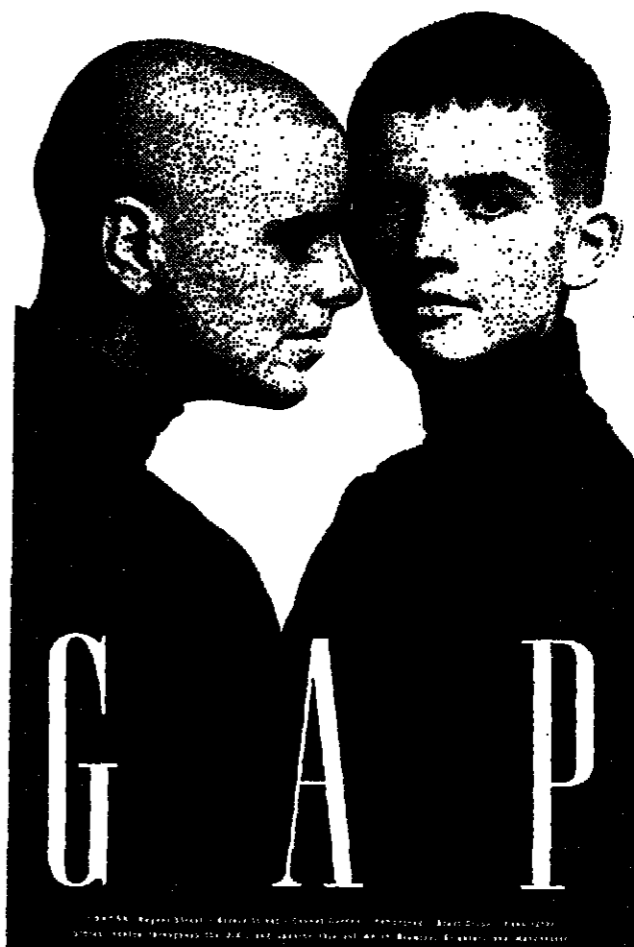
Earlier this year, it dropped Levi too. The Gap now sells nothing but its own merchandise.

The products are designed in its New York design studio and sourced from sub-contractors all over the world.

The Gap also controls its own marketing. The "Individuals of Style" advertising campaign - in which a string of actors, artists, writers and musicians are photographed wearing Gap clothes - is now slapped across magazines, billboards and buses all over the US and UK.

Whereas most companies adopt the conventional approach of appointing an advertising agency, all Gap marketing is co-ordinated from its San Francisco headquarters by Ms Maggie Gross, senior vice president of advertising and marketing.

The Gap has had its problems. Banana Republic, one of



Gap publicity: entirely in tune with the times

its fashion chains, has never really taken off.

An attempt to move upmarket, by introducing a new type of store called Hemispheres, was disastrous. From time to time it has made merchandising mistakes.

The "mistakes" are generally sold off as quickly as possible by slashing the price by as much as 30 per cent.

Everything else seems to have gone swimmingly. At a time when consumers are disillusioned with the designer fetishism of the 1980s, The Gap - with its emphasis on natural fibres and functional design - is entirely in tune with the times.

When American Vogue ran an article on The Gap, it featured photographs of everyone from the actress Winona Ryder to super-model Christy Turlington and singer Madonna all clad in Gap clothes.

Even in the last year or so when both its main markets, the US and the UK, have been hit by recession, The Gap has managed not only to increase sales, but to press ahead with its expansion plans.

It recently announced a 28 per cent increase in turnover to \$973m for the 30 weeks to August 31 against the same period last year. And, recession or no recession, it is still sticking to its strategy of opening at least 150 new shops a year in the 1990s.

COURTAULDS FIBRES, SERVING THE WORLD OF THE 90'S...

- UK, USA & Canada: Cellulosic Fibres - Viscose, Rayon, TENCEL®
- UK & Italy: Acetate Fibres
- UK & Spain: Acrylic Fibres - Courtelle, Flame retardant, Reinforcement and Anti-microbial

With the benefit of years of experience coupled with our access to substantial resources for investment, research and development - Courtaulds Fibres, as part of Courtaulds plc, are committed to excellence in satisfying the needs of their customers world-wide.



PO Box 16, Foleshill Road, Coventry CV6 5AE England.
Tel: (0203) 688771 Fax: (0203) 687323 Telex: 312171

A new set of challenges

Continued from previous page

"There are very few reasons for having a textile industry in a high cost economy like the US," said Mr Jay Meltzer, textile analyst with the Goldman Sachs securities group in New York. "But quick response is one of them."

One way for the big groups to meet the demand for quick response is by investing in technology to make their production plants more flexible. However, the slowing pace of progress in textile technology means that other areas, notably organisational issues such as production planning, are becoming increasingly important.

A recent report by Werner International, the management consultancy, suggested that the typical textile company of the future would be divided into a number of small "strate-

gic business units each with an autonomous profit centre" with only a few strategic functions, such as personnel and treasury, conducted from the centre.

The structure of individual production plants is likely to change too. "If you have a computerised mill operating on four shifts around the clock then the only management you need is a factory manager," said Mr Raoul Verret, president of Werner in New York. "All the staff at the mill will be trained to perform a variety of functions."

This process of international expansion, accompanied by internal reorganisation, is certain to catalyse yet another round of rationalisation in the developed textile industries. Both the EC and US industries lost more than a quarter of their workforce during the 1980s.

The job losses have accelerated in the early 1990s. The EC textile and clothing industry is presently shedding labour at the rate of 50,000 jobs a year. Nearly 100 jobs were lost every working day in the UK alone last year. So far there is no sign of an end to the rationalisation in the 1990s.

Painful though this contraction will be, the combination of sophisticated sourcing strategies, a greater emphasis on customer service and more modern management structures should at least ensure that the big textile groups of North America, Japan and western Europe survive the 1990s without a repetition of the carnage of the 1980s.

All in all, the 1990s seems set to be an era when the international textile industry becomes even more competitive and more internationalised than ever before.

Silk Cocoons and Eggs

We can offer the following Turkish polyhybrid silk cocoons, Silkworm eggs and raw silks.

- Reelable silk cocoons
- Unreelable silk cocoons
- Raw silk 28/30 denier
- Raw silk 56/60 denier
- Silkworm Eggs for 1992 Spring rearing
- Sunflower Oil & Margarine

Please contact
Mr. COSTANTE - Istanbul - Turkey
Tel 90 1 1792648 Fax 90 1 164176 1
Tx 27265

WORLD TEXTILES 3

ASIA: the competition spiral intensifies, writes Alice Rawsthorn

China casts a giant shadow

THERE is a picture window in the boardroom at Mona Industries looking out over the waters of the Malacca Straits. On the factory floor below there is a far less picturesque vista of row upon row of women poring over sewing machines to make shirts for sale in the US.

Mona is one of the ambitious Malaysian clothing companies which emerged in the 1980s as a serious challenge to its competitors in higher cost Asian countries such as Hong Kong and South Korea. But today Mona's management is concerned about the threat of competition from the emerging industries in Malaysia, Thailand, the Philippines and, of course, from China.

One of the strategies of the established centres has been to contain the competition from lower cost countries by using them as bases for manufacturing and sourcing. Hong Kong, for instance, has relocated nearly half its spinning capacity in the past 10 years initially in China and then in other Asian countries. The combination of high

wages, labour shortages and hefty property costs has made it increasingly difficult to operate spinning and weaving factories within Hong Kong itself. The clothing industry is now migrating too. Hong Kong's clothing companies employ more than 2m people in the Pearl River delta area of China alone.

The South Korean and Taiwanese clothing companies have also been investing aggressively in Indonesia, the Philippines, Thailand, Malaysia and more recently in Vietnam. By contrast the textile groups have tended to stay in South Korea and Taiwan as the capital intensive nature of the textile production process helps to mitigate the impact of rising labour costs.

The governments of the emerging Asian economies are actively encouraging this inward investment in textiles. The Philippines, for instance, sees it as the main catalyst for a 10 year plan whereby it intends to double textile production to 140,000 tons by 1995.

So far overseas sourcing has helped the Asian textile companies to counter cost competition. But in future they may need to take more drastic action by looking further afield than their own region.

In the past year or so one of the main concerns for Asia's textile companies has been the recession in the US, their biggest single market.

They have had some success in compensating for the fall in orders from the US by drumming up new business in Europe, but they have still been left with unhealthy high stocks.

The US economy is now coming out of recession and demand is reviving. However, to some extent the economic squeeze has disguised the longer term problem for the Asians of dealing with customers in the US and Europe. The recent investment in computerised stock control systems by the big US and European retail groups means that they require a faster, more flexible service from their suppliers.

This places manufacturers in more distant locations, notably Asia, at a distinct disadvantage, and could help the US and European industries to regain lost share in their own markets.

There is already a trend for US textile and clothing companies to move their offshore investment from Asia to the Caribbean. In future the Europeans could also shift investment from Asia to eastern and central Europe.

A recent report from Tech-



Hong Kong's Aberdeen Harbour: over the horizon important but unpredictable changes are taking shape

nomic, the Hong Kong-based consultancy, warned that the Asia "stands to lose significant export volumes" in the 1990s because of this trend.

The obvious option for the Asian industry is to increase sales to its own regional market. However, this will be difficult given that Japan, at present the only sizeable market in the region, is already mature

and many of the developing economies are in a precarious condition.

Another option is for the Asians to relocate production so that it is closer to their customers in the US and Europe. A number of Japanese groups, such as Toray and Wacoal, are already doing so in Europe. Similarly some South Korean, Taiwanese and Hong Kong tex-

tile companies are investing in the US and the Caribbean.

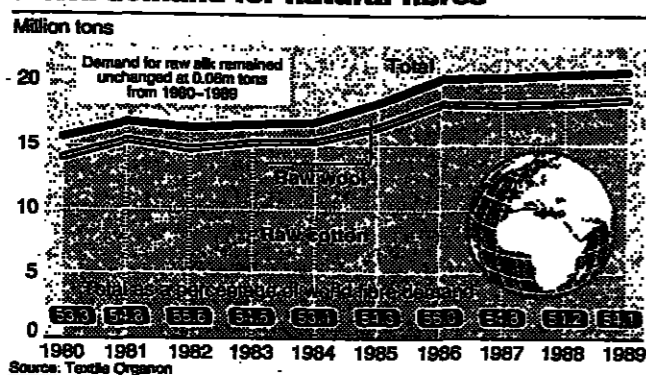
Despite all these challenges Asia is still seen as a dynamic textile centre for the 1990s. The balance of power within the Asian industry seems certain to change with India and Pakistan gaining momentum during the decade.

But the biggest imponderable is the future role of China.

So far China's expansion in textiles has been restrained by government policy and political instability.

The 1990s may be the era when China, possibly aided and abetted by Hong Kong, realises its full potential. If so, the future for Mona Industries and all the other Asian textile companies will be more challenging than ever.

World demand for natural fibres



NATURAL FIBRES

When lambs really do go to the slaughter

THE COLLAPSE of the Australian wool price system at the beginning of the year was inevitably followed by a collapse in world prices. The misery of the industry was later highlighted by news of the mass slaughter of commercially worthless sheep in Australia this summer.

The rot began with the Chinese government's massacre of democratic supporters in Tiananmen Square in June 1989. As the lid was placed firmly on the Chinese economy, Australia, the world's biggest wool producer, found itself with sharply reduced demand from one of its biggest customers.

At their peak in 1988, Chinese imports of wool were 146,579 tonnes. Imports fell to 85,076 tonnes in 1989 and to 27,561 tonnes last year, according to the International Wool Secretariat.

The political developments in the Soviet Union and eastern Europe only added to the problems of the world's wool producers. Soviet imports of wool fell from 133,999 tonnes in 1989 to 58,521 tonnes last year.

If demand in Western Europe, the US and Japan had remained steady, the Australian and New Zealand industries would still have been in trouble. But western demand was also weakening in reaction to earlier increases in wool prices and the substitution of cheaper fibres.

The Australian Government, faced with falling sales, high production levels and rapidly rising stocks, stepped in at the beginning of the 1990-91 season and cut the intervention price for the first time ever, from 870 cents a kilogram to 700 cents a kilogram.

Even this was not enough, however, and the Australian Wool Corporation found itself having to buy up to a third of the wool being offered for sale. In early February the price support scheme was abandoned; in the first free market sales for 17 years prices fell by 35 per cent.

The outlook is not all bleak, according to Mr Graham Lister of the International Wool Secretariat. World wool consumption, which fell by 9 per cent in 1990 to 1.7bn kilograms, is expected to rise by about 1 per cent this year. But "a much clearer recovery is possible in 1992," he says. In the first place the fall in prices has made wool much more competitive again in its battle against synthetic fibres. In addition, the recession in the west, which has hit general consumer spending on textiles, is seen as coming to an end.

"Now it's a free market the trade is purchasing 90 to 95 per cent of the offering - very different to the last days of the Australian scheme when the trade was only buying 50 to 60 per cent," says Mr Lister.

However, prices for growers

will remain depressed by continuing high output and large stocks (4.62m bales at the end of the season in Australia alone), according to the Australian Bureau of Agricultural and Resource Economics (Abare). It expects the market indicator to average 500 cents a kilogram for 1991-92, compared with 657 cents in 1990-91.

Rising stock levels could also keep the brakes on the cotton price, according to the International Cotton Advisory Committee, which met last month in Turkey. It is forecasting record world production for 1991-92 at 82m bales, with consumption rising to 88m bales.

Stocks last August were 25m bales, up 1m bales on the year before. Prices have been in retreat recently as traders have become increasingly aware that the crop from the US, the world's largest exporter, is going to be good. Last month the US Department of Agriculture raised its crop estimate to 17.8m bales, knocking 2 cents from the Cotlook A-index price to 69 cents a lb. At the beginning of the year the index was over 85 cents a lb.

According to Mr David Morris, economist with the Comité International de la Rayonne et des Fibres Synthétiques, cotton is trying to consolidate its market position in the face of continuing stiff competition from synthetic fibres. "The competition will remain pretty tough," he predicts.

The luxury end of the natural fibres market has been badly hit by the recession. "The silk market is extremely depressed," says Mr Ronald Curry, general secretary of the Lyons-based International Silk Association. The European processing industry this year imported 30 to 40 per cent less silk than the normal annual of 5,500 tonnes.

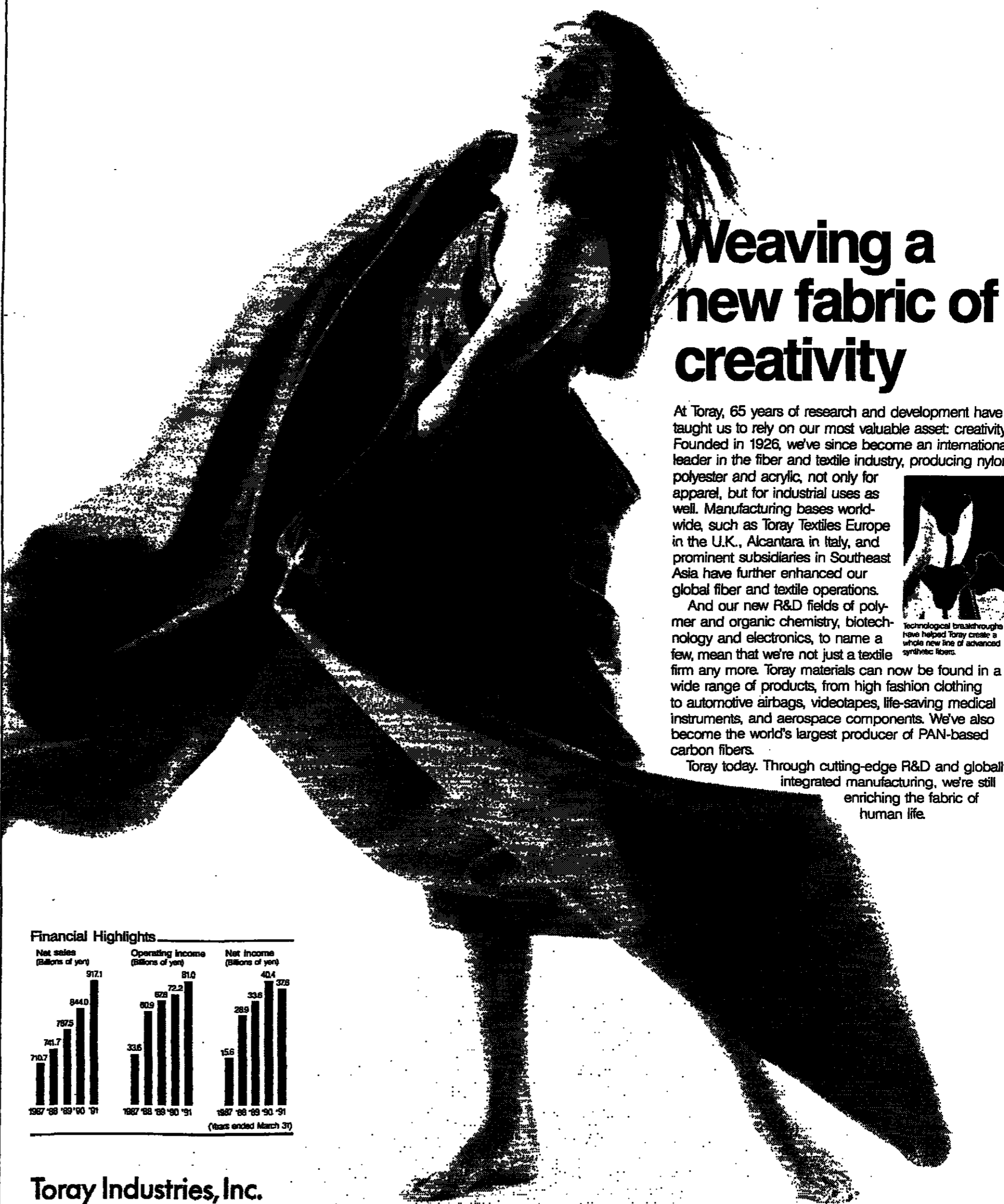
China, which produces 90 per cent of the world silk exports, dropped the price in September last year from \$51 to \$45 a kilogram. Mr Curry fears that prices could be cut again this month - a bad move, he believes. "Processors don't like it, and they delay purchases in an ideal world we should be seeking stable or slightly increasing prices."

China has also reduced prices for cashmere, probably in an attempt to boost consumption, according to Mr Ronald Miller of Dawson International, the big Scottish processor. Last month the price of raw white cashmere was cut from \$95 to \$78.55 a kilogram.

After a couple of very poor years, he believes that the market is set to pick up again. The return of the cashmere market to central control in China has restored quality to its exports, and orders are now up on a year ago, he said.

David Blackwell

'TORAY'



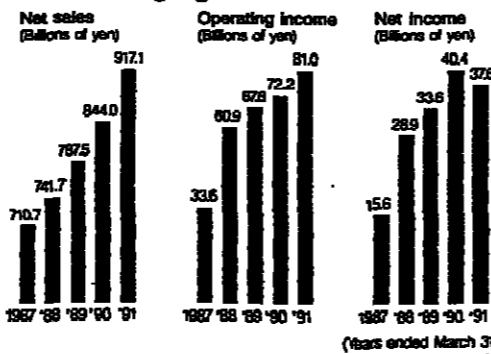
Weaving a new fabric of creativity

At Toray, 65 years of research and development have taught us to rely on our most valuable asset: creativity. Founded in 1926, we've since become an international leader in the fiber and textile industry, producing nylon, polyester and acrylic, not only for apparel, but for industrial uses as well. Manufacturing bases worldwide, such as Toray Textiles Europe in the U.K., Alcantara in Italy, and prominent subsidiaries in Southeast Asia have further enhanced our global fiber and textile operations.

And our new R&D fields of polymer and organic chemistry, biotechnology and electronics, to name a few, mean that we're not just a textile firm any more. Toray materials can now be found in a wide range of products, from high fashion clothing to automotive airbags, videotapes, life-saving medical instruments, and aerospace components. We've also become the world's largest producer of PAN-based carbon fibers.

Toray today. Through cutting-edge R&D and globally integrated manufacturing, we're still enriching the fabric of human life.

Financial Highlights



Toray Industries, Inc.

Head Office: Toray Building, 2-1, Nihonbashi-Muromachi 2-chome, Chuo-ku, Tokyo 103, Japan. Tel: (03) 3245-5111 Fax: (03) 3245-5555
Europe Office: 3rd Floor, 7 Old Park Lane, London W1Y 4AD, England, U.K. Tel: (71) 872-8058 Fax: (71) 872-8071

Toray Europe Ltd.: London Tel: (71) 872-8058 Fax: (71) 872-8071
Toray Deutschland GmbH: Frankfurt, Tel: (69) 403500 Fax: (69) 403043
Toray Italia S.p.A.: Milan Tel: (2) 550-12160 Fax: (2) 550-12210
Toray Marketing and Sales (America), Inc.: New York Tel: (212) 697-8150 Fax: (212) 972-4279
Toray Industries (H.K.) Ltd.: Hong Kong Tel: 7386400-2 Fax: 7303780

Toray Industries (Singapore) Pte. Ltd.: Singapore Tel: 533-3298 Fax: 533-2215
Toray Textiles Europe Ltd.: Nottingham Tel: (802) 273-751 Fax: (802) 271-840
Société des Fibres de Carbone S.A.: Abidjan Tel: 59-72-30-00 Fax: 59-72-30-00
Alcantara S.p.A.: Milan Tel: (2) 520-30402 Fax: (2) 520-30480

WORLD TEXTILES 4

The American mood brightens after a bleak decade, writes Alice Rawsthorn

In the West the sun also rises

WHEN Mr Jay Meltzer, the Goldman Sachs broker who is one of Wall Street's leading textile analysts, went on a recent tour of the textile mills in the Carolinas he made a point of asking the mill managers how their companies were faring.

When they were asked about the first half of this year, the response was invariably gloomy. Most of the managers said that business had been bad, much worse than in the previous year.

But when they were asked what they thought the market would be like in the second half of 1991 and in 1992, their answers were much more optimistic. Most of Mr Meltzer's audience said they were confident things were getting better.

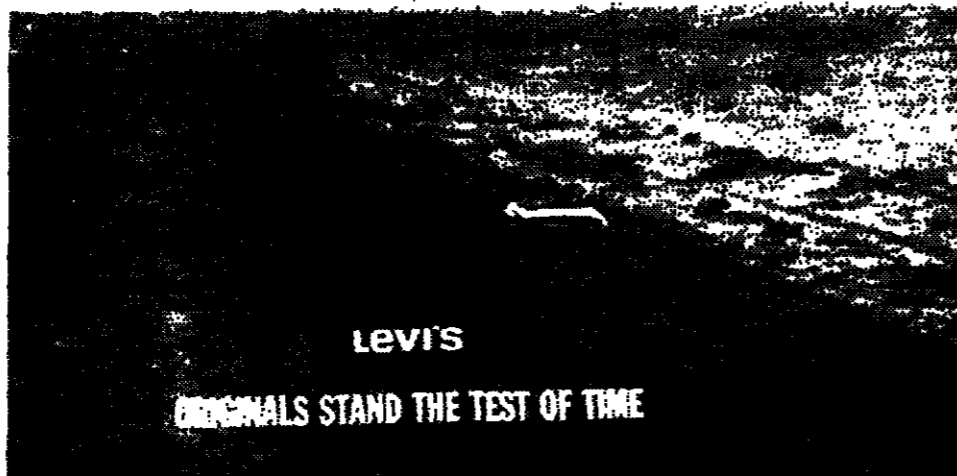
The sentiment of the Carolina mill managers is echoed across the US textile and apparel industry. After a painful period of recession, the market is showing signs of recovery. The revival started in spinning this spring and then spread to weaving. This autumn it has become clear that, as the economy climbs out of recession, the apparel market is coming out of the doldrums too.

Now that the economic environment is improving the US textile and apparel companies — and their 1.7m employees — face the challenge of proving that they can overcome their old structural weaknesses to compete effectively in the international marketplace.

For years life was all too easy for the US companies. They did, after all, have the undeniable advantage of the world's biggest textile and clothing market in their own backyard.

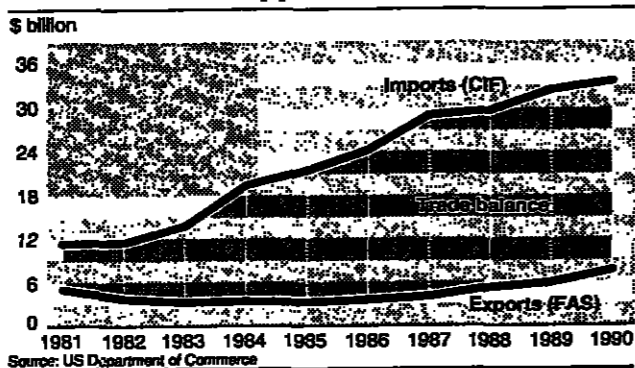
The US was largely unaffected by the oil shocks of the 1970s. It was not until the early 1980s that they had to come to terms with the reality of operating in an industry where the Asians had cornered the lower end of the market thanks to low labour costs and the Europeans, armed with modern machinery and design flair, dominated the higher ground.

The US industry has been in decline since the early 1980s. The recent recession has simply accelerated its contraction. The combination of depressed



Levi-Strauss jeans: blazing a lonely trail for other US exporters

US textiles and apparel



Source: US Department of Commerce

consumer demand, coupled

with the legacy of the leveraged buy-outs that ravaged retailing and textiles in the late 1980s, has created chaos.

A number of the most famous names in US retailing, from Bloomingdale's down to department stores, have been effectively wiped out. This left their suppliers with a morass of dead accounts and bad debts. Some of the best known US textile groups — including Burlington, West Point-Pepperell and JP Stevens — have been buried under mountains of debt.

These pressures will persist in the 1990s. Moreover, although the market is improving, the US textile and apparel companies should not expect to

see a sharp recovery until next year at the earliest. A recent

survey by *Women's Wear Daily*, the fashion trade paper, suggested that consumer

spending would be higher in 1991 than in 1990, but that most of this increase would be due to an "easy" comparison with 1990.

Conversely the US companies ought to be able to benefit from the growing need of retailers for a "quick response" from their suppliers following their investment in computerized stock control systems.

This should enable US manufacturers to steal a march over more distant suppliers in Asia. They are already shifting their overseas investment from Asia

to closer plants in Mexico and the Caribbean.

However, the US companies also need to invest heavily in new technology to make their plants fast and flexible enough to deliver "quick response". Some, notably Milliken and Swings, are already doing so. Others, many of them constrained by LBO debt, have been forced to cut capital expenditure in recent years and urgently need to modernize.

Mr Raoul Verret, president of Werner International, the New York and Brussels-based management consultancy, is concerned that the overall level of investment is still too low.

"When the primary textile companies (spinners and weavers) spent \$2bn on capital expenditure in 1989 and again in 1990 everyone thought it was wonderful," he said. "But this was less than depreciation and the European industry, which is about the same size, spent much more."

Mr Verret estimates that the US industry needs to spend "at least \$4bn a year for the next five years" to become state-of-the-art. Some groups will undoubtedly spend at this level. But others, burdened by debt, will almost certainly be unable to do so.

Another big opportunity for the US companies is to

increase exports. Traditionally, with the notable exceptions of the jeans groups, such as Levi-Strauss, and lingerie manufacturers, such as Playtex, they have concentrated on their own vast, domestic market at the expense of exports.

Times are changing. A number of US groups are now investing in the managerial and marketing resources needed to operate effectively overseas. Sara Lee, for instance, has expanded its European hosiery interests most recently by buying Pretty Polly in the UK.

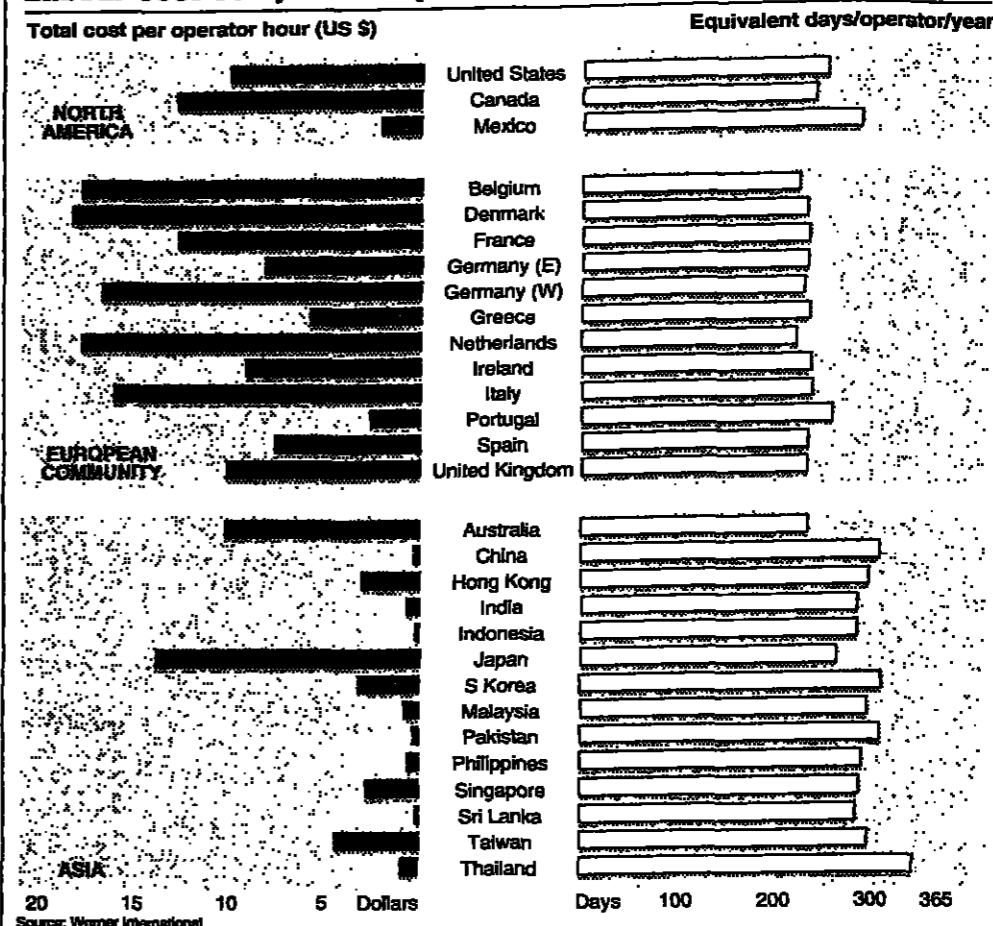
The need for US companies to strengthen their overseas presence is heightened by the increased involvement of European and Asian manufacturers — including Chargeurs de France, Courtauld Textiles of the UK and Wacoal of Japan — in North America.

At the same time the new US retailers are adopting a very different approach to their predecessors. Some of the most successful retailers of the 1980s, notably The Gap, control their own production and sourcing. They also work increasingly with manufacturers outside the US as do the new breed of leisurewear companies, such as Nike and Reebok.

These companies seem most likely to continue to succeed in the 1990s. They bear very little resemblance to the old stereotype of the production-driven US textile groups with their huge domestic plants.

"There are five things that will help the textile industry in the 1990s: quick response, automation, niche marketing, exports and international sourcing," said Mr Meltzer of Goldman Sachs. "Without them the industry will die. With them it will not only survive, but thrive."

Labour cost comparisons (Summer 1990)



The wages gap remains a key factor

THE difference between the daily pay of a sweatshop worker in the back streets of Kuala Lumpur and the salary of a technician at an automated weaving mill in the Stuttgart suburbs is an issue of enormous importance to the international textile trade, writes Alice Rawsthorn.

For decades the cost of labour has been a critical factor in enabling the emerging economies to make inroads into the textile

markets of the developed world and in making it increasingly difficult for the companies in those developed markets to remain in business.

More recently, the importance of labour costs has been eroded by advances in textile technology. Other considerations, notably the cost of capital, have become increasingly important. But the price of labour is still critical in determining competitiveness in the developing countries and in an area like clothing, where technical progress has been slower and the level of labour intensity is still high.

So, for the foreseeable future, the difference in income of the Malaysian sweatshop worker and the German technician will still preoccupy the world's textile groups.

Equipment improves but sales remain slow, writes Robin Anson

Machine makers in a spin

FOR the past four days the German city of Hanover has become the centre of the international textile industry as people have gathered for ITMA — the international showcase for textile machinery held every four years, and one of the world's largest industrial exhibitions.

The last ITMA was held in Paris in 1986, at a time when the textile business was buoyant. The growth of the US and UK economies led to a surge in consumer demand. Global clothing exports grew faster than any other trade commodity. The world's textile companies were eager to invest.

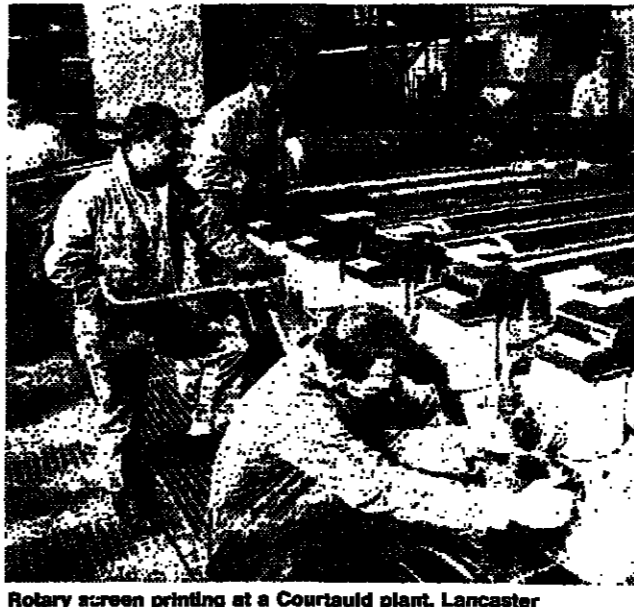
This year, times are harder. In the past the machinery makers have been able to offset poor conditions in one market with buoyant business elsewhere. The global nature of the textile machinery market, which is in the hands of giant engineering groups rather than the textile producers — means that the latest advances in technology are available to any company, wherever it is based.

However, in the past year or so the whole market has been depressed as the effects of recession in one part of the world have been felt elsewhere.

The US recession is the chief problem. It has had a predictable effect on capital investment by the textile industry in that country. But it has also affected machinery sales to many of the Asian countries, notably to China, which depend on the US as their biggest single market.

At the same time, the political turmoil in eastern Europe has destabilised the textile industries in that region, thereby depriving the western European machinery makers of one of their more dynamic markets.

Overall, textile machinery sales to eastern Europe fell by 15 per cent last year and are almost certain to fall further this year.



Rotary screen printing at a Courtauld plant, Lancaster

Demand in western Europe, which has already been depressed because of the recession in the UK, has more recently been affected by the softening of the textile markets in other countries, notably in France.

This decline in global demand has created predictable problems for the engineering groups that dominate the international textile machinery field.

Western Germany, the world's leading exporter of textile machinery, managed to increase its overseas sales by 3 per cent to DM7.3bn (\$4.5bn) last year.

However, the VDMA, the Frankfurt-based trade association that represents the industry, predicts a sharp downturn in exports this year.

Schlafhorst, the big German group, was taken over this summer by Saurer, a smaller Swiss company. Four years ago, around the time of the last ITMA, Schlafhorst itself had acquired Zinser, a German pro-

ducer of ring spinning machines.

In Switzerland, which was the second largest textile machinery exporter in 1990 with overseas sales worth SwFr42m (\$30m), some of the larger machinery makers are also experiencing problems.

Rietter, which is a world leader in spinning machinery, saw the turnover of its spinning systems division fall by 25 per cent to SwFr42m (\$30m) in the first seven months of this year. It has been forced to shed labour and introduce short-time working.

Italy, the third largest exporter, saw its overseas sales fall by 4 per cent to L2,361bn (\$3.0bn) last year. The Italian machinery makers saw their sales to China, for example, halve in value from L251bn in 1988 to L117bn last year.

However, ACIMIT, the Italian trade association, remains optimistic. It attributes the downturn to the normal cyclical trends associated with the textile industry made worse by the world recession and expects to see an upturn fairly soon.

The optimists at ACIMIT base their hopes for recovery on the expectation that the

latest open-end systems are up to eight times faster than conventional ring frames. Speed increases in wet knitting have been no less dramatic. Today's machines run nearly 30 times faster than their forerunners in the 1940s.

Automation has also made major strides in the finishing industry to facilitate flexibility, quick response and smaller batch sizes. This enables the finishers to respond to the need for a faster service and to deal cost-effectively with smaller batch sizes.

Despite these impressive advances old-fashioned systems, such as shuttle looms, are still popular in the developing countries where capital is expensive but labour is cheap. Similarly ring spinning, still the most versatile spinning system, is enjoying a comeback, although like shuttle weaving it never went away.

The emphasis at this year's ITMA was the same as it was in Paris four years ago — to improve existing technologies to facilitate faster speeds, flexibility, greater reliability, automation, quick response, cost saving and safety.

These are the weapons that Western textile producers will need if they are to survive in the increasingly competitive environment of the 1990s. Whether they will be able and willing to invest in them remains to be seen.

TEXTILES & CLOTHING REPORTS FROM THE ECONOMIST INTELLIGENCE UNIT

SPECIAL REPORT TITLES

Hong Kong Clothing: Waiting for China

This report analyses the rapid growth of Hong Kong's apparel industry during the 1970s and 1980s. It examines how Hong Kong entrepreneurs have tackled the problems of a fiercely competitive industry against a backdrop of rising costs, political uncertainty and quota controls. Based on interviews with manufacturers it examines the growing development of offshore manufacturing by Hong Kong firms, not only in lower cost countries but also in the West. The report assesses the prospects of Hong Kong's free market economy surviving the Chinese takeover in 1997, and the impact of Chinese rule on the clothing industry's future.

Published March 1990 Special Report No. 2028
Price: £245 Europe, Middle East & Africa;
US\$485 Rest of World

Household Textiles, Furnishings and Floorcoverings in Europe: Forecasts to 1993

This report is aimed at producers and distributors worldwide of home, yarn, fabrics, carpets, bathroom textiles, bedding textiles and home furnishings looking to supply this huge market in the 1990s. Forecasts to 1993 and inter-country comparisons are provided to help you identify the growth markets.

Published July 1989 Special Report No. 2043
Price: £295 Europe, Middle East & Africa;
US\$595 Rest of World

Textiles and Clothing in South East Asia: Competitive Threat or Investment Opportunity?

The report provides in-depth market information and analysis, based on a first hand research programme conducted in the ASEAN region. Each of the ASEAN countries — Brunei, Philippines, Thailand, Singapore, Malaysia and Indonesia — is examined in detail, with specific sections covering industry size and structure, government policy, investment plans, and the opportunities for foreign textile and clothing firms.

Published March 1991 Special Report No. 2052
Price: £195 Europe, Middle East & Africa;
US\$395 Rest of World

The Clothing Industry and the Single European Market

This report examines the structure of the clothing industries in the European Community and the differences in view of the completion of the single European market at the end of 1992. The report features several case studies of EC clothing firms showing how they are adapting to, and preparing for, changing market conditions, and concludes with an analysis of the prospects for the European Community's clothing industries in an increasingly competitive international environment.

Published April 1991 Special Report No. 2061
Price: £285 Europe, Middle East & Africa;
US\$585 Rest of World

Textiles & Clothing in Eastern Europe: Market at a Crossroads

This report is a comprehensive analysis of the textile and clothing industries in seven countries in the former Eastern bloc: Bulgaria, Czechoslovakia, eastern Germany, Hungary, Poland, Romania and the Soviet Union. The report analyses the prospects for the textile and clothing industries in each country, as well as the investment opportunities for foreign firms. It also examines the consumer markets in each of the seven countries.

Published September 1991 Special Report No. 2149
Price: £295 Europe, Middle East & Africa;
US\$595 Rest of World

Mediterranean Textiles and Clothing: Threat or Investment Opportunity?

This report looks at the growth of textiles and clothing production in seven countries — Algeria, Egypt, Greece, Malta, Morocco, Tunisia and Turkey — and examines foreign investment incentives and prospects for future expansion.

Published May 1989 Special Report No. 1721
Price: £190 Europe, Middle East & Africa;
US\$390 Rest of World

The Man-Made Fibre Industry in Technology: Profiting from High

This report, as well as providing statistics on production, consumption, imports and exports, gives detailed profiles of the major Japanese producing companies and reviews their strategies, including descriptions of their new products aimed at fighting low cost competition.

Published March 1989 Special Report No. 1174
Price: £245 Europe, Middle East & Africa;
US\$485 Rest of World

Textiles and the Environment

This report examines the environmental impact resulting from textile processes as well as textile products. It features case studies based on interviews with leading companies in Western Europe. Each case study identifies the environmental problems faced by the company concerned and examines the steps taken to save resources.

Published April 1991 Special Report No. 2150
Price: £195 Europe, Middle East & Africa;
US\$395 Rest of World

REGULAR PUBLICATION TITLES

Textile Outlook International: Bimonthly Report

Textile Outlook International offers you profiles of textile companies in countries around the world, country comparisons and reviews, regular updates of world trade and production trends, clear, authoritative reports which highlight the economic and commercial significance of new technological developments, marketing information and forecasts, and reports and comments on trade regulation, tariffs, quotas and government controls.

Price: £325 Europe, Middle East & Africa;
US\$615 Rest of World

Technical Textile Markets: Quarterly Report

This quarterly is designed to keep you informed about changes and developments in the industrial and technical textile industry. It is designed to help decision makers in middle and senior management by providing quality information and analysis, drawing upon the world's leading experts in their specialist fields.

Price: £395 Europe, Middle East & Africa;
US\$790 Rest of World

FORTHCOMING SPECIAL REPORTS:

Sourcing Textiles and Apparel from India: Clothing Retailing in the UK.

Please tick reports required and return whole advertisement

Name Mr/Mrs/Ms ☐ I enclose a cheque for £/US\$ payable to

Position ☐ Business International Limited ☐ to my

Company ☐ Please charge £/US\$ ☐ American Express ☐ Visa

Address ☐ Account Number ☐

Postcode ☐ Expiry Date ☐ Signature

Please return order form to Anita Williams, The Economist Intelligence Unit, 40 Duke Street, London W1A 1DW, UK. Tel: (44 71) 485 8711 Fax: (44 71) 499 9767

The Economist Intelligence Unit is a business name of Business International Limited, Business International, registered in England and Wales, No 172617, Registered Office: 25 St James's Street, London SW1A 1HS.

ORMO
Your partner
in the handknitting yarn business

ORMO YÜN İPLİK SANAYİ VE TİCARET A.Ş.
Damen Sokak 9, Ormo 80090 İstanbul, Turkey
Telephone: (1) 151 47 30 Telex: (1) 144 08 27 Telex 25844 aap

The West European market for
POLYPROPYLENE FIBRES
A multilateral study

In West Europe, polypropylene (PP) is now the largest and fastest-growing synthetic fibre. In October, TECNON will publish the first comprehensive survey of the West European industry, the world's largest. The study quantifies production and demand for both PP yarn and fibre, profiles producers with their capacity and product type, and analyses consumption by fibre type (textile, non-textile, BCF, staple, etc.), and by end-use (carpet pilebacking, medical disposables, geotextiles, apparel, etc.)

Full details on application from TECNON (UK) Ltd
Marketing and planning consultants on fibres and textiles
12 Colindale Avenue, Hendon, London NW9 1TH
Telephone: +44 71 924 3955 Telex: +44 71 976 5307

FINANCIAL TIMES
RELATED FORTHCOMING SURVEYS

TAIWAN	Oct 10 1991
WORLD ECONOMY	Oct 14 1991
CAREER CHOICE	Oct 17 1991
EDUCATION FOR INDUSTRY	Oct 24 1991
PRINTING TECHNOLOGY	Oct 28 1991
ITALIAN INDUSTRY	Oct 29 1991
PORTUGAL	Nov 4 1991
PAKISTAN	Nov 15 1991
THAILAND	Dec 4 1991
CHEMICAL INDUSTRY	Dec 10 1991

FOR ADVERTISING INFORMATION CONTACT Ruth Pincombe
061-834-9381
FOR EDITORIAL INFORMATION CONTACT RHYD DAVID
071-873-4090

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 822165 Fax: 071-407 5700

Thursday October 3 1991

Ever wider and deeper

THE philosophical arguments between those who want to "deepen" the European Community before widening it, and those who want to enlarge it at all costs have become less acute under the pressure of events. With the departure of Mrs Margaret Thatcher, even as reluctant a "deepener" as Britain has become reconciled to the idea that the Community is moving towards some kind of monetary and political union. The question is no longer whether, but when and how.

At the same time, the "deepening" school, headed by such powerful advocates as Mr Jacques Delors, the president of the European Commission, and France, has been forced to widen its horizons by the giddy pace of political developments in eastern Europe. The two camps, while not abandoning their fundamental positions, now appear to have accepted that the processes of widening and deepening must, to some extent, go hand-in-hand.

Indeed, with some of the Scandinavian countries and Austria knocking on the Community's door, and eastern Europe in disarray, it is not possible for the EC to look inward. A perpetuation of the division of Europe beyond the ending of the Cold War would be contrary to the Community's own ethos.

The Treaty of Rome specifically foresees its progressive extension to other European countries and its membership has already grown from six to 12 since its foundation in 1958. Enlarging the EC's membership should therefore be its clearly-stated long-term objective, even if the backward state of some eastern European economies necessarily requires more or less lengthy transitional agreements.

Neutral policies

No such economic development hurdles stand in the way of membership of the European Free Trade Association (EFTA) countries. The main obstacle to full membership in the past has been the perception of some EFTA countries such as Sweden, Austria and Switzerland, that their traditional policies of neutrality would have to be abandoned if they became members of a Commu-

This is the third of a series on the future of the European Community.

Death and the taxman

THE IDEA that reducing inheritance tax might be an election-winning pledge for the Conservatives seems fairly bizarre. After all, the tax affects the estates of fewer than one in 20 people.

Certainly the threshold at which the tax is charged - currently £140,000 - should be kept under review. Otherwise fiscal drag could extend its reach further down the wealth scale than is wise from the point of view of efficiency or practical politics. But even given the rise in house prices in the 1980s, inheritance tax is unlikely to affect many of the CDE voters who have bought their council houses.

It would be a pity, however, if the only UK tax on wealth were to be greatly diluted or even abolished simply for reasons of electoral expediency. There is a clear case for including wealth in the tax base on equity grounds: the wealthy are better able to pay tax than the less wealthy. And on efficiency grounds, the broader the tax base the lower tax rates in general can be, minimising the distortions caused by the tax system. If income is taxed but wealth is not, there is a disincentive to working and to investing in income-yielding assets.

In practice, it is simplest to tax wealth once in a generation, when it changes hands on death. An annual wealth tax creates problems in valuing assets such as pension rights, for example: compliance costs are high; and evasion is not difficult - it becomes a tax on visible and immovable assets. By contrast, the occasion of death requires that wealth be identified and valued for probate. It is a cheap tax to collect because it is effectively self-assessed (by the executors). There is an added advantage in that since the tax falls on those who enjoy the windfall of inheritance, they usually find themselves better off despite the liability.

Easy avoidance

But inheritance tax is also too easy to avoid. Since only bequests and gifts made in the seven years before death are taxable, gifts made more than seven years before death are normally outside the scope of the tax. Paying it is almost vol-

The autobahn from Hamburg to Berlin sweeps past the decrepit old concrete border post, looking for all the world like an abandoned petrol station. A few miles further on, you meet the east German equivalent of a motorway service site: a couple of simple stalls erected illegally in a lay-by to provide hot drinks and sausages for passing travellers.

The road signs have been westernised already. So have the rubbish bins. It comes as a bit of a shock when a Soviet helicopter clatters overhead, looking for its military base. Today, one year after reunification, much of the inheritance of the former German Democratic Republic is being consigned to those rubbish bins with almost indecent haste. The guidebooks already gloss over 40 years of communism as if they were a hiccup of history. All ideology has been expunged, and it is permissible once more to celebrate the centuries of good Christian rule and petty prejudices.

And yet the process of reunification, greeted with such joy and emotion on both sides of the German border just one year ago, is proving painful in the extreme. There is bitterness in the west as the cost, the rising taxes and the unemployment of the Ossis for their liberation. There is bitterness in the east as the economic collapse, the unemployment, rising crime, and patronising attitude of the liberating West.

"Perhaps we should have left the wall where it was," a dignified old pensioner declared over her garden gate in Bonn yesterday. "At least then they could have shown what they could do on their own, and open up the border when they were ready for it."

The same thought screams out from graffiti on the *Straßenbahn* in East Berlin: "Bring back the Wall!" It is a depressing but perhaps inevitable reflection on the trauma of instant reunification of two states which had deliberately grown apart for 40 years. For reunification has not been a complete success. All but an overwhelming victory for the western way of life - and it hurts.

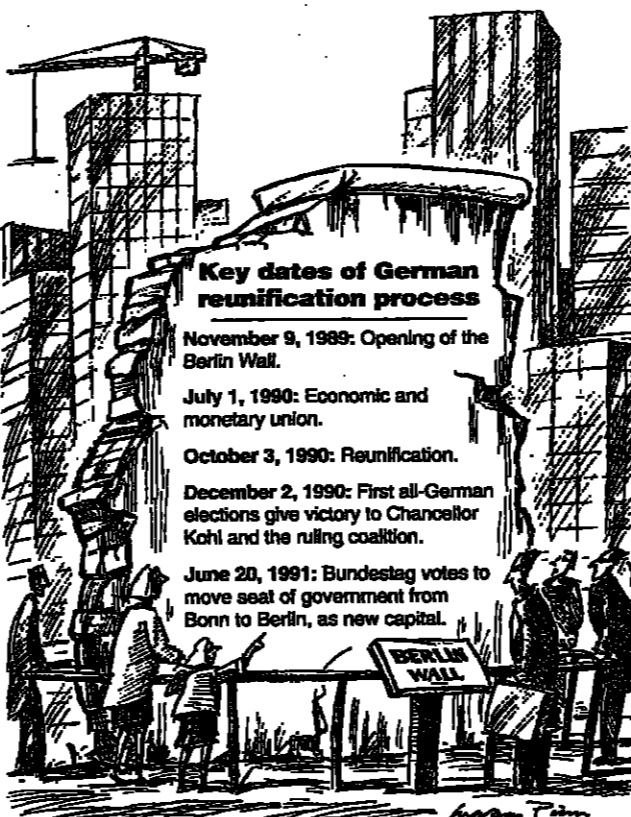
All too often we are left with the abiding impression of those [western] officials who behave in this country just as the British once used to behave in India, says Mr Conrad Michael Lehnert, economics minister of the state of Mecklenburg-Vorpommern, a liberal Free Democrat, but nonetheless an outspoken critic of the western way of winning.

The worst of all are those self-proclaimed missionaries who have come to our country to deliver us from our political sins, to lead us to the true path. Both types will fail sooner or later, but not without causing considerable political damage. Ossis would recognise the justice of his criticism. But Westis equally have a point. "There is quite simply nothing worth preserving of the old system," according to one young western economist. "It was totally corrupt, and totally inefficient. There is no point in pretending otherwise."

The past year has been a painful process of learning just how deep the differences had become between the two halves of the divided Germany, and how great the divide is to be overcome. Indeed, some of

Quentin Peel reviews German progress - one year after reunification

After joy the angst



Key dates of German reunification process

November 9, 1989: Opening of the Berlin Wall.
July 1, 1990: Economic and monetary union.
October 3, 1990: Reunification.
December 2, 1990: First all-German elections give victory to Chancellor Kohl and the ruling coalition.
June 20, 1991: Bundestag votes to move seat of government from Bonn to Berlin, as new capital.

the differences have actually got worse.

In May 1990, shortly after the communists were defeated in east Germany's first free elections, no fewer than 79 per cent of easterners polled by the Allensbach opinion research institute declared that democracy was the best form of government. In April this year the number was down to 70 per cent.

When the question was asked if they were happy with democracy "as we have it in the German Federal Republic", only 42 per cent of Ossis were positive by November 1990 (five months after economic and monetary union). By July this year, that proportion was down to less than one-third. Asked if they would defend the existing "social order", two-thirds in the west said yes, and only 44 per cent in the east.

And yet for all the noisy complaints on both sides, and the obvious economic hardships in the east, things are moving on the ground. Every village you drive through in the eastern countryside shows obvious signs of local activity. Almost every sixth home is getting a facelift, a new coat of paint, a new roof, or an extension. The roads and pavements are being repaired. Private gardens and allotments, never destroyed by the communist system, are being weeded and watered.

In every town the drab shops of the state trading system are making way for private traders - although not always representing capitalism's most impressive exports. Amusement arcades and video rental stores jostle with fashion shops, new supermarkets and electrical goods companies. In Schwerin, the capital of Mecklenburg, for example, the number of new shops has more than doubled in the past four months.

The question today is whether, thanks to the massive injection of west German cash (DM800bn this year alone, according to the Finance Ministry), the east can hope to, or indeed wants to, emulate the West German economic miracle, at least in the medium term. Behind that question lies another: whether the east will recover, but only as a conglomerate of subsidiaries of western big businesses, or whether it will be able to revive its own entrepreneurial class, its *Mittelstand*, on which so much of western prosperity is based.

Mr Lehment, whose own family used to run a distillery in Rostock, admits that the eastern *Mittelstand* was devastated by 40 years of communist rule. "The *Mittelstand* is practically non-existent," he says. "It was completely destroyed by the Kombinat-culture (of gigantic state monopolies.) That completely destroyed the econ-

omy, and now we must turn it upside down."

He sees the challenge as a psychological one above all. "We need to establish a civil society in people's heads, so that an economy can function at all," he says. "It was so nice, before, to get orders from above. If we don't get to the point where people are convinced in themselves of the need to transfer to a social market economy, then we will never do it. It is an inner change we need."

There is some evidence that it is happening, perhaps faster than one might think. Deutsche Bank, that bastion of west German capital, points to a rebirth of the *Mittelstand* from very feeble beginnings. Before the Wall came down, about 1 per cent of GDR industrial production came from enterprises employing fewer than 100 workers, according to Dr Herbert Zapp, the Deutsche Bank board member responsible for cultivating small businesses. Between January 1990 and July 1991, no fewer than 380,000 small businesses were registered in the new *Bundesländer*.

In Schwerin, one example is the fourth family, which has returned from Hamburg to reclaim its former drapery business from the state. Mr Heinrich Burth (Heinrich the Third, he calls himself) fled with his father in 1952 when their family's store was expropriated. He now has most of the business back, and is fighting to re-establish ownership of the buildings. He employs 22 staff, and has invested some DM600,000 in a complete refit of the shops in Schwerin and neighbouring Wismar. And he reports a booming business in textiles, curtains and carpets, with turnover doubled to DM2m in the first year.

The *Mittelstand* here in Schwerin is growing from week to week," he says. Why did he come back? "For sentiment. And because my children could not have forgiven me if I had not done it." But he is confident of making good money too. "We will be in the black in 18 months. I don't have any doubt about that."

The other sort of small entrepreneur is more home-grown. In Wittstock, down the road to Berlin, three former managers of a state construction company have taken over one part of the enterprise as a limited company. They have borrowed about DM1m to do so. Now with a construction boom going on, they have all the work they can handle - and reliable supplies of building materials to carry it out.

"Of course we are worried at the debt," says Reimut Krüper, the 40-year-old former director, now one of three partners. "We will owe money for 20 years. But I did not have any choice. Under the old system, as a construction engineer, I was running the business. If I want to do this now, I have to do it myself."

The chances are that it will work, although thanks in good part to the massive western assistance. Turning round the big industrial concerns of Dresden, Leipzig, Halle and Chemnitz will take much longer. There may be a real legacy of bitterness that is left.

In the end, the reunification of Germany will work, thanks to the wealth of the west. But that is certainly part of the problem, as well as the solution.

Car deal in high gear

Kevin Done on the ambitious Honda-Rover relationship

The collaboration between Honda and Rover is fast developing into the most ambitious relationship ever attempted between a Japanese and a European car maker.

The memorandum of understanding disclosed by the two companies yesterday is a dramatic route map for the 1990s. It is designed both to give Honda a European presence to rival its bigger domestic competitors, Toyota and Nissan, and to provide Rover with a chance to transform itself into one of the most productive car makers in Europe - an astonishing prospect for a company that was, in the 1970s and 1980s, the sick man of the European motor industry.

The two companies are linking together in three new product programmes: embarking on a joint strategy for purchasing and component supply for the expanded Honda and Rover model programmes to be built in the UK; formalising links for Rover to gain access to Honda plants in Japan and in North America to enable it to learn more about Japanese engineering and production processes and thus accelerate its own efficiency programmes.

Such progress is vital as Europe becomes the battleground of the world motor industry in the 1990s.

The first wave of Japanese car plants is under development - with the UK as the prime location - and the Japanese are already showing that their initial assembly and engine plants will be followed by an increasing local capacity for design, development and engineering.

The yawning gap between the Japanese and the Europeans - in everything from efficiency and productivity in design, development, manufacturing and distribution, to the quality and reliability of the finished product - means the Europeans must improve if they are not to lose out.

For Rover uncertain winds may be blowing around the future ownership of its parent company, British Aerospace, which holds an 80 per cent stake in the car maker, but at the level of industrial strategy the deal is now firmly cast. Rover's development is inextricably tied to Honda, and yesterday's announcement makes its takeover by any other car maker hard to imagine, unless Honda withdraws.

Only yesterday it became clear, however, how the two companies plan to develop through the 1990s. Honda is becoming more the master of its own destiny in Europe even as its links with Rover become closer.

If Rover fails to make the leap in the 1990s to world-class levels of quality, productivity and efficiency, Honda is taking out an insurance policy to allow it to go forward alone. If Rover makes it, however,

there are rich pickings for both in enormous shared economies of scale.

Unlike the present arrangements, where part of Honda's productivity problems at Rover are its Longbridge plant, Honda is now set eventually to produce all its cars in Europe at its own plant in Swindon in southern England.

This should remove the risk of experiencing quality and productivity problems at Rover and put it on a par to compete with Nissan and Toyota. They will be producing all their cars on greenfield sites, unbundled by any legacy of industrial woes.

When Honda's £300m Swindon plant was announced in 1989 - the first cars are set to roll off the assembly line in late 1992 - half the output was to have been produced under a Rover badge. Now Rover will produce its share of this car range at its own Cowley, Oxford, plant. When the new generation Honda Concerto/Rover 300/400 is ready for launch in a couple of years, the Honda versions will be made at Swindon, not at Longbridge as now.

This means that the Honda plant will begin to produce two ranges and it immediately opens the prospect of its production capacity expanding beyond the announced 100,000 cars a year.

The recent agreement between the European Commission and Japan on the vexed issue of Japanese car sales in Europe means, in effect, that Japanese cars in Europe must come from local European-based production. Yesterday's deal with Rover immediately frees more capacity for Honda in the UK.

At the same time, however, Honda will continue to enjoy the economies of scale inherent in its relationship with Rover, and it will also have time to develop its production in step with the expansion of its European dealer network.

Honda plans to increase its European dealer network to about 2,000 by the mid-1990s from close to 1,500 at present. Over the same period it aims to increase its European car sales to some 250,000 from 160,000 last year.

Through the collaborative product programmes a joint supplier base can be established, under Honda leadership, to maximise economies of scale and achieve world-class quality and cost levels. At the same time Honda will use Rover's plant, investment in body and pressing facilities in Swindon, which will be Honda's key European supplier for metal panels.

The daunting goal for Rover through its relationship with Honda is, in the words of Mr George Simpson, chief executive and chairman-elect, no less than "getting in shape for achieving world-class performance with world-class products during the 1990s".

Malleable morality

Italian tax-paying habits bear great similarity to Roman Catholicism. Sin as much as you like, even on the day of judgement you will come along.

Rino Formica, finance minister, concedes that many Italians are getting away with unpaid taxes. He is trying to steer through a tax amnesty - the second since 1958 - in order to recover some of the billions of lire notionally owed by Italians to the Treasury.

In return, says Formica, bank secrecy, the active ally of every non-taxing paying Italian, will be loosened.

Clement Agnelli, the Fiat boss who feels obliged to opine on everything, describes this carrot-and-stick approach as "aesthetically and ethically ugly". He has a point: the people who have failed to pay taxes between 1988-90 should now be off the hook, possibly having to make only limited payments, certainly taking some swallowing.

One Italian paper regards the amnesty as a "slap in the face for all those who have honestly paid their taxes". Meanwhile, the "smart boys" who have evaded taxation get off scot-free. On the other hand, an opinion poll just published suggests that 40.2 per cent of Italians believe tax evasion is not a sin.

Behind the maelstrom of outrage lies a question which the authorities would dearly love answered. Will the smart boys reckon that the game is now up and behave differently in future? The answer perhaps depends upon whether you believe in faith or history.

Euro gongs

London's City lawyers are basking in the reflected glory of one of their number, following the French government's bestowal of one of its highest civil honours on Peter Alfandary, managing

OBSERVER

partner of the firm Warner Cranston. Alfandary received the medal of Chevalier dans l'Ordre National du Mérite "for services rendered in the field of Anglo-French commercial and legal relations".

Meanwhile, the Knight Commander's Cross of the Order of Merit has just gone to two fellow Britons in Brussels - David Williamson, the Commission's secretary general and Alan Donnelly, Labour MEP for Tyne and Wear. The medal, almost as big as the title that goes along with it, was given them by the German government for their work in incorporating enlarged Germany into the EC.

Polish poser

The vacancy at the head of the NBP, Poland's central bank, remains unfilled, waiting for president Lech Walesa to choose a successor to Grzegorz Wojtowicz, now under arrest on charges of negligence.

But while the NBP is without a captain, it has an embarrassment of riches in its banking supervision section, where two directors are now eyeing each other across a desk, waiting for the other to blink.

One is Tomasz Swiackiewicz, the head of banking supervision, Swiackiewicz, sacked by Wojtowicz in July, last week heard a court verdict that dismissed this week he duly turned up for work.

The other is Stanislaw Barez, who has been advising the finance ministry under the British government's Know How scheme, a fund of £50m to help Poland build a market economy. Barez was made head of banking supervision by Wojtowicz in July.

The bank says that Barez is the real head of supervision; the court can only pronounce a dismissal right or wrong, but cannot force the bank to



"How happy are you I'll be leaving you alone till next year?" give Swiackiewicz his old job back.

Fire man

It isn't often an Englishman gets to rescue a European company, but that is precisely what Peter Carr, former Debenhams joint managing director, did on arriving in Spain in 1988, when he took control of the continental jewel in the Muntelh group's crown - the Galerías Preciados department store chain.

Galerías made a £58m loss in 1987 but Carr turned that into trading profits by 1990. Carr's replacement is an American, Michael Babcock. Cynics have accused most of the recent non-Spanish owners of Galerías of only wanting it for the property portfolio. Carr thinks Nelson Peltz and Peter May, Mountel's US owners, are different; they are "entrepreneurs who invest in undercapitalised businesses and then sell them," he says.

"This is no property play."

Carr intends staying in Spain. "I am a European," he declares. "My heart and my family are here and besides, I smoke."

Last word

Flush with the success of Neil Kinnock's speech to Britain's Labour party conference on Tuesday, party strategists look forward to tomorrow's closing rally. Usually the party leader addresses the conference just once - officially to present the annual parliamentary report.

Unkind officials say that speech normally must be early in the week, so that a very public grip could be taken over a troublesome party.

But this being Labour's last conference before the general election, it must end with a bang. Razzamatazz and hymn singing will not be enough.

Watch, therefore, for the well-prepared but - naturally - spontaneous calls for a few words from Kinnock. He might just have a last-minute message for the electorate.

Just so

Perhaps the Bangladesh High Commissioner to London knows more about Linda Chalker, Britain's Overseas Development Minister, than we do: he last week presented her with a prayer mat, which is now carefully positioned in front of her desk.

Clearly Chalker feels the burden of her duties; she also keeps ready to hand Rudyard Kipling's "Just So" stories, finding the following lines especially pertinent: "She keeps ten million serving-men, Who get no rest at all! She sends 'em abroad on her own affairs. From the second she opens her eyes - One million Hows, two million Wheres, And seven million Whys!"

COMMUNICATIONS
PRIME MANUFACTURING LOCATION
TOMORROW'S
WORKFORCE
TODAY
THE BEST INCENTIVES

Mid Glamorgan has a readily available workforce of skilled and semi-skilled staff suited to a whole range of industries. Excellent communications link the County with the whole of the U.K. and Europe is within fast and easy reach.

As the closest Development Area to London and the South East on the M4, Mid Glamorgan offers unbeatable financial incentives together with the largest range of sites and industrial property in Wales. Find out how you can join the growing number of successful companies who have chosen Mid Glamorgan for a new start-up, expansion or relocation project.

Clip the coupon below or telephone our 24 hour enquiry hotline on Cardiff (0222) 820770 today.

Name _____
Title _____
Company _____
Nature of Business _____
Address _____

Post Code _____
Tel No _____
Business Development Team,
Mid Glamorgan County Council,
Glynrhondda Road, Cardiff CF1 3JG.

MID Glamorgan
BUSINESS DEVELOPMENT TEAM

ECONOMIC VIEWPOINT

What to make of the money slowdown

By Samuel Brittan

Mainstream economic forecasts normally predict a return towards trend growth after a period of recession or slowdown. The well-known IMF World Economic Outlook - to be published officially next week before the annual meeting in Bangkok - is no exception. It will show real gross domestic product growth in the main industrial countries combined, dipping to just under 1 per cent in 1991, but then recovering to almost 3 per cent in 1992.

It will also show average inflation edging downwards from 4½ per cent this year to 3½ per cent next year, with a continued downward edging over the medium term.

The full document is bound to contain some warnings against the downside risks. But these are more than balanced by the usual exhortation that the monetary authorities need to be "vigilant against any resurgence of inflationary pressures".

The net effect of such playing safe will be a set of projections of little use to man or beast. As the IMF Outlook will have several weeks being crawled over by member countries, it will be less up-to-date and more mealy-mouthed than independent private forecasts.

What can go wrong with this picture?

There is a suspicious number of special factors and coincidences at work in too many countries

ture of moderate growth with relatively little inflation? The clue is supplied by the massive slowdown in world monetary growth.

Let us start with the UK. The annual growth rate of the Treasury's favoured indicator, M0, is only slightly below the middle of the official target range. But now look at the more detailed pattern. The more recent the period, the slower the growth rate. Over the past 12 months it comes out at 1.6 per cent, over the past six months 0.7 per cent at an annualised rate, and over the past three months minus 0.3 per cent.

On their own, I would not be too worried by these M0 figures, which represent almost entirely cash in the hands of the public, and at times have been seriously misleading. But they should be examined together with the much broader measure, M4, which includes nearly all bank and building society deposits. This shows a similar pattern, with an annualised rise of only 0.9 per cent in the past three months. Even the 12-month rate of increase is, at 1.2 per cent, much the lowest since the 1970s.

There are two mistakes to avoid about the money supply. One is to rely slavishly on one particular measure of it, followed by a favourite guru, and then attribute all the world's ills to the inability or unwillingness of central banks to keep within appropriate guidelines. The second error is to ignore it altogether or to explain away everything that it appears to show.

Even so, the monetary trends just mentioned could be taken in their stride if they applied to the UK alone. For the velocity of circulation of money does shift around quite a bit, and there is quite a lot of evidence that UK output is rising from its recession bottom. A slow growth of the money supply could itself be mainly a sign of the collapse of British inflation. CS First Boston (CSFB), for instance, makes out a good case that industrial costs will not be rising at all next year - thanks largely to the UK's membership of the Exchange Rate Mechanism.

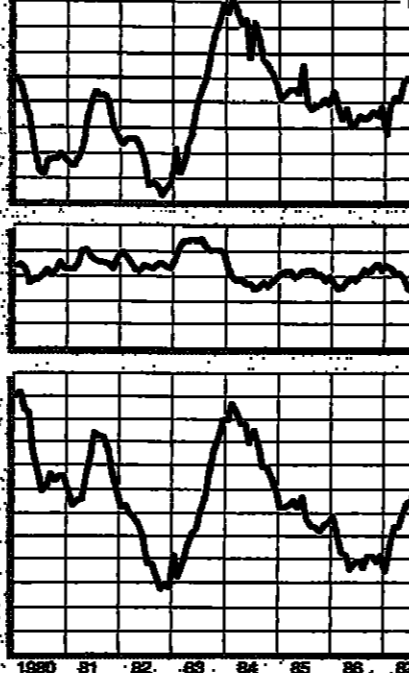
It is when such trends are repeated on the world scene that serious doubts arise. Both targeted measures of broad money in the US are below the Federal Reserve's range and have in fact been falling over the past three or six months. Japanese and French monetary growth have also fallen heavily. The fall has been especially steep in the Japanese case, and in the French one has covered "narrow" transactions balances as well as broad money. Only in Germany has the money supply been growing slightly faster than last year (although within its target range), but the complications of monetary unification with the east make interpretation difficult.

The New York-based Shadow Open Market Committee believes that the growth of US broad money has been distorted downwards by people switching from small demand deposits to bonds and other securities. It is therefore hostile to the presidential campaign to make the Fed reduce interest rates further. The worrying feature of its explanation is that so much weight is put on the stable growth of the so-called monetary base, which is basically cash plus bank deposits with the Fed. In crisis situations, such as the Great Depression, the normal relationship between this base and what most people would call money can collapse like a house of cards. Indeed, this was shown to have happened in the early 1930s by Milton Friedman and Anna Schwartz, who is herself a member of the committee.

Technical explanations have also been attempted for the Japanese monetary slowdown. Indeed, there is a suspiciously large number of special factors and coincidences at work in too many countries explaining low monetary growth. The one convincing

THE G5 ECONOMIC PICTURE

% change year on year



Source: CSFB

riposte of the Bank of Japan would be to say that, until this summer, it has been deliberately restrictive to puncture the inflationary psychology that developed in asset markets, but that it can now move towards greater ease. The bank, however, dislikes admitting such a policy switch, leaving commentators to infer that it is taking place.

CSFB calculates a useful weighted average for the money supply for all the Group of Five countries, choosing the definition conforming to the national target - which is broad money except in the case of the UK. The series shows, at 3 per cent, a lower rate of annual increase than at any time since it began at the beginning of 1980.

Not even the staunchest of inflation fighters will want to see growth in money supply fall any further. Nearly all the monetary forecasts show a modest recovery next year in both money supply growth and velocity, leading to an ample expansion of world demand in nominal terms -

the accompanying charts show a characteristic pattern. The nightmare which is worrying Alan Greenspan, the Fed chairman, is that the mainstream forecast will be wrong and that borrowers will continue to find themselves excessively indebted and disinclined to take up credit lines until their debt ratios have improved much further.

It is a waste of time trying to guess whether the mainstream optimism or the darker Greenspan forebodings are nearer the truth. It is much more important and interesting to think in terms of "what if?" What should the policy response be if Greenspan's gloomiest fears do prove justified?

Should central banks respond by leveraging their short-term interest rates so far downwards that potential borrowers have not only been led to the water but have had their muzzles submerged? This is not an option for European countries linked to Germany, but the US and Japan can at least consider the question. The heart of the problem is not to

do with forecasting or the technicalities of measuring money, but concerns the nature of recessions and economic slowdowns. Are these unpleasant phenomena simply due to demand management mistakes, of which excessive or inadequate monetary growth are aspects? Or do they sometimes reflect something deeper?

Hardline "Austrian" business cycle analysts between the wars used to argue that recessions were necessary to remove the distortions of previous booms, when some sectors needed to liquidate misconceived investments. This therapeutic function of the business cycle was dismissed as hopelessly reactionary by monetarists and Keynesians alike. But were these uncomfortable middle Europeans completely wrong after all?

In his article in the FT on September 30 on the shake-out in US services, Michael Prowse cited evidence that many parts of the American service industries had become overextended and unprofitable after years of rapid growth sheltered from foreign competition. A policy of maintaining demand growth in all circumstances might temporarily slow down necessary real adjustments, only to make the eventual correction that much larger - as the post-communist countries are discovering in a big way.

Should potential borrowers not only be led to the water but have their muzzles submerged?

On the other hand, it would be even more perverse to let a secondary contraction develop in which demand spirals downwards out of control, and the "balance sheet corrections" for which the financial analysts call become even more difficult.

The comparison with a decade ago is highly relevant. For, as the top chart shows, after a temporary recovery from the 1980 downturn, the world experienced a second and larger dip in 1982. Is there no danger of another downward sloping "W" in the early 1990s? Or even something worse. A new book by James Dale Davidson and Lord Rens-Mogg on "the depression of the 1930s" is a sign of the market for pessimism.

The last inflationary upsurge is only recently behind us, and even now the most likely prospect in the main industrial countries is for creeping inflation rather than anything that can even loosely be called price stability. An unconditional call for concerted monetary expansion now would be a bad mistake.

But for the first time since the early 1980s, there is a case for standing on the alert against a need to do so. And in deciding whether to sound the alarm or not, for goodness sake keep an eye on the trend not just of money supply, but of Nominal GDP in the Group of Seven, which it should be the object of G7 monetary leaders to influence - if only one of them had heard of it.

The authors cite estimates by the geneticist Neil Holtzman's that of the 16.2m chil-

BOOK REVIEW

Chromosome cartography

GENOME
By Jerry E Bishop and
Michael Waldholz

Simon & Schuster £16.95, 352 pages

Imagine that your family has a history of suffering from a particular disease - say, cancer of the colon or Alzheimer's disease. Would you have a child knowing there was a high risk that he or she could inherit a tendency to the ailment?

In Genome, Jerry Bishop and Michael Waldholz, two science writers on the Wall Street Journal, describe scientific research on the links between genes on the human genome (the genetic material present in human cells) and certain illnesses or disorders. The research ranges from a study of Swedish alcoholics (to see whether their susceptibility to alcoholism was inherited) to an investigation of some members of Pennsylvania's Amish community (to determine whether the incidence of suicide in some families could be explained by the inheritance of genes linked to depression).

Much of the book is devoted to the story of Nancy Wexler, who learned that her mother had Huntington's disease. This strikes in middle age and therefore usually after the gene carrier has had children. When Wexler realised she had a 50-50 chance of inheriting the disease, she threw herself into research to discover whether there was a way to identify the gene responsible before symptoms developed.

Her investigation took her to remote villages in Venezuela where scores of people suffered from Huntington's disease. She compiled family trees to track the inheritance of the gene, a task complicated by some villagers' inability to identify their relatives, or remember the names or ages of their siblings or offspring.

However, her excitement when the gene for Huntington's disease was eventually located on one of the chromosomes in 1983 was marred. While she could provide a test which would allow people to discover whether they would develop Huntington's disease, she had no cure to offer. As a result, many people who were at risk chose not to be tested, preferring to hope that they would not be struck down.

The authors cite estimates by the geneticist Neil Holtzman's that of the 16.2m chil-

dren and young adults who might be tested annually for genetic susceptibilities, 810,000 would discover a possible predisposition to a late-onset disease that they might be able to avert by taking preventive action. Can anyone dispute the personal and public health benefits of such screening programmes if instituted on a national or international basis, ask the authors.

The answer is yes. They point out that genetic screening could have unsavoury uses. Parents in search of the perfect baby might be able to screen a fertilised egg outside the human body before implanting it in the mother, to check that it had no "undesirable" traits such as a susceptibility to cancer, heart disease or diabetes.

Alternatively, if scientists were to discover certain genes associated with intelligence, sporting or musical ability, some parents might want to screen a number of fertilised eggs and implant one which carried the "desirable" traits.

If genetic screening were to become widespread, insurance companies would probably want access to the information so that they could charge higher premiums for high-risk individuals.

Finally, would employers use routine genetic screening to identify employees with a high risk of developing a genetic illness? Employers keen to keep costs down may welcome the opportunity to eliminate potentially expensive employees from their payroll.

"It is easy to dismiss such matters as being either far-fetched or of distant concern. But science advances without regard to whether society is prepared to cope with its discoveries," write the authors. Given that scientists hope to have mapped the entire human genome by 2006, the authors conclude that perhaps it is time to consider the ultimate implications of the work.

Sara Webb

LETTERS

Asthma body surprised by criticism

From Dr Peter Thomas.

Sir, I was concerned to read in your article "No clear passage for asthma debate" (October 1) that "a phalanx of professors and national asthma associations immediately attacked the International Asthma Council (IAC)".

As chairman of the IAC, I have received no communication of disapproval from any individuals or organisations. On the other hand, I have received positive expressions of support from many physicians and asthma patients.

Indeed, I am surprised that the IAC should provoke criticism. It is committed to improving the management and effectiveness of asthma treatment through better communications and education directed at both doctors and their patients - a goal shared, surely, by everyone.

I would also like to strenuously to the fact that the IAC's independence is compromised, and that it has "subtly adjusted its guidelines". Members of the IAC support existing guidelines, such as those produced by the National Institute of Health, which recommend the regular use of anti-inflammatory treatment. The IAC's aim is not to change guidelines but to ensure that they are understood and applied.

Whatever the medical controversy, one fact is inescapable: the incidence of asthma is increasing and there must be a more concerted attempt worldwide to treat the underlying cause, not simply relieve the symptoms.

Peter Thomas,
chairman,
International Asthma Council,
185 Parkview Hill Crescent,
Toronto,
Ontario, Canada

Gummer's antediluvian approach to agriculture

From Mr Brian Gardner.

Sir, Your interview with Mr John Selwyn Gummer, Britain's minister of agriculture ("Aggrieved proponent of reform", September 23), vividly demonstrates either his inability or his wilful refusal to appreciate the political reality of the difficulties of reforming the EC's agricultural sector. One suspects it is the latter.

His comments on EC farm structure manifest an antediluvian approach to agriculture policy which does not begin to address the serious problems which now face the rural sector. The Commission is deliberately not linking compensation to restructuring. The last thing the Community wants is increased production, which is what would result from such restructuring. It does, however, want to conserve rural communities. In the interim, only direct social payments can do this while new rural industries and structures are established.

Much better to pay some farmers to stop farming or to farm less intensively. This is what the enlightened MacSharry proposals are in fact recommending.

Mr Gummer's complaint that "the cost of meeting the reductions determined in the Gatt Round would be laid on the most efficient producers" seems to miss the point entirely. Surpluses will not decline or budgetary expenditure fall unless the payments to the larger farmers, who produce the excess, are substantially reduced.

The same can be said about complaints about the apparent discrimination among products which would be penalised. It is not the Mediterranean products - wine, olive oil, fruit and vegetables - which threaten the sound management of the EC's agricultural budget, but

the "northern" products: cereals, oilseeds, dairy products, beef and lamb. Expenditure on these five products currently constitutes almost a third of the EC's annual expenditure on the support of EC agriculture. Eighty per cent of the money not only goes to 80 per cent of the farm land but also goes to producers of the 40m tonnes surplus grain, 15m surplus tonnes of milk, 500,000 tonnes of surplus beef and other excess products annually burdening the EC budget.

Mr Gummer also appears to have his own unique - and inaccurate - interpretation of the Rome Treaty on agriculture policy. It was and is concerned with supporting people - not production: "to ensure a fair standard of living for the agricultural community..." (Treaty of Rome Art. 29 1b).

On the environment, Mr Gummer's statements are not only obscure, but unadmitted. Voluntary set-aside would largely result in the setting aside of land that needs to be "farmed" in the more remote areas of Britain. At the same time, it would not encourage set-aside in the areas where it is needed: where environmental pressure from highly profitable and intensive agriculture is greatest - lowland areas close to major conurbations.

This interview would suggest that the minister's main objective is to protect the interests of the UK's own, predominantly large, farmers. He appears to be following his own protectionist line, in complete oblivion of the declared liberal trade policy objectives of the government of which he is a member.

Brian Gardner,
EPA Associates,
55 Rue Jemeevol,
1040 Brussels,
Belgium

Cut-out control to put a stop on high speed

From Mr Brian Bellamy.

Sir, John Griffiths ("Putting brakes on 'car abuse'", October 1) calls for a solution to safer motoring in suburban areas, citing the technology that lulls one into a false sense of lower than real speeds. As the owner of two high-speed, powerful cars (275 and 175 bhp), I am aware of the feeling of "non-speeding" within a lower speed area.

However, one of my cars has an automatic cut-out to stop the car engine over-revving. I can see no reason that "control" cannot be taken further to stop a car exceeding the speed limit within a defined area. It could be fitted with a receiver device which, on passing a speed limit sign, would receive a signal from a unit built into the stop-sign that would restrict the top speed of the car to the specified limit.

On leaving the restricted area, the speed sign would give out another signal allowing a higher speed.

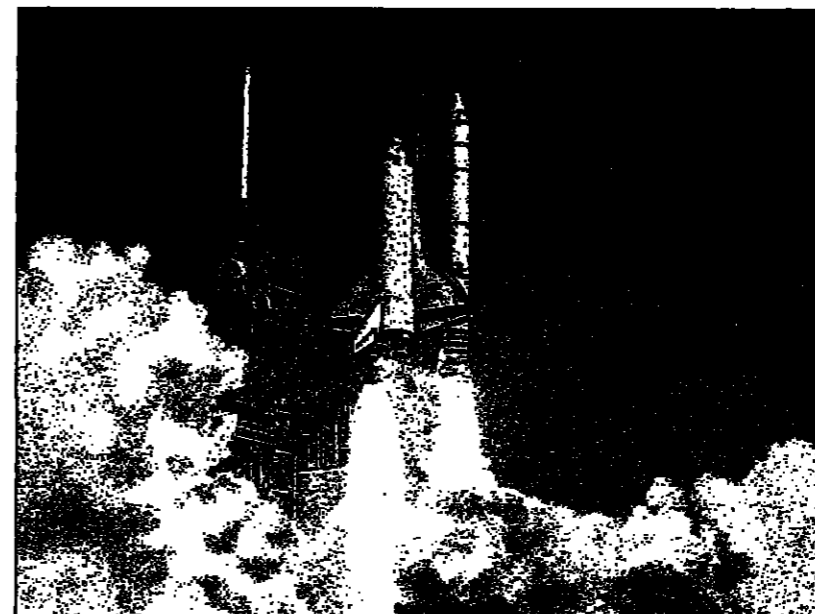
Police radar traps would then no longer be necessary, and constables normally assigned to them could be released for more productive work. The sending devices built into the speed sign would have to be made vandal proof and for this I would suggest they be placed in street lamps or overhead signs.

Sealing the receiver would prevent anyone's tampering with it - and police would have the legal right to random inspections of the devices. A unit found to be tampered with or inoperative would lead to an automatic one-year ban on driving for the registered owner of the vehicle, and in the case of a company car, the regular driver. I would leave other refinements to experts. Some people will find this an infringement on their self-ascribed right to speed. With regard to installation costs in cars/street signs, I would ask "what is the cost of a child's or an adult's life?"

Brian R Bellamy,
Lidostrasse 14,
CH-6314 Unterägeri,
Switzerland

Fax service
LETTERS may be faxed on 01-475 0838.
They should be clearly typed and
hand-written. Please set fax machine for
line resolution.

Some of our products make headlines.



Others answer millions of calls every day.



We build the Space Shuttle
orbiters and their main engines
for the U.S. National Aeronautics
& Space Administration.

Perhaps you know that. You
may be surprised to know that we
pioneered the call management
industry. Today, our systems

process 35 million telephone calls
daily from more than 150,000
telephone operator positions.

In fact, we hold leadership
positions in each of our principal
businesses: Electronics,
Aerospace, Automotive and
Graphics.

To learn more about us, send your business card or write to: Corporate Enquiries,
Rockwell International, Central House, 3 Lampton Road, Hounslow, Middlesex TW3 1HY.



Rockwell International

THE UNIVERSITY
SERIALS
DIVISION
JAN 1968

and Montagu Treasury Services
 15, ABchurch Lane, London EC3R 6AE. TEL: 01-492 1111
 FAX: 01-492 1111
 HELSINKI TEL: 358 060 12 12
 MILAN TEL: 392 62041
 STOCKHOLM TEL: 468 67982

THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MONTAGU TREASURY SERVICES IS A DIVISION OF MONTAGU TREASURY SERVICES LIMITED, A COMPANY INCORPORATED IN ENGLAND. INVESTORS CONDUCTING INVESTMENT BUSINESS WITH MONTAGU TREASURY SERVICES LIMITED ARE SUBJECT TO THE RULES AND REGULATIONS MADE UNDER THE INVESTMENT ACT 1966.

INTERNATIONAL COMPANIES AND FINANCE

Bank of Scotland results exceed market forecasts

By Robert Peston in London

BANK of Scotland yesterday announced interim pre-tax profits well above brokers' expectations and also predicted that its overheads, already considerably lower than those of its rivals, would fall further in the next few years.

The second biggest Scottish bank said pre-tax profits in the six months to end-August were £75.7m (£131.7m), 28 per cent lower than in the comparable period of 1990. The fall was the result of a sharp increase in provisions to cover bad and doubtful debts.

Brokers had expected profits of around £65m before tax. "Our revenues were more buoyant than they had expected," commented Mr Bruce Patullo, governor of the Bank of Scotland. The group made operating profits, before provisions, of £290.5m, a rise of 13 per cent. The rise in non-interest earnings was particularly rapid, at 28 per cent to £132m.

The ratio of Bank of Scotland's costs to its income, a key measure of efficiency, fell from 54.6 per cent to 52.6 per cent. "Management has tar-

geted a cost-income ratio of 50 per cent," the company said. That is around 15 per cent lower than the ratios of most of its rivals. Mr Patullo said the target would "cause our peer group to raise their eyebrows". But he added: "We are not in the habit of saying in public something we can't deliver."

In contrast with its rivals, Bank of Scotland has been increasing the volume of loans it grants at a fast rate. Average sterling lending increased by 7 per cent in the six months. Though it is the smallest of the English and Scottish clearing banks, it is ranked number two in terms of lending for management buy-outs.

On new loans, Bank of Scotland is earning a margin approximately 4 percentage points wider than on its existing loan book. As loans to long-standing customers are renegotiated in the coming months and years the bank hopes to earn this better return on all its assets.

However, the widening in the margin was hidden by the

absence of interest on the portfolio of bad and doubtful debts. This has cut more than £10m from interest receivable.

Bank of Scotland made a charge of £4m for the anticipated costs of its contribution to the Depositors' Protection Guarantee Fund, which would cover some of the losses suffered by depositors in the collapsed Bank of Credit and Commerce International.

The Scottish bank's specific provision against the cost of bad and doubtful debts was £12m, up from £56.7m. However, that was lower than the £125m charge made in the second half of last year.

Mr Patullo said: "Management would be very disappointed if the bad-debt charge did not fall in the second half of the year." However, he added, the bank was taking a cautious view of the prospects for economic recovery.

He said this caution was reflected in a decision to increase the interim dividend by 6.9 per cent to 1.7p, less than brokers had expected. *Lex, Page 18*

Profits at Ilva dive to L298m for half-year

By Haig Simonian in Rome

ILVA, the Italian state-owned steel group, reported a severe slump in net profits in the first six months of this year, to just L298m (£239,657) from L113m in the same period in 1990.

The company blamed the drop on a weaker market and surging interest charges, which rose to L397m compared with L295m in the first six months of last year. At the operating level, Ilva's profits of L446m were in line with the L449m reported in 1990.

The company has requested up to L1,300bn in new capital from its parent, the IRI state holding company, to reduce its heavy debt burden. So far, IRI has agreed to provide around L350bn, via the transfer to Ilva of Sofin, a cash-rich but inactive financial subsidiary.

Further financing may still be forthcoming and will depend partly on the outcome of a keenly-awaited supreme court decision next week which could unblock around L1,000bn in funds destined for IRI. However, the Italian government's decision, in this week's budget, not to make available some L5,300bn in other finance sought by the IRI group may have put Ilva's own request into jeopardy.

The fall in Ilva's earnings came despite a strong industrial performance, with sales rising by 17 per cent to L5,818m in the first half.

Undimmed by a 4 per cent fall in demand in the Italian market, output rose to over 5.7m tonnes. However, the company, which is Europe's second-biggest steel producer, warned that improved productivity had only partly compensated for continuing cost rises over the past six months.

Steel prices in Italy had fallen 24 per cent from the peaks in 1989, and by 35 per cent in real terms, Ilva said. The falls reflected the downturn in the European steel industry, which has been accompanied by increasing price competition among manufacturers.

Despite its difficulties, Ilva's investment programme remained on target at L390bn in the first half.

Rivals unite in campaign to conquer William Dawkins on the merger of two French advertising groups

JACQUES Séguéla, the late middle-aged enfant terrible of French advertising, was yesterday doing his utmost to explain why he had just made a pact with an old enemy.

His group, Roux Séguéla Cayzac & Goudard (RSCG), the world's 14th biggest advertising agency, is merging with the world's number nine, Eurocom, to form what will be the sixth biggest player on the market and easily number one in Europe. It will have a staff of 8,000 and gross income of FF6.4bn (\$1.12bn) worldwide.

To cynical observers, it looked as if RSCG, laden with debt after its hectic takeover expansion of recent years, and faced with a sharp slowdown in the growth of its main markets, had been lured out by cash-rich Eurocom, 44 per cent owned by the powerful French media group, Havas.

The problems of RSCG, which took over Britain's Conran Design Group and the KLP sales promotion business last year, are similar to those of other rapidly-expanding French agencies, such as Boulet-Du-Puy-Petit.

They are struggling to digest a series of ambitious international takeovers, made just before the economic downturn began to hurt Eurocom, too, has been busy recently reorganising itself after taking over the WCB advertising agencies and buying the European network of HDM.

"It is possible that this could be the first step in a wider restructuring of the French advertising industry," says Mr Jean-Jacques Linage, analyst at James Capel's Paris office.

Yet this is no distress takeover, but a merger with gains to both sides, stresses Mr Séguéla. He, incidentally, says he has buried his criticisms of the dominance of Eurocom. As another 11 to 13 per cent in the hands of RSCG's existing management shareholders. The cash will reduce RSCG's debts from FF1bn to around FF600m.

After the rights issue, Eurocom enters into the capital of RSCG, through a share exchange. It will represent around 75 per cent of the weighting of the new group, though the final parties will be sorted out in the next few weeks, to be presented to shareholders by the end of this year or early next year.

Beyond making both groups larger, what are the gains? The former Eurocom and RSCG teams will continue to operate separately on the French market, where they hold a combined 20 per cent share, so as to avoid clashes of interest with competing client brands. They will, however, pool their activities internationally, offering the scope for cost savings.

This means that job losses are inevitable at home and abroad, on top of the 135 departures announced by RSCG last month, warns Mr Jean-Michel Goudard, international chief executive for the new group. Directors will be touring the main offices over the next few weeks to work out where the new reductions will come.

EUROPE'S ADVERTISING AGENCIES	
	Gross income
Eurocom/RSCG	\$365m
Publicis FCB	\$342m
Young & Rubicam	\$335m
Saatchi & Saatchi	\$326m
McCann Erickson	\$317m
Backer Spielvogel	\$314m
Ogilvy & Mather	\$313m
Linnet	\$298m
Grey Advertising	\$287m

Source: Advertising Age

be the first step in a wider restructuring of the French advertising industry," says Mr Jean-Jacques Linage, analyst at James Capel's Paris office.

Yet this is no distress takeover, but a merger with gains to both sides, stresses Mr Séguéla. He, incidentally, says he has buried his criticisms of the dominance of Eurocom. As another 11 to 13 per cent in the hands of RSCG's existing management shareholders. The cash will reduce RSCG's debts from FF1bn to around FF600m.

After the rights issue, Eurocom enters into the capital of RSCG, through a share exchange. It will represent around 75 per cent of the weighting of the new group, though the final parties will be sorted out in the next few weeks, to be presented to shareholders by the end of this year or early next year.

Beyond making both groups larger, what are the gains? The former Eurocom and RSCG

ent in 23 countries and has three agencies in the important US market - which accounts for more than half of world advertising spending. RSCG, number three in France, is present in 12 European countries, and also has three US agencies. Together, the partners are among the top 10 in most European countries and the top 15 in the US.

Details of the deal leave no doubt that Eurocom is in control. Mr Alain de Pouzilhac, Eurocom's chairman, will stay as chairman of the new group, with Mr Séguéla and his partner Mr Bernard Roux as vice-presidents.

Moreover, Havas is providing most of the cash. It will subscribe up to FF500m to a FF500m RSCG rights issue, with the balance coming from institutional shareholders. Havas will hold around 40 per cent in the new group, with another 11 to 13 per cent in the hands of RSCG's existing management shareholders. The cash will reduce RSCG's debts from FF1bn to around FF600m.

After the rights issue, Eurocom enters into the capital of RSCG, through a share exchange. It will represent around 75 per cent of the weighting of the new group, though the final parties will be sorted out in the next few weeks, to be presented to shareholders by the end of this year or early next year.

Beyond making both groups larger, what are the gains? The former Eurocom and RSCG

teams will continue to operate separately on the French market, where they hold a combined 20 per cent share, so as to avoid clashes of interest with competing client brands. They will, however, pool their activities internationally, offering the scope for cost savings.

This means that job losses are inevitable at home and abroad, on top of the 135 departures announced by RSCG last month, warns Mr Jean-Michel Goudard, international chief executive for the new group. Directors will be touring the main offices over the next few weeks to work out where the new reductions will come.

The other obvious gain is an improvement in both groups' muscle in the increasingly-competitive French media buying market. Over the past decade, agencies have come under pressure from Carat, the specialist buyer of advertising space, which now holds roughly 20 per cent of the market. Some agencies responded by forming their own buying groups, like The Media Partnership (TMP), of which RSCG is a member along with J Walter Thompson, Ogilvy & Mather and others.

Eurocom, by contrast, entered a partnership with Carat itself two years ago. But it broke off the alliance last July - a month after beginning talks with RSCG - partly because the French government had forbidden Carat and Eurocom to work jointly in France. *Lex, Page 18*

Arbed slides to LFr3.2m and forecasts 30% fall for year

By Andrew Hill in Luxembourg

ARBED, the Luxembourg steel producer, yesterday warned that its full-year profits could fall by more than 30 per cent this year as global recession continues to hurt the industry.

The group announced that consolidated profits for the half-year had almost halved to LFr3.18bn (\$93m) after tax, against LFr6.01bn in the first six months of last year. Mr Joseph Kirsch, who is to take over as the equivalent of group chief executive from the beginning of 1992, said full-year profits would probably reach LFr4bn, compared with LFr6bn in 1990.

Turnover was flat at LFr105bn for the first half, but that was mainly due to an increase in the number of consolidated subsidiaries, from 201 to 247. Adjusted for the increase, first-half turnover

actually slipped by 5.3 per cent. Arbed, which first warned of a drop in 1991 profits in May, has been hit by the economic slow-down in most industrialised countries. Recession in the west and economic disruption in eastern Europe cut the selling prices of the group's products in the first six months by 8 per cent.

Some 30 per cent of Arbed's annual sales are dependent on the construction industry, and a further 16 per cent on the automotive and transport sectors. The group is presently working with only one month of orders; in better times, order books would be filled three or four months in advance.

Mr Georges Faber, Arbed's chief executive and chairman-elect, admitted yesterday that the economic background to the figures was sombre, but

added: "We have continued to work on refining our structure to face up to this situation."

He said Arbed, Europe's fifth largest steel producer and number 13 in the world, was still looking for further industrial alliances to increase its weight on global markets. Arbed signed a sales and marketing agreement with Usinor Sacilor, the French steel group, in March, covering steel beams and sections. That accord will be followed by closer industrial collaboration from 1992.

Arbed is also planning to restructure its management, following an analysis of the group organisation by consultants. From the beginning of 1992, members of the group's management board, headed by Mr Kirsch, will be individually responsible for the different operations of the group.

Undimmed by a 4 per cent fall in demand in the Italian market, output rose to over 5.7m tonnes. However, the company, which is Europe's second-biggest steel producer, warned that improved productivity had only partly compensated for continuing cost rises over the past six months.

Steel prices in Italy had fallen 24 per cent from the peaks in 1989, and by 35 per cent in real terms, Ilva said. The falls reflected the downturn in the European steel industry, which has been accompanied by increasing price competition among manufacturers.

Despite its difficulties, Ilva's investment programme remained on target at L390bn in the first half.

BAe shareholders support spin-offs

By Robert Peston, Charles Leadbeater and David White in London

SOME of British Aerospace's biggest shareholders said yesterday they wanted it to explore proposals from European defence groups interested in buying a stake and spinning off some of its businesses.

A group of UK financial institutions is trying to form a consortium to acquire the new shares being sold by BAE in its £432m rights issue. Institutional attention is focusing on Thomson CSF and Aerospatiale of France, and Daimler Benz of Germany to become members of its consortium.

"We have to move fast," said a leading financier. "The dead-

line is the end of October, when the rights issue closes. But the next 10 days are crucial."

The group has had no talks with BAE. An adviser to BAE said last night: "We believe there is no reason to break the company up. We are confident that the management changes we have made and the proceeds of rights issue will secure the company's future."

But one of BAE's shareholders said: "We would want to examine any proposals to break the company up. We are unhappy with way the board of directors have been acting. We

believe the executive directors are just as much at fault for the company's problems as Sir Roland Smith."

Sir Roland resigned last week as chairman of the company after it launched its rights issue and said profits were likely to be half the £300m the City expected.

The consortium's plan would be to acquire control through its minority stake, keep the defence businesses and sell the rest. BAE is working hard to reassure its shareholders. It believes recent meetings with them have been successful.

In a separate development,

the General Electric Company denied reports that negotiations were already under way with BAE on the possibility of GEC taking a stake in the aerospace group.

A senior GEC director told some of its US institutional investors that the company was watching developments at BAE very closely, although it was proceeding with extreme care.

It seems increasingly likely that BAE will come under pressure to talk to GEC if its financial crisis proves to be more protracted than expected. *Lex, Page 18*

NEW ISSUE

These bonds having been sold, this announcement appears as a matter of record only. SEPTEMBER 1991

£82,000,000



Thames Water Plc

(Incorporated with limited liability in England with registered number 2366623)

9½% Convertible Subordinated Bonds Due 2006

Credit Suisse First Boston Limited

Cazenove & Co.

Lazard Brothers & Co., Limited

Nomura International

Paribas Capital Markets Group

Salomon Brothers International Limited

At IMD, executive education is only meaningful if it relates to daily realities of management. The essence is managing change, especially in times of crisis.

And this is more than acquiring facts. Our programs challenge you with new insights, helping you to view your problems in a wider perspective.

They enable you to share your concerns with a diverse and international peer group, giving you the opportunity to stop and think - at every stage of your career.

Putting knowledge to work is IMD's unique approach to executive education. Call us and find out how our flexible program structure can fit your needs. And improve your vision of the future.

Executive education is meaningless without vision.

IPSE JOCE SSE MCR
PED MBA IPBM IEP
MCS MP LFB WBA
MHR MFC MM MIMS
MS MSF MMG MR&D
MTI OAK ICP JD&CP



A New School of Thought

For a copy of our 1991/1992 Program Portfolio, write or call Anouk Mignot, Room 501 (direct line: ++41 21 618 03 37), International Institute for Management Development (IMD), P.O. Box 915, 1001 Lausanne, Switzerland. Tel.: ++41 21 618 01 11. Fax: ++41 21 266 725. Tlx: 455 871.

INTERNATIONAL COMPANIES AND FINANCE

Allianz warns of loss after setback in east Germany

By David Waller in Frankfurt

LOSSES at Allianz's eastern subsidiary would mean that Europe's largest insurance company is this year likely to post its first deficit on its main-stream underwriting business, the outgoing chairman of Allianz's management board warned at yesterday's annual meeting in Munich.

Mr Wolfgang Schieren told shareholders that losses at the eastern German Deutsche Versicherungs, in which Allianz has a 51 per cent stake, would be clearly higher in 1991 than last year.

However, he emphasised that higher earnings from capital investments, combined with lower write-offs, would mean that Allianz would turn in a "presentable" overall profit for the year and that the dividend could be preserved at its 1990 level of DM15.50 per share.

Reflecting the consolidation for the first time of Fireman's Fund of the US and the eastern German company, group premium income rose by nearly 47 per cent to DM26bn (\$15.8bn) in 1990.

Inter-Pacific agrees to sell lottery business

By Lim Siong Hoon in Kuala Lumpur

INTER-PACIFIC, the Malaysian conglomerate, is to sell its most profitable Sports Toto lottery operations in the biggest shake-up of the group since Mr Vincent Tan, chief executive, launched a bid for Malaysian United Industries (MUI), another conglomerate.

The MUI group (US\$219m) deal with Far East Assets, a small, loss-making property group, will leave Sports Toto almost a shell company and Berjaya, its parent, without one of its biggest earners. Berjaya is 60 per cent owned by Inter-Pacific.

For the year to April, Sports Toto earned M\$57m in pre-tax profit on turnover of M\$238m. It has a market capitalisation of about M\$930m.

Sports Toto said it would gain almost M\$64m from the sale, which includes three other small subsidiaries dealing in computers, garments and sports equipment.

The sale follows a ruling from the Ministry of Finance that Inter-Pacific must divest

its gambling business if the group is to acquire 33 per cent of MUI, the shareholding level which triggers a mandatory general offer.

The sale also appears damaging for Mr Khoo Kay Peng, the MUI chairman, who is attempting to challenge the bid with a counter-offer for 38 per cent of Inter-Pacific.

In the hostilities between them, Mr Tan has raised his personal stake in Inter-Pacific to 51 per cent.

Sports Toto is to receive M\$209m cash from its disposal and a further M\$391m in 9 per cent, five-year convertible loan stocks, of which M\$111m are to be offered to its minority shareholders and to Far East Assets.

Far East Assets has an accumulated loss of nearly M\$23m and assets of M\$11m. However, its biggest shareholder, MWE Holdings, a listed industrial and property group, has assets of M\$126m at last December and a 1990 revenue of nearly M\$46m.

Zealand, it has 40 per cent in Bancorp, the merchant and investment banking group. Additionally, it has approval from Sri Lanka to open a branch there.

The group's domestic strength lies primarily in retail banking, through 149 branches. For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

Chrysler share sale raises \$354m

By Martin Dickson in New York

CHRYSLER, the financially-stretched US motor manufacturer, has raised \$354m through the sale of 35m shares of its common stock, bringing to a successful conclusion a lengthy campaign to woo equity investors worldwide.

The company's share offering was increased from 33m to 35m because of over-subscription, said market sources, and was priced at \$10.4 a share - no discount to Tuesday's closing price in New York. At mid-session yesterday they were \$10.4.

Some 30m shares have been allotted to the US market - 2m more than the original plan - and 5m for international investors. The issue was underwritten by five Wall Street houses, headed by Salomon Brothers. Once the underwriters' fees are subtracted, the company will be left with about \$337.5m.

The 35m shares do not include an option for the underwriters to buy 5m more from Chrysler to cover over-allotments.

Chrysler, the smallest of the US big three motor manufacturers, faces a severe cash squeeze in maintaining heavy capital investment on new model development amid the worst downturn for a decade in the US automotive market.

Bow Valley seeks to make C\$1bn acquisition

By Angus Foster in Hong Kong

BOW Valley Industries, the Alberta oil and gas producer which is 54 per cent owned by British Gas, is seeking to double its size through an acquisition costing up to C\$1bn (US\$680m), writes Bernard Simon in Toronto.

Mr Jerry Wright, chief executive, told analysts in Toronto that the company wanted to increase its exposure to oil with the purchase of further reserves in western Canada.

Mr Wright said the company's resources would be better spent on an acquisition than on new capital projects, and that it was presently identifying potential targets.

British Gas bought its stake in Bow Valley for C\$516m in 1988. The UK company expanded into North American gas distribution last year with the purchase of Ontario-based Consumers Gas, Canada's biggest gas utility.

Bow Valley earned C\$7.2m in the first six months of this year on revenues of C\$142.7m. Mr Wright predicted that income in 1992 would be little changed from this year, with lower oil and gas output being offset by a further clampdown on costs.

The company's long-term debt totalled C\$126m at the end of last year. Last year's production averaged 34,100 barrels a day of oil and 173,000 cubic feet of gas. In addition to its holdings in western Canada, the company has interests in the North Sea and Indonesia.

Bow Valley said it expected to spend about C\$240m on capital projects during the next year and slightly less than that in 1993.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

Koor optimistic after struggle for survival

Hugh Carnegie on escape from bankruptcy at Israel's largest industrial conglomerate

THE scene could only have been set in Israel, where business and politics mix in a singular economic cocktail, spiced by a squirt of religion. Gathered to celebrate the emergence of Koor Industries from mountainous debts and cavernous losses, three men posed in an incongruous trio for the cameras.

On one side, in open-necked shirt, sat Mr Yisrael Keser, head of the Histadrut trade union federation which made Koor the industrial embodiment of secular, socialist Zionism. On the other, in black coat and huge "straw" hat, sat Rabbi Moshe Feldman of the ultra-orthodox Agudat Israel party who, as chairman of the Knesset finance committee, had to approve the state's contribution to Koor's rescue.

Between them, proudly proclaiming his Roman Catholicism, stood Mr Phil Zarelli, the smartly-suited Manufacturers Hanover executive who led Koor's foreign creditors in the many disputatious months of negotiations over the group's \$1.2bn debts.

The labour leader, the rabbi and the New York banker came together - with many others - at the signing of an agreement to restructure Koor's debts, recapitalize the group and relaunch Israel's largest industrial conglomerate after a period of prolonged difficulty when bankruptcy and break-up threatened.

Avoiding that was reason enough for celebration. For the Israeli economy, however, much still hangs on the extent to which Koor has been transformed from lumbering dinosaur into an efficiently structured, well-managed group capable of long-term profits.

The crisis crashed over Koor in the form of a \$250m loss in 1987. The Histadrut, which owned Koor through its ownership arm, Hevrat Ha'ovdim (The Workers' Society), appointed Mr Benjamin Gaon to sort out the mess.

From the start, it was clear that if Koor was to be salvaged, a revolution in corporate culture had to be achieved. Hevrat Ha'ovdim's *raison d'être* had been to build an industrial base for the state and provide employment. Profits were not the priority.

By the mid-1980s, however, Koor had become a bloated agglomeration of companies employing 32,000 people in a range of activities from food and construction to electronics and weaponry. It produced 10 per cent of Israel's industrial output, but not profits.

"I came to the shareholders with the 1987 financial statement and said: 'Listen. We have to engage in the toughest recovery plan ever attempted in this country,'" recalls Mr Gaon, a marketing man with long experience within Koor companies. "You will have to accept a plan in which the profit motive is the name of the game."

Mr Gaon says trade union leaders accepted this. Another blow, however, soon threatened to engulf him. Bankers Trust of New York, one of a group of foreign banks nervous about their collective \$200m Koor exposure, filed a liquidation suit in October 1988. By mid-1989, a deal with all creditors, including the Israeli banks which had the biggest exposure of \$600m, had been hammered out. But it collapsed before it was signed when previously undisclosed losses at Tadiran, the electronics maker that is Koor's biggest subsidiary, were disclosed.

From that moment, most of the headlines generated by Koor concerned endless wrangling between the various parties over a rescue package. At one bizarre point, Mr Roy Disney, nephew of Walt, proposed taking over Koor - but only if someone else swallowed much of the debt.

Meanwhile, however, Mr Gaon and his remoulded management team were plugging away at turning Koor around. Mr Gaon was viewed with scepticism by the foreign creditors. They worried that, despite his brush assurances - he once pointed out to them that Gaon means genius in Hebrew - he was not getting to grips with the difficulty. However, by the time last week's debt deal was closed, Koor had undoubtedly undergone deep change. The Histadrut has accepted that profitability must be the top priority. It has allowed Mr Gaon to shed more than 12,000 workers, bringing the number of employees at Koor down to fewer than 20,000. It has also reversed generations of ideology and accepted that its companies may go public.

Above all, the Histadrut has accepted - albeit under duress - that it will no longer have majority control of Koor. Under the terms of the restructuring agreement, it will have less than 26 per cent, with the Israeli banks becoming collectively the biggest shareholders. The days of socially-directed management seem to be over.

Koor is now structured as a holding company with day-to-day management left to individual companies. Headquarters staff have been cut from 400 to 70. The spread of business is still great, but companies in the group, once meshed in a maze of loans, agreements and guarantees, have been disentangled and reformed as stand-alone units.

Profits have returned. Soltam, a heavy weapons maker, is still suffering big losses. However, subsidiaries like Tadiran, the chemicals company Makhteshim and the telecommunications company Tadiran are in the black. Koor reported an operating profit in the first six months of this year of Shk212m (\$90m), 8.3 per cent of sales, compared with Shk128m in the 1980 first half.

With annual turnover near \$2.5bn, sales are not far short of pre-crisis levels with 40 per cent fewer workers. In Tadiran, where the workforce has been halved to 8,500, sales per employee are up to \$100,000 from a low of \$48,000.

"You can't tell me this is not a promising company," says Mr Gaon, as he looks to a future beyond the debt crisis. Even Mr Zarelli of Manufacturers Hanover, long the sceptic, now says Koor has a future "if they really get down to work in the next year."

Koor still has a debt of \$750m, against equity of \$150m. Mr Gurion Meltzer, chief executive of Tadiran, says: "The change in corporate culture at Koor has happened. But we're telling managers: 'Don't think we've solved the problem.' We still have to pay off our debts and we have to build up our capital."

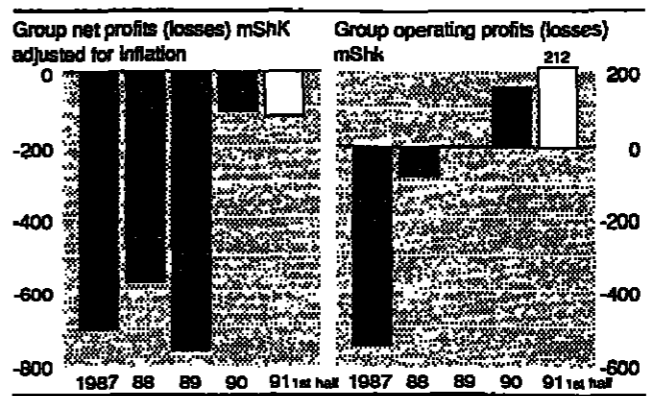
For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

Koor Industries



tors, including the Israeli banks which had the biggest exposure of \$600m, had been hammered out. But it collapsed before it was signed when previously undisclosed losses at Tadiran, the electronics maker that is Koor's biggest subsidiary, were disclosed.

From that moment, most of the headlines generated by Koor concerned endless wrangling between the various parties over a rescue package. At one bizarre point, Mr Roy Disney, nephew of Walt, proposed taking over Koor - but only if someone else swallowed much of the debt.

Meanwhile, however, Mr Gaon and his remoulded management team were plugging away at turning Koor around. Mr Gaon was viewed with scepticism by the foreign creditors. They worried that, despite his brush assurances - he once pointed out to them that Gaon means genius in Hebrew - he was not getting to grips with the difficulty. However, by the time last week's debt deal was closed, Koor had undoubtedly undergone deep change. The Histadrut has accepted that profitability must be the top priority. It has allowed Mr Gaon to shed more than 12,000 workers, bringing the number of employees at Koor down to fewer than 20,000. It has also reversed generations of ideology and accepted that its companies may go public.

Above all, the Histadrut has accepted - albeit under duress - that it will no longer have majority control of Koor. Under the terms of the restructuring agreement, it will have less than 26 per cent, with the Israeli banks becoming collectively the biggest shareholders. The days of socially-directed management seem to be over.

Koor is now structured as a holding company with day-to-day management left to individual companies. Headquarters staff have been cut from 400 to 70. The spread of business is still great, but companies in the group, once meshed in a maze of loans, agreements and guarantees, have been disentangled and reformed as stand-alone units.

Profits have returned. Soltam, a heavy weapons maker, is still suffering big losses. However, subsidiaries like Tadiran, the chemicals company Makhteshim and the telecommunications company Tadiran are in the black. Koor reported an operating profit in the first six months of this year of Shk212m (\$90m), 8.3 per cent of sales, compared with Shk128m in the 1980 first half.

With annual turnover near \$2.5bn, sales are not far short of pre-crisis levels with 40 per cent fewer workers. In Tadiran, where the workforce has been halved to 8,500, sales per employee are up to \$100,000 from a low of \$48,000.

"You can't tell me this is not a promising company," says Mr Gaon, as he looks to a future beyond the debt crisis. Even Mr Zarelli of Manufacturers Hanover, long the sceptic, now says Koor has a future "if they really get down to work in the next year."

Koor still has a debt of \$750m, against equity of \$150m. Mr Gurion Meltzer, chief executive of Tadiran, says: "The change in corporate culture at Koor has happened. But we're telling managers: 'Don't think we've solved the problem.' We still have to pay off our debts and we have to build up our capital."

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

Henderson's 14.9% rise matches expectations

By Angus Foster in Hong Kong

HENDERSON Land Development, one of Hong Kong's largest property developers, yesterday announced a 14.9 per cent increase in net profits for the year to the end of June. The results were at the top end of expectations.

The company, which has benefited from rapid price rises in its main market of small to medium residential property, reported net profits of HK\$220m (US\$28.2m), compared with HK\$191.74m a year ago.

Henderson is recommending a final dividend of 24 cents to take total dividends for the year to 40 cents, up 14.3 per cent.

Mr Lee Shau Kee, chairman, said prices for new residential flats increased by 40 per cent on average in the last six months. He said the outlook remained promising because of low interest rates, full employment and high inflation.

Income from investment properties gained 38 per cent to HK\$183m, reflecting the company's growing emphasis on rental income.

Henderson has also continued to redevelop its land bank, acquiring 10 sites to take its total development land bank to 17m square feet.

The company's 72 per cent owned subsidiary Henderson Investment, a property and investment holding company, announced a 12 per cent increase in net profits of HK\$640.3m in the year to the end of June. Turnover increased 19.7 per cent to HK\$743m.

The company's main investment, a 31 per cent stake in Hongkong and China Gas, performed well. Towngas, as it is also known, earlier announced a 15.9 per cent rise in interim profits to HK\$388.7m.

Henderson Investment is recommending a final dividend of 11.5 cents a share, to take total dividends for the year to 17 cents, a 13 per cent increase on last time.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

Carter Hawley junk bonds rise

By Nikki Tait

JUNK bonds in Carter Hawley Hale, the bankrupt US department store group, rose sharply yesterday after the Zell/Chilmark fund sweetened its offer for the outstanding claims against the company.

The Zell/Chilmark fund - which is controlled by Mr Sam Zell, the Chicago-based investor - was set up to specialise in troubled situations.

It made an offer for the bonds and supplier claims in Carter Hawley Hale, which filed for Chapter 11 bankruptcy protection earlier this year, in July.

At that stage, the tender offer was set at 40 per cent of the claims' face amount. However, in the face of objections from creditors, this has been revised to 47 cents on the dollar, and the creditors' committee is recommending the revised terms.

Assuming the offer is successful, the Zell/Chilmark fund will become by far the largest creditor in the stores group. It will have the whip-hand in negotiating the reorganisation plan, and could well emerge as the group's largest shareholder after reorganisation.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived from its offshore operations. Attributable profits jumped 189 per cent to M\$32m.

At the end of June, group assets stood at close to M\$11bn, up 27 per cent from a year earlier.

For the six months to June, operating income rose nearly 37 per cent to M\$467m (US\$170.1m) from M\$342m in the earlier period. Pre-tax profit increased 45 per cent to M\$81m, of which 18 per cent was derived

INTERNATIONAL CAPITAL MARKETS

CME allows pre-arranged trading for large orders

By Barbara Durr in Chicago

THE CHICAGO Mercantile Exchange will tomorrow allow large orders for Standard & Poor's 500 stock index futures to be arranged off the trading floor.

It is the first time the exchange and the Commodity Futures Trading Commission has permitted pre-arranged trading, which on smaller transactions remains illegal.

The rule change, called Lox, or large order execution rule, is comparable to the block trade rules for leading US stock exchanges.

"It is the next step in the evolution of the market," said Mr Ken Reiser, chairman of

the New York City Bar Association committee on futures regulation that studied the rule.

Lox will provide increased flexibility to trade futures for large institutions, particularly when they need to hedge large securities transactions, he added.

Under Lox, a CME member or member-firm with an order to buy or sell 300 or more S&P futures contracts will be able to find a counter-party off the floor and agree a price.

The order would then be made known to exchange officials and described to the trading pit in terms of size.

The agreed price would not be disclosed at that point.

Traders in the pit would then have the opportunity to participate in the trade, though any portion of the order not filled through the open outcry process would be executed with the counter-party at the agreed price.

Lox will benefit pension funds and mutual funds, according to Mr John Sandner, chairman of the CME.

It may also help to boost trading volume in its S&P 500 futures pit on which contracts average about 50,000 per day, accounting for 85 per cent of the market in such products.

Total plans up to \$475m global share offering

By Sara Webb in London

TOTAL, the French oil company, plans to make a global share offering of between \$445m and \$475m to finance its international shareholding base and improve the liquidity in the market for its shares.

The company, listed in Paris and London, has applied to have its shares listed as American Depositary Shares on the New York Stock Exchange.

It will issue between 2.9m and 3.1m new B shares in the US, France and international markets.

Total said yesterday the proceeds would be used "for general corporate purposes". Details of the offering, including the price, will be decided when the Total board meets on October 21.

Lehman Brothers and Paribas Capital Markets Group are the joint global co-ordinators for the offering. It will be underwritten by syndicates led by Lehman Brothers in the US, Banque Paribas in France and Credit Suisse First Boston for the international tranche.

Liffe to launch Italian futures contract option

THE London International Financial Futures Exchange (Liffe) is to launch an option on its recently introduced Italian government bond futures contract, writes Tracey Corbridge.

The futures contract, on the Italian Treasury's long-dated Buoni del Tesoro Poliennali (BTPs), has traded an average daily volume of 11,500 since its launch on September 19.

The success of the contract has fuelled interest in the Italian bond market. The Italian government bond market is the third largest after the US and Japan. Options will be listed for December 1991 and March 1992 delivery.

THE Swiss Options and Financial Futures Exchange today starts trading a medium-term Swiss futures contract based on a synthetic five-year bond with a 6 per cent coupon.

The spectre of credit risk returns to haunt market

By Simon London in London

CREDIT risk has returned as a significant concern of investors in the sterling bond market. The cause: the recent spate of rights issues, poor trading forecasts and bids by some of the UK's biggest companies, which has caused some dramatic changes in bond prices.

In one of the sharpest movements in the recent history of the sterling bond market, the price of Asda bonds fell sharply following the announcement on Monday that the company is to seek £357m from its shareholders for a rights issue.

Asda bonds had been yielding 240 basis points more than UK government securities before the rights issue was announced, already 40 basis points above trading levels.

The performance of the Asda issue mirrors that of bond issues from other leading UK companies which have announced rights issues.

The yield spread over government securities of British Aerospace's long-dated sterling bonds rose from around 170 basis points before the rights issue was announced, to

around 200 basis points yesterday. News of poor trading conditions which accompanied the rights issue again led to the fall.

In isolation, a rights issue should cause bond yield spreads to tighten, as new cash comes into the company and its balance sheet is strengthened.

In addition, a larger equity "cushion" should be to the advantage of bondholders, who rank ahead of equity holders in the event of winding up.

One example is Trafalgar House's £310m rights issue launched in late June, which was accompanied by a £110m bid for Davy. Even though the bid could entail write-offs and a probable cash outflow of £200m, the injection of equity capital contributed to a tightening of the bond yield spread over government securities.

However, in the case of Asda, British Aerospace and others, these positive benefits have been outweighed by a reassessment of the credit risk - or "stock-specific risk", as analysts term it - of the company.

Other recent events have been more difficult for the bond market to assess. Reports of a possible break-up bid for British Aerospace, for example, is peculiar to the sterling bond market where covenants are

rather than increasing the perception of credit risk, analysts noted a form of arbitrage taking place. This is due to the covenants of the British Aerospace bond issue, which put the company into default if it disposes of more than 30 per cent of its assets.

This means that, before going ahead with a break-up, the new owners of the company would have two options:

● To call the bonds according to the terms of the covenants, at a yield the same as UK government long-dated bonds. At yesterday's government bond prices, this would entail buying-in the British Aerospace issue at 110.5, against a prevailing secondary market price of just 95. This would add £110.5m to the price of buying the company.

● To make an open offer for the bonds at a price above the prevailing secondary market price - at around 95. This would be cheaper, at a cost of £65m, but more risky, as even a small number of bondholders did not accept the offer, the covenants restricting sale of assets would still apply.

Traders reported sporadic buying of British Aerospace bonds yesterday based on this scenario. This kind of arbitrage is peculiar to the sterling bond market where covenants are

Yield spreads:

Asda 10.875%, 2010

less Treasury 9%, 2008 (%)

3.0

2.8

2.6

2.4

2.2

2.0

1.8

1.6

1.4

1.2

1.0

0.8

0.6

0.4

0.2

0.0

-0.2

-0.4

-0.6

-0.8

-1.0

-1.2

-1.4

-1.6

-1.8

-2.0

-2.2

-2.4

-2.6

-2.8

-3.0

-3.2

-3.4

-3.6

-3.8

-4.0

-4.2

-4.4

-4.6

-4.8

-5.0

-5.2

-5.4

-5.6

-5.8

-6.0

-6.2

-6.4

-6.6

-6.8

-7.0

-7.2

-7.4

-7.6

-7.8

-8.0

-8.2

-8.4

-8.6

-8.8

-9.0

-9.2

-9.4

-9.6

-9.8

-10.0

-10.2

-10.4

-10.6

-10.8

-11.0

-11.2

-11.4

-11.6

-11.8

-12.0

-12.2

-12.4

-12.6

-12.8

-13.0

-13.2

-13.4

-13.6

-13.8

-14.0

-14.2

-14.4

-14.6

-14.8

-15.0

-15.2

-15.4

-15.6

-15.8

-16.0

-16.2

-16.4

-16.6

-16.8

-17.0

-17.2

-17.4

-17.6

-17.8

-18.0

-18.2

-18.4

-18.6

-18.8

-19.0

-19.2

-19.4

-19.6

-19.8

-20.0

-20.2

-20.4

-20.6

-20.8

-21.0

-21.2

-21.4

-21.6

-21.8

-22.0

-22.2

-22.4

-22.6

-22.8

-23.0

-23.2

-23.4

-23.6

-23.8

-24.0

-24.2

-24.4

-24.6

-24.8

-25.0

-25.2

-25.4

-25.6

-25.8

-26.0

-26.2

-26.4

-26.6

-26.8

-27.0

-27.2

-27.4

-27.6

-27.8

-28.0

-28.2

-28.4

-28.6

-28.8

-29.0

-29.2

-29.4

-29.6

-29.8

-30.0

-30.2

-30.4

-30.6

-30.8

-31.0

-31.2

-31.4

-31.6

-31.8

-32.0

-32.2

-32.4

-32.6

-32.8

-33.0

-33.2

-33.4

-33.6

-33.8

-34.0

-34.2

-34.4

-34.6

-34.8

-35.0

-35.2

-35.4

-35.6

-35.8

-36.0

-36.2

-36.4

-36.6

-36.8

-37.0

-37.2

-37.4

-37.6

-37.8

-38.0

-38.2

-38.4

-38.6

-38.8

-39.0

-39.2

-39.4

-39.6

-39.8

-40.0

-40.2

-40.4

-40.6

-40.8

-41.0

-41.2

-41.4

-41.6

-41.8

-42.0

-42.2

-42.4

-42.6

-42.8

-43.0

-43.2

-43.4

-43.6

-43.8

-44.0

-44.2

-44.4

-44.6

-44.8

-45.0

-45.2

-45.4

-45.6

-45.8

-46.0

-46.2

-46.4

-46.6

-46.8

-47.0

-47.2

-47.4

-47.6

-47.8

-48.0

-48.2

-48.4

UK COMPANY NEWS

Company warns of possible contingent loss from £15m investment in Brent Walker

Smurfit declines to £75m but lifts dividend 40%

By John Thornhill

JEFFERSON Smurfit, Ireland's biggest publicly-listed company which accounts for about 22 per cent of the Dublin market's capitalisation, yesterday revealed a 9 per cent drop in interim pre-tax profits to £175.1m (£89m) but sweetened the blow with a 40 per cent rise in the dividend.

The paper and packaging company warned, however, of a possible contingent loss from its £15m investment in Brent Walker, the testing UK leisure group. It had decided not to take an extraordinary charge at present for fear of prejudicing any litigation.

Mr Dermot Smurfit, joint deputy chairman, said it had clearly been a mistake for the company to invest in Brent Walker. The most satisfactory outcome for shareholders and bondholders alike might be if Lomax were to take over the business.

In the six months to July 31, sales grew from £1494.8m to £1611.3m and trading profits were £173m (£151m).

However, a loss from related

companies of £13.2m - against income of £116.7m last time - and reduced interest receivable of £15.37m (£14.74m) deflated the pre-tax outcome, which compared with £152.4m last time.

US operations were badly affected by recession, with a squeeze on prices in the linerboard and newsprint markets. Operating profits from North America fell from £10.8m to £7.3m.

Activities in Europe showed a patchy trading performance. Good results from Ireland, France, the Netherlands and Germany were counterbalanced by weak markets in the UK, Spain and Italy.

The biggest regional contribution came from Latin America which chipped in £30.06m (£26.8m) with particularly good growth from Venezuela.

At the end of the half year, Smurfit had £289.2m (£285.4m) cash set against bank debt of £171.8m (£154.6m). Net assets per share stood at 362p (343p).

Explaining the dividend increase to 2.202p (£173p), Mr

Smurfit said: "We have tried to persuade the market that Jefferson Smurfit was a capital growth stock, but the fact is that we have not managed to do so. In the UK and Ireland [where 90 per cent of the shares are held] the market looks for regular dividend income."

"We have always been a low yield stock, but we will have to improve the yield over the next few years," he said.

Mr Smurfit again refrained from saying how the company intended to spend its cash pile. But he suggested that prices for possible acquisitions were still too high. "It may well be cheaper for us to build rather than buy."

Trading conditions in the second half of the year would remain difficult as the long-awaited recovery from recession in many of its markets had failed to emerge.

Earnings per share fell to 25.3p (27.2p) basic and 23.4p (25.1p) diluted.

See Lex



Dermot Smurfit: mistake to invest in UK leisure group

Reg Vardy raises £13m to expand dealerships

By Peggy Hollinger

REG VARDY, the motor distributor, yesterday unveiled a £12.9m placing and open offer, prompting a 13 per cent jump in the share price to 148p.

The placing, 1-for-3 at 120p, was four times over-subscribed. Group share capital will be enlarged by about one third, diluting chairman Mr Peter Vardy's holding from just over 70 per cent to 52 per cent.

The group plans to use the proceeds to expand its dealerships, concentrating on the Nissan franchise. The company was the first UK motor dealer to win a franchise from the Japanese manufacturer after it decided to take over the distribution of its cars in the UK.

Mr Vardy said the group was determined to take advantage of the increasing Japanese presence in the UK.

The group hopes to open five Nissan dealerships by the spring, at a cost of about £2m per outlet. Committed capital expenditure so far this year is £4.7m. This will go towards developing a large Nissan dealership outside the manufacturing's Sunderland factory, opening body shops, and two used car operations.

The five new Nissan outlets will also balance the Ford franchise, said Mr Vardy. The group expected Nissan turnover of about £50m, compared to £55m for the Ford outlets. Nissan's share in the UK shrunk from 24.3 per cent in August 1990 to 21.5 per cent in the same month this year.

After the expansion, analysts welcomed the news as a move in the right direction. "It's a good idea, good timing, everything's good about it," said Mr Harry Phillips of Panmure Gordon.

Mr John McCready of Granville Davis, said: "Although the offer will be dilutive in the short term, it is going to accelerate the expansion in Nissan dealerships. It is almost certainly a good move."

Vardy holds 12 franchises in the specialist and volume car market, and will have 24 outlets after the Nissan dealerships come on-stream.

Jardine to announce insurance flotation details within days

By Richard Lapper

JARDINE MATHESON, the Hong Kong-based trading group, is expected to announce details about the flotation of its insurance broking subsidiary, Jardine Insurance Brokers, in the next few days.

Jardine will sell a substantial minority stake in the broker, which has grown rapidly over the last ten years and is valued at about £30m.

The offer will be the largest on the London stock exchange since the flotation of Mirror Group Newspapers earlier this year.

According to Mr John Barton, group chief executive, the flotation is designed to fund future expansion and boost Jardine's profile in the market for commercial insurances, which generates about 70 per cent of its income.

In addition the new issue will allow a group of 30 to 40 senior executives to realise the value of their share options in the company.

Staff will have priority access to the offer ahead of the public.

Jardine, the eighth largest insurance broker in the world, generated pre-tax profits of £15.1m in 1990, over 50 per cent higher than in 1989.

Turnover grew from £128.2m to £150.6m. Investment income amounted to £17.9m compared with £16.3m in 1989, of which

70 per cent came from retail sales to commercial companies. Typical accounts are from "medium sized companies which do not have risk managers" said Mr Barton.

The group also specialises in marketing insurance to affinity groups such as trade associations and trades unions - Jardine's is the leading broker for local government in Australia and for privatised bus companies in the UK, for example.

Of revenues 14 per cent were generated by wholesale operations - placing complex high value and predominantly overseas risks into the London market - and 13 per cent from reinsurance placements.

Wholesale and reinsurance operations are concentrated in London and in 1990 generated over 50 per cent of Jardine's pre-tax profits.

About 90 per cent of Jardine's brokerage revenues are fee-based, with 80 per cent coming from commissions. A further 3 per cent of revenue was generated by Jardine's Lloyd's members agency operation.

The value of the group has been increased by a capital injection of £50m from its parent company earlier this year. The injection permitted Jardine to write off outstanding debt.

ASIT rejects £18.3m offer from SCIT

By Philip Coggan, Personal Finance Editor

ANGLO Scandinavian Investment Trust yesterday rejected the £18.3m offer from Scottish Cities Investment Trust, one of the companies associated with the Finsbury business empire built up by the late Sir Walter Salomon.

ASIT said that it was considering a number of proposals with its advisers that might lead to a cash offer which would be "as close as possible to the net asset value attributable to their ordinary shares and gives shareholders sub-

stantially more value than the derisory offer to be made by SCIT."

A cash offer at net asset value - currently about 103p - would be worth considerably more than the current SCIT bid. ASIT shares accordingly jumped 2½p to 87p yesterday.

ASIT did not give any details of the proposals. Unification, whereby an investment trust is converted into a unit trust, is not a realistic option, because of the illiquidity of ASIT's holdings.

Instead, the expectations are that an outside party might be interested in making a cash offer for the trust, and then in exploiting the predatory potential of ASIT's investment trust holdings.

ASIT has stakes in three trusts in the Finsbury empire, including a 41 per cent holding in Lancashire & London, the smaller companies trust for which ASIT made a bid earlier this year.

SCIT is sending out its offer document to ASIT shareholders today.

Its bid is based on the formula asset value of ASIT, which essentially equals the net asset value of the trust, minus the wind-up costs. SCIT is offering 90.35 per cent of ASIT's FAV in shares, or 82 per cent of the FAV in cash, with a minimum of 62p.

SCIT has already picked up a 12.2 per cent stake in ASIT and the offer document shows that it has received 15 per cent acceptances from Equitable Life (10.4 per cent) and Fleming Investment Management (4.6 per cent).

BNFL boosts profits £11m to £156m

By Clive Cookson

British Nuclear Fuels (BNFL) announced an £11m increase in pre-tax profits to £156m in its annual report, published yesterday.

The improvement was achieved by cost-cutting against a background of static turnover of £1,045m and lower export sales.

The government, BNFL's only shareholder, is to be paid a dividend of £25m, up £4m. BNFL supplies and reprocesses nuclear fuel for the electricity generating industry, and also manages nuclear waste.

"The next crucial phase of the waste management programme must be the development of a deep underground repository to provide secure and lasting emplacement for the nation's radioactive waste," said Sir Christopher Harding, chairman.

BNFL's share price fell to 80p yesterday from a peak of 242p just over a year ago. The company said it expected to report a "substantial" loss for the year to September 30. The company has been tied up in litigation with South Carolina Public Services Authority, its single biggest customer. SCPSA, which accounts for 53 per cent of BNFL's revenues, is challenging the terms of a coal contract agreed in 1976.

Exceptionals push Bluebird to £4.5m loss

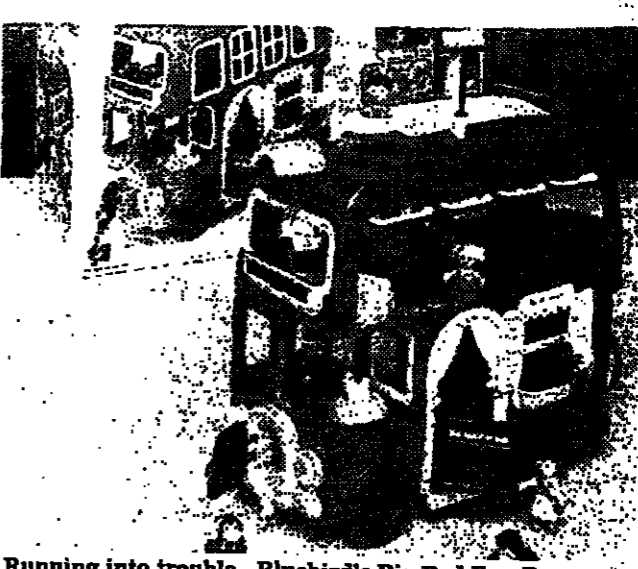
By Peggy Hollinger

BLUEBIRD TOYS, the maker of childhood favourites such as the Big Red Fun Bus, tumbled into losses for the first half amid falling sales and heavy restructuring charges.

Interest charges of £1.08m (£982,000) and exceptional items of £3.34m drove the taxable return into a £4.47m deficit for the six months to June 30, compared with a profit of £335,000 last time.

Mr Torquil Norman, chairman, said the group had avoided an even bigger loss by taking swift action to cut overheads. All production would be concentrated in one factory from January, administration would be handled by a single office, and the Bluebird and Merit ranges - toys for very young children - had been joined under the same sales force.

"The group had suffered from expanding too fast at a time when the market was buoyant. We could do nothing wrong... However, the last 12 months have been tough sledding," Mr Norman said.



Running into trouble - Bluebird's Big Red Fun Bus

six months, and most of them in the last quarter. However, Mr Norman said that the full-year loss would be lower than that incurred in the first half. Earnings per share plunged

from 2.9p into a 46.1p loss. Mr Norman said that the final payout would be withheld this year, although an interim dividend would be considered in 1992.

DC Gardner willing to start bid talks

DC Gardner, a financial training and consulting company, is considering the conditional offer by Capfield, a company controlled by Mr DC Gardner, the founder and former chairman of DC Gardner, to acquire certain divisions.

The Gardner board says it unanimously believes that the conditional offer of £11m to acquire the banking training and outplacement divisions is inadequate but has indicated that it is prepared to commence discussions.

The company said that the disposal would be a major step for Gardner and any decision to proceed would be made in the light of the group's strategic priorities.

Mr Gardner is building up Capfield as a training and human resource consultancy company.

Unapproved \$2m paid to GWR chief

By Norma Cohen and Peggy Hollinger

MR DAN PENA, the chairman of beleaguered Great Western Resources, received \$2m, or about £1.1m, in remuneration and loans in the fiscal year just ended, in addition to his \$600,000 per year salary, the company said yesterday. The payments were approved at a board meeting in May.

Mr Mark Harrison, vice-chairman, received a loan of \$500,000 at the same time. As part of a re-organisation announced yesterday, Mr Harrison is leaving the company and repayment has been deducted from his compensation package.

The payments were approved by GWR's board which failed to obtain the necessary shareholder permission for the loans. Under UK law, the Houston-based, but London-listed, natural resources company must obtain share-

holder approval to make loans to directors.

According to GWR's public relations firm, the board also failed to inform the company's lawyers, or Samuel Montagu, its financial adviser, or SG Warburg, its stockbroker. Samuel Montagu is currently preparing a circular which will retrospectively ask shareholders to approve the payments at an extraordinary general meeting later this year.

The payments to Mr Pena consisted of a \$1.2m cash payment intended partly to cover a possible future capital loss on his home in California which he has not yet sold. It was agreed by the board in 1990 that Mr Pena should move to Houston.

Also, Mr Pena borrowed \$550,000 from the company to cover private debts to banks, which held his shares in GWR

as collateral. The banks called in the loans when the value of the shares fell sharply. He is paying 9 per cent interest on both loans.

Later yesterday, Mr Pena and other company officials were meeting UK shareholders to discuss the payments with them. At least one major institutional shareholder said it would be unwilling to approve the payments retrospectively.

GWR's share price fell to 80p yesterday from a peak of 242p just over a year ago. The company said it expected to report a "substantial" loss for the year to September 30. The company has been tied up in litigation with South Carolina Public Services Authority, its single biggest customer. SCPSA, which accounts for 53 per cent of GWR's revenues, is challenging the terms of a coal contract agreed in 1976.

Courtaulds Textiles sells French offshoot

Courtaulds Textiles, the clothing, spinning and fabric group, has sold Stabissements Diebart-Mallet Filis, its French acrylic yarns business, to the Mossley Group, which already has spinning interests in both France and the UK.

Consideration covers a nominal sum and £4.5m of existing borrowings. It will give rise to an asset write-off of £4.7m in Courtaulds accounts of which £2m was provided midway.

Public Works Loan Board rates

Effective 2 October 91

Quota loans*

Term, EPR, APR, maturity

Over 1 up to 2 10½ 10½ 10½

Over 2 up to 3 10½ 10½ 10½

Over 3 up to 4 10½ 10½ 10½

Over 4 up to 5 10½ 10½ 10½

Over 5 up to 6 10½ 10½ 10½

Over 6 up to 7 10½ 10½ 10½

Over 7 up to 8 10½ 10½ 10½

Over 8 up to 9 10½ 10½ 10½

Over 9 up to 10 10½ 10½ 10½

Over 10 up to 15 10½ 10½ 10½

Over 15 up to 25 10½ 10½ 10½

Over 25 10½ 10½ 10½

*Half-quota loans at 8½ per cent higher and non-quota loans at 2 per cent higher in each case than quota loans. Repayment by instalments of principal. If repayment by half-yearly instalments then equal half-yearly payments to include principal and interest. If with half-yearly payments of interest only.

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

as at 30/9 was US\$ 169.33

Listed on the Amsterdam Stock Exchange

Information: Finance, Holdings & Finance N.V.

Rijksweg 25, 1012ZK Amsterdam.

Tel. +31-20-5211155

NATIONAL & PROVINCIAL BUILDING SOCIETY

£200,000,000 Floating Rate Notes 1996

Notice is hereby given that the rate of interest has been fixed at 10½ p.a. and that the interest payable on the relevant interest payment date 27 December, 1991 against coupon No. 23 will be £130.11 per £1,000 Note and £2,602.23 per £100,000 Note.

Agent Bank: Lloyds Bank Plc

Bank of Scotland 1991 Interim Results

	6 months ended 31 August 1991 (unaudited)	6 months ended 31 August 1990 (unaudited)	Year ended 28 February 1991 (audited)
OPERATING PROFIT BEFORE PROVISIONS	£200.8m	£178.0m	£339.4m
PROFIT BEFORE TAXATION	£75.7m	£105.5m	£134.1m
TOTAL CAPITAL RESOURCES	£2,001m	£1,595m	£1,707m
TOTAL ASSETS	£23,937m	£20,553m	£22,095m
EARNINGS PER ORDINARY STOCK UNIT	3.60p	5.60p*	7.56p*
DIVIDEND PER ORDINARY STOCK UNIT	1.70p	1.59p*	4.06p*

*Adjusted for capitalisation and rights issues in June 1991.

- Pre-tax profits of £75.7 million, asset growth of 8% in the half-year, dividend increase of 7% and a cost-income ratio of 52.6% represents a satisfactory performance in a difficult economic period.
- The Bank's Tier 1 and Total Capital ratios at 6.5% and 10.6% are a visible demonstration of financial solidity.

BANK OF SCOTLAND
A FRIEND FOR LIFE

For a copy of the Bank's Interim Report please contact the Public Relations Director, PO Box No. 5, The Mound, Edinburgh, EH1 1YJ. Telephone 031 243 5453.

intrum justitia

(Registered in Curaçao, Netherlands Antilles)

Notice to Shareholders

Shareholders of Intrum Justitia N.V., a corporation organized and existing under the laws of The Netherlands Antilles, with registered offices at Chumacine 3, Willemstad, Curaçao, The Netherlands Antilles, are hereby informed that the Board of Management resolved to declare an interim dividend of 0.8 pence per share payable October 31, 1991.

Bearer shareholders are asked to submit Coupon No. 6 to the Paying Agents for collection of the dividend.

Paying Agents

Kreditbank S.A. Luxembourg
43 Boulevard Royal
L-2955 Luxembourg
Luxembourg

Hambros Bank Limited
41 Tower Hill
London EC3N 4HA
United Kingdom

The payment of a dividend within the United Kingdom will attract UK income tax at the basic rate. Bearer shareholders who are not resident in the United Kingdom for tax purposes may either contact the General Claims Section, Inspector of Foreign Dividends, Lynwood Road, Thames Ditton, Surrey KT7 0DP, United Kingdom, with evidence of tax residence outside the UK prior to claiming dividends from Hambros Bank Limited or claim the dividend from Kreditbank S.A. Luxembourg in order to receive the dividend gross.

In the case of Registered Shareholders tax at the standard rate of 25% will be deducted from all payments which are being forwarded to addresses within the UK either personal addresses or mandated addresses, e.g. Bank, Solicitor etc.

If payments are being forwarded to addresses outside the UK these payments are made gross i.e. without deduction of tax, with the exception that when a holder has a UK address and the payment is forwarded outside the UK, the payment is made after deduction of tax.

If a holder with a UK address, or who has the payment made to an address in the UK, considers that tax should not be deducted he/she should apply to the Inspector of Foreign Dividends, Lynwood Road, Thames Ditton, Surrey KT7 0DP, with evidence of tax residence outside the UK.

COMMODITIES AND AGRICULTURE

Uzbekistan sees gilt-edged future

Gold reserves promise rich returns, writes Ariane Genillard

Mr Khasan Igamberdiev, director of the state-owned company in charge of Uzbekistan's gold production, fiddles impatiently with a map of the country. Suddenly, on the wall a map made of thick glass lights up to reveal Uzbekistan's 10 gold mines.

Uzbekistan's production of gold, until now veiled in secrecy, is referred to repeatedly in the Soviet Central Asian republic's newspapers. Indeed, the Uzbekistan leadership regards it as its strongest bargaining chip in the coming economic negotiations to be held with Russia. It claims that jurisdiction over the Uzbek gold passed from Moscow to the republic when independence was declared on September 1. "Not an ounce of it will go to Moscow any longer," declares Mr Igamberdiev.

According to the Uzbek president Mr Islam Karimov, Uzbekistan produces a third of the former Soviet Union's total annual gold output. About 80 per cent of it comes from mines in the Navoi desert, on the north western part of the republic's territory. Until the abortive Kremlin coup in August the region was under Soviet military control because uranium is also extracted there.

Uzbekistan intends to use its gold to boost its revenues. Under the pre-coup Soviet trade system, the republic received only 20 cents from every dollar's worth of gold sold abroad according to Mr Igamberdiev. He admits, however, that it will take a year or two for Uzbekistan to sell its gold by itself. His company has no experience of gold trading, which was always handled in Moscow.

Uzbekistan will seek foreign partners to develop and

modernise its gold extraction, adds Mr Igamberdiev. A contract is under way with the California-based PRA Gold. The company will refine 15m tonnes of gold waste accumulated over the last 20 years. "Given our outmoded extraction technology about 10 per cent gold is estimated to remain in this gold waste," explains Mr Igamberdiev.

For Mr Aleksander Semikho, a Russian working in the gold mine near Angren city, the change in ownership will make little difference. Spending his days a mile underground, he has never seen gold other than in jewellery shops. Next to him stands a huge hill of what looks like dirty grey cement. One tonne of it will yield between two and six grammes of gold. But Mr Jurabek Almatov, the Uzbek worker guarding a small room in the nearby refinery, has seen plenty of the yellow metal. After a lengthy process, gold powder accumulates in this room, up to 200 kg of it every month, according to the factory director, Mr Shafkat Najimov. "This gold belongs to Uzbekistan," the guardian claims proudly.

On the iron door are big wax seals, which collectors sent from Moscow used to break every month to collect the gold powder. "We are waiting for it to fill up, and then, for the first time, we will break it ourselves," says Mr Najimov.

"For decades, Russia has required that we remain a supplier of raw materials. We will no longer tolerate its economic diktat," says president Karimov. He hastens to add, however, that Uzbekistan wants to retain its economic links with the Soviet Union, on which it is highly dependent for grain and energy imports.



Armenia aims to cut out the middle man

By James Dorian

FOLLOWING ITS decision last month to leave the Soviet Union, Armenia has set out its plans to cut out the middle man. The new state, which is a medium-sized mine yielding 80,000-90,000 troy ounces annually, worth about \$35m at world prices, from 500,000 to 600,000 tonnes of ore.

In recent months, Zod has operated well below capacity as a result of strife between Armenia and Azerbaijan. The mine is controlled and supervised by Armenians but many labourers fled because of continuing threats of violence. Periodic shortages of electricity and petroleum also hamper mine operations, which Zod officials estimate could continue for another 20 years as ample reserves remain in underground veins.

Until now most mining revenues were transferred to Moscow and partly reinvested in the Armenian economy. As elsewhere in the former Soviet Union, independence for Armenia largely means cutting out the middle man. James Dorian is research associate at the Minerals Policy Program, East-West Centre, Honolulu, Hawaii.

being worked, including the Zod underground/open cast mine on the eastern border with Azerbaijan. Zod is a medium-sized mine yielding 80,000-90,000 troy ounces annually, worth about \$35m at world prices, from 500,000 to 600,000 tonnes of ore.

In recent months, Zod has operated well below capacity as a result of strife between Armenia and Azerbaijan. The mine is controlled and supervised by Armenians but many labourers fled because of continuing threats of violence. Periodic shortages of electricity and petroleum also hamper mine operations, which Zod officials estimate could continue for another 20 years as ample reserves remain in underground veins.

Until now most mining revenues were transferred to Moscow and partly reinvested in the Armenian economy. As elsewhere in the former Soviet Union, independence for Armenia largely means cutting out the middle man. James Dorian is research associate at the Minerals Policy Program, East-West Centre, Honolulu, Hawaii.

Gold price climbs to 6-week high

By Kenneth Gooding, Mining Correspondent

SUGGESTIONS FROM a senior Soviet economist that the former Soviet Union's gold reserves were much lower than most western analysts' estimates continued to buoy up the gold price yesterday and it touched \$357 a troy ounce, the highest for six weeks, at one stage in London.

Selling by producers capped the rally and gold closed in London last night at \$355.35 up \$1.50.

Analysts were also making increasingly confident predictions that the gold price is ready for recovery. Mr Roger Chaplin at Credit Lyonnais Laing, suggested in the group's International Mining Monitor that the price would average \$400 next year and go up to \$450 an ounce during 1992.

He pointed out that gold supply would peak this year while jewellery demand continued to exceed newly-mined production. The deficit in supply might be 500 tonnes by 1992-94.

Mr Chaplin also said that the high level of gold sales from the former Soviet Union was unlikely to continue because the independent republics would try to use gold as collateral and backing for their currencies.

Coins were also seen in the silver and platinum markets.

South African ferrochrome rationalisation looms larger

By Philip Gawthorn in Johannesburg

THE PROSPECT of a further rationalisation of South Africa's ferrochrome production capacity loomed larger yesterday following the announcement that Consolidated Metallurgical Industries was involved in talks with Chromcon Technology.

Earlier this month Samancor, the world's largest producer, bought the ferrochrome operations of Metallurgische Stahl and Alloys, the second largest producer. The effect of this transaction was to increase Samancor's production capacity to nearly 1m tonnes a year.

Rationalisation efforts are being driven by the weak state of the world ferrochrome market, the result of oversupply and slack stainless steel demand.

CMI, with capacity of 330,000

tonnes a year, is the world's third largest producer. The current talks are almost certainly in response to the Samancor/MSA deal, with CMI not wanting to be overwhelmed by the new conglomerate. If the talks are successful, South Africa will, in the course of one year, have gone from five ferrochrome producers to two. Last year, CMI bought Purity Metals. South Africa produced about 40 per cent of world ferrochrome supply of 2.66m tonnes in 1990.

Rationalisation efforts are being driven by the weak state of the world ferrochrome market, the result of oversupply and slack stainless steel demand.

CMI, with capacity of 330,000

From a high in 1989 of 81 US cents a lb, the price dropped to 47 cents last year, rising to 48 cents in December. This drove many producers into a loss position, including CMI which made a bottom line loss of R247m (\$45m) in the year to June, compared with R71m profit in 1989.

The intentions of producers are already clear with Samancor asking customers to pay 50 US cents a lb in the September quarter, and CMI not far behind asking 50% cents. Producers know they cannot push prices too high without running the risk of stimulating new production, which is what caused the price to weaken in 1989.

Indian pepper output forecast higher

INDIA'S PEPPER output is likely to be about 60,000 tonnes in 1991-92 (November-October), up from 50,000 in 1990-91, the state-run Spices Board said, reports Reuters from New Delhi.

Exporters said they might find it difficult to sell more pepper in 1991-92 than in the previous year because of the turmoil in the Soviet Union, which has yet to renew its bilateral trade agreements with India for 1992.

The Soviet Union is the biggest buyer of Indian pepper. It

bought 17,500 tonnes in 1990-91, more than half of the total exports of 31,871 during the year.

Cardamom exports are expected to more than double, meanwhile, to 1,000 tonnes from 379 tonnes in 1990-91 the board said.

But India would have to make serious efforts at selling cardamom because of tough competition from Guatemala, said Mr K.G. Nair, the board's secretary.

Indian cardamom output was expected to be about 4,500

tonnes in 1991-92 (August-July), up from 4,100 in the previous year and 3,120 in 1989-90.

Exporters said a sharp devaluation of the rupee in July made India's cardamom exports cheaper. But Guatemala caught up by devaluing its own currency to give its exports an edge. Guatemala is the world's biggest cardamom producer, followed by India.

"Guatemala would have to sell all its cardamom at any price as it does not have any domestic demand," Mr Nair said.

Supplier rejects 'filthiest fuel' charge

By Maurice Samuelson

THE SUPPLIER of a new bulk fuel, which is emerging as a significant competitor to coal in power stations, has hit back at allegations that it poses a grave new threat to the environment.

Orimulsion, a mixture of heavy oil and water developed in Venezuela, was recently described by an energy spokesman of the British Labour party, as the world's filthiest fuel.

Mr Manuel De Oliveira, chief executive of BP Bitor, which markets the fuel in Europe, said in London that it contained 20 per cent less carbon dioxide, the principal greenhouse gas, than coal. As for nitrogen oxide, a primary cause of acid rain pollution, Orimulsion-fired plants emitted less than plants run on heavy fuel oil and no more than those fired on natural gas, he claimed.

While accepting that Orimulsion emissions contained dangerous metals such as vanadium and nickel, he said that power stations to which it was delivered would be expected to install equipment keeping pollution well within

the standards now being drafted by the European Commission.

BP Bitor, jointly owned by BP and Petroleos de Venezuela SA (PDVSA), Venezuela's national oil company, is the largest of three international companies marketing the fuel on behalf of the Venezuelans. The other two operate in North America and Japan.

The Venezuelans believe that Orimulsion exports will climb steadily to 50m tonnes a year, equivalent to the current steam coal exports of South Africa. By the end of the decade, well before that level is reached, the fuel, if priced close to the current world market price of \$40 a tonne, could be earning Venezuela about \$150m a year.

The supplies would also enjoy long-term security as Venezuela contains 42bn tonnes of recoverable reserves of the bituminous material from which Orimulsion is made. This is equal, in best terms, to 60bn tonnes of coal, approximately twice the steam coal and anthracite reserves of Australia, currently the

world's biggest exporter.

National Power and PowerGen, Britain's two principal power station groups, are among the keenest customers for the new fuel. Their purchases are expected to rise from nearly 3m tonnes next year to 10m tonnes by the middle of the decade.

By 1994, National Power's power station at Pembroke is expected to be burning 10m tonnes a year. PowerGen, its smaller rival, has placed a large order for Ince "B" power station in Lancashire, which is already burning about 100,000 tonnes a year. It has also considered burning it at the Isle of Grain power station on the Thames, but is apparently constrained from doing so by the risk that it would thereby exceed its permitted output of sulphur dioxide emissions, the other leading acid rain pollutant.

Sales of Orimulsion have been increasing slowly because of the scale of the capacity being developed in Venezuela's Orinoco Basin, between \$1.5bn and \$2bn are expected to be invested there over the next seven years - the need to

develop long-distance haulage arrangements, and the complexity of converting large scale fossil-fired power stations to the new fuel.

In Britain, BP Bitor has placed a contract for the construction of a storage centre at Liverpool docks, where the fuel is landed in 65,000 tonne "Pantamax" vessels. The contract for storing black treacle substance there has been awarded, appropriately, to United Molasses, the sugar processing concern.

In what BP Bitor claims is the biggest contract ever placed with the Manchester Ship Canal Company, it has arranged for the fuel to be sent by a fleet of barges to Ince power station.

On the environmental front, Orimulsion also hopes to take advantage of new equipment to burn it cleanly and more efficiently than with conventional boiler plant. It is negotiating with Enel, the Italian national electricity utility, about constructing a 100 Megawatt power station based on coal gasification technology developed by Texaco, the US oil company.

Kazakhstan stakes its claim to precious metals

THE REPUBLIC of Kazakhstan is claiming its share of the Soviet state's gold and silver and establishing its own independent reserves, according to the Tass news agency, reports Reuters from Moscow.

Kazakhstan is the third largest producer of gold among the Soviet republics, behind the Russian Federation and Uzbekistan, according to Western estimates.

"As of next month, all purely marketable gold and silver produced on the territory of the republic will be handled by the specially created consortium Kazalmassoloto," Tass said.

"Only then is it planned to hand over part of the precious metals, in specifically agreed

quantities, to meet all-union requirements," it said.

Kazakh President Nursultan Nazarbayev has instructed the republic's state bank to set up the reserves, hitherto deposited with the Soviet state bank and marketed by the Bank for Foreign Economic Affairs.

Kazakhstan, rich in mineral resources, is one of the few Soviet republics not to have declared independence since August's failed bid to overthrow President Mikhail Gorbachev, but it wants independent status within a renewed federal union.

Russia and Uzbekistan are also seeking to control their vast mineral resources. Republic authorities believe they can manage them better than

the central government.

Tass quoted Mr Saik Takezhanov, a senior member of the Kazakh parliament, as saying the republic accounted for about 6 to 7 per cent of Soviet gold production and more than 50 per cent of silver output.

Mr Grigory Yavlinsky, a leading Soviet economist said last week that the country sold large quantities of gold in 1990, slashing reserves to around 200 tonnes. He described that as being about the same as the present annual rate of extraction, suggesting that Soviet gold production is falling.

The Soviet Union is one of the world's biggest producers of gold and silver. Silver output has historically been about 1,600 tonnes a year.

Mr Yavlinsky's gold reserve estimate was well below figures quoted previously by Soviet and Western experts, which have been generally above 1,500 tonnes.

The newspaper Rabochaya Trudnaya said one reason for the fall in output was that the industry was no longer attractive for prospective gold diggers because of low pay, heavy taxes and difficult living and working conditions.

"The offices of Glavalmazoloto (the main state gold and diamond concern) are also in a state of alarm. They understand all too well that the gold production sector will collapse if there are no fundamental changes in relations with northern prospectors," it said.

WORLD COMMODITIES PRICES

MARKET REPORT

THE SLIDE in zinc prices at the London Metal Exchange continued yesterday as speculative selling pushed the cash price down another \$7.50 to \$92.2 a tonne, the lowest level since the special high grade contract was introduced in 1988. Traders said the \$1,000-a-tonne barrier, breached for cash metal on Tuesday after LME warehouse stocks reached a record level, had now become the target for the three months position, which fell \$7 yesterday to \$1,011.50 a tonne. "People keep trying to pick the bottom of this market and they keep getting blown out," one trader commented. The nickel market

surrendered nearly half of Tuesday's rally with the cash position closing \$32.50 down at \$7,530 a tonne. Dealers said the rise had met overheard resistance and sentiment had been undermined by falls in other LME contracts. Aluminium steadied a little however, although early gains reflecting bargain-hunting and profit-taking purchases were trimmed by speculative and hedge fundamentals. The cash price closed at \$1.50 above the price of contract low at \$1,141.50 a tonne. Copper prices closed a little higher as worries about the situation in Zaire were reassessed. Compiled from Reuters

London Markets

SPOT MARKETS	Close	Previous	High/Low
Crude oil (per barrel FOB)	+	-	
Dubai	\$18.10-12	+	2.75
Brent Blend (dated)	\$21.20-10	+	0.20
West Blend (dated)	\$21.00-10	+	0.15
WTI (1 pm est)	\$22.25-2.40	+	0.20
Oil products			
(NYE prompt delivery per tonne FOB)	+	-	
Premium Gasoline	\$23.20-28	-	0.5
Gas Oil	\$24.20-28	-	0.5
Heavy Fuel Oil	\$24.75-24	+	0.20
Aluminium	\$1,011.50	+	0.20
Other			
Gold (per troy oz)	\$355.35	+	1.5
Silver (per troy oz)	\$41.00	+	0.35
Platinum (per troy oz)	\$580.0	+	0.75
Palladium (per troy oz)	\$880.0	+	0.75
Copper (US Producer)	114.00	+	2
Lead (US Producer)	37.00	+	0.07
Tin (Kuala Lumpur market)	145.00	+	0.07
Tin (New York)	145.00	+	0.07
Zinc (US Prime Western)	62.00	+	0.07
Cocoa (first weight)	103.00	+	1.75
Pepper (head weight)	117.00	+	12.7
Pepper (body weight)	75.00	+	1.80
London daily sugar (new)	\$28.00	-	0.5
London daily sugar (old)	\$28.00	-	0.5
Tate and Lyle sugar (new)	\$28.00	-	0.5
Barley (English feed)	\$118.00	+	1
Maize (US No. 3 yellow)	\$141.00	+	1
Wheat (US Durum Northern)	\$101.00	+	1
Rubber (RSS No. 1)	\$22.50	+	0.20
Rubber (RSS No. 2)	\$22.50	+	0.20
Cocoa oil (Philippines)	\$40.00	+	1.5
Palm Oil (Malaysia)	\$34.50	+	1.0
Copra (Philippines)	\$30.00	+	0.5
Soyabean (US)	\$105.00	+	1.0
Cotton "A" (India)	\$50.00	+	0.45
Woolfloss (64s Super)	\$50.00	+	0.45

SOYABEANS - London POX	Close	Previous	High/Low
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00-104.00
Oct	105.00	104.00	105.00-104.00
Dec	105.00	104.00	105.00-104.00
Mar	105.00	104.00	105.00-104.00
May	105.00	104.00	105.00-104.00
Jul	105.00	104.00	105.00

LONDON STOCK EXCHANGE

BT dominates nervous equity market

By Terry Byland, UK Stock Market Editor

SECOND thoughts on the UK government's decision to leave the next general election date in abeyance left the UK equity market looking less certain yesterday. Share prices moved around overnight levels, with leading indices often reflecting investment interest in no more than a few leading blue chip issues.

Once again, trading was dominated by heavy turnover in BT (34m shares) and British Gas (more than 7m). Overall, the FT-SE 100 index rose 1.45 points to 2,644.3, compared with 2,642.8 on Tuesday.

With a sharp rise in BT worth about 3% points on the Footsie, traders were inclined to discount the index itself, which closed 1.4 down on the day at 2,644.3.

Equities opened uncertainly

Account Opening Dates			
First Dealings	2nd Dealings	3rd Dealings	4th Dealings
20 Sep	27 Sep	4 Oct	11 Oct
Option Dealings	27 Sep	4 Oct	11 Oct
2nd Dealings	27 Sep	4 Oct	11 Oct
3rd Dealings	27 Sep	4 Oct	11 Oct
4th Dealings	27 Sep	4 Oct	11 Oct

but the Footsie Index was quickly boosted by an initial gain in British Aerospace as market hints of a bid for the troubled company were fuelled by a report in the Financial Times that a group of UK institutions is planning a break-up of the aerospace/defence interests.

The shares closed well below the day's peak, however. At best the market was a mere 4.3 up on the Footsie scale and support faded as the

2,650 mark was challenged. With institutional interest clearly on the wane outside of the privatisation favourites, share prices relinquished some of the gains achieved on the previous day.

Selling pressure, however, was very slight and the market soon bottomed out in the 2,640 area. London steadied hopelessly as first indications on Wall Street's opening were borne out by an early rise of eight points on the Dow Jones Industrial Average.

Price movements across the broad range of the market were small and irregular. Among the consumer stocks, Cadbury Schweppes drifted lower as bid hopes faded, and Allied Lyons, which has also been boosted recently by takeover speculation, turned easier.

Gains in some other leading retailers, such as Marks and Spencer, the high street group, and GUS, the mail order company, were very small and reflected little more than price adjustments on the back of buying enquiries.

Minor losses among the international export leaders reflected uncertainty about the US dollar, the currency in which most of their overseas sales are priced. BAT Industries continued to suffer the adverse effects of developments at Eagle Star, while the ICI share price again eased as hopes of an all-out bid from the Hanson camp dwindled.

Asda, the food supermarket chain, once more recorded hefty turnover, 9.1m shares, as investors continued to mull over the implications of the

rights issue call and persistent hints that an overseas bid may be pending.

Equity strategists continued to take the view that, in the near term at least, the UK stock market is "stuck in a trading range", as Kleinwort Benson phrased it.

Kleinwort's strategy team remains confident that the Footsie will reach 3,000 next year, commenting that the dollar has yet to reflect the upward turn in the US economy and that many London stocks with dollar-based earnings are still attractive.

On the UK side of the market equation, Kleinwort points to declining inflation, base rate reductions, increasing signs of economic recovery and receding fears of higher German interest rates.

FINANCIAL TIMES STOCK INDICES

Government fees	67.46	67.56	67.44	67.26	67.32	78.45	67.94	62.17	127.4	46.18
							(10.9)	(2.1)	(9/1/3)	(3/1/73)
Fixed Interest	97.17	96.93	96.93	96.84	97.00	96.49	(97.10)	90.59	106.4	50.53
							(2.1)	(2.1)	(20/1/47)	(3/1/73)
Ordinary Share @	2037.9	2006.9	2021.6	2018.9	2005.2	2619.0	2103.9	2103.9	40.4	
							(19.1)	(19.1)		(26/6/40)
Gold Mines	157.2	156.9	155.6	158.1	163.1	194.3	222.8	167.0	79.7	45.5
							(11.7)	(22.2)	(15/2/63)	(28/10/71)
FT-SE 100 Share	2044.2	2045.6	2021.7	2090.0	2096.6	2067.0	2076.0	2054.8	2026.9	986.9
							(2.9)	(16.1)	(11/8/61)	(23/7/84)
FT-SE Sharetrack 200	1178.20	1178.95	1171.82	1199.39	1189.39	-	1186.80	938.62	1198.60	938.62
							(9.9)	(16.1)	(11/8/61)	(18/1/61)
@Ord. Div. Yield	4.81	4.81	4.54	4.58	4.59	5.87				
@Earnings Yld % (full)	7.39	7.39	7.44	7.80	7.52	12.31				
							122.00	105.00	105.00	105.00

● Latest Share Prices are available on FT Cityline. Calls charged at 38p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-925-2128

PROPERTY

● Latest Share Prices are available on FT Cityline. Calls charged at 38p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-925-2128

PROPERTY—Contd

INVESTMENT TRUSTS

INVESTMENT TRUSTS—C

FINANCE, LAND, ETC—Contd

MINES - Conte

1. **Identifikasi Masalah**
 2. **Pengumpulan Data**
 3. **Penyusunan Laporan**
 4. **Pengujian**
 5. **Penyempurnaan**
 6. **Pengemasan**
 7. **Pengiriman**
 8. **Penggunaan**
 9. **Pengawasan**
 10. **Pengendalian**
 11. **Pengukuran**
 12. **Pengelolaan**
 13. **Pengembangan**
 14. **Pengelolaan**
 15. **Pengembangan**
 16. **Pengelolaan**
 17. **Pengembangan**
 18. **Pengelolaan**
 19. **Pengembangan**
 20. **Pengelolaan**
 21. **Pengembangan**
 22. **Pengelolaan**
 23. **Pengembangan**
 24. **Pengelolaan**
 25. **Pengembangan**
 26. **Pengelolaan**
 27. **Pengembangan**
 28. **Pengelolaan**
 29. **Pengembangan**
 30. **Pengelolaan**
 31. **Pengembangan**
 32. **Pengelolaan**
 33. **Pengembangan**
 34. **Pengelolaan**
 35. **Pengembangan**
 36. **Pengelolaan**
 37. **Pengembangan**
 38. **Pengelolaan**
 39. **Pengembangan**
 40. **Pengelolaan**
 41. **Pengembangan**
 42. **Pengelolaan**
 43. **Pengembangan**
 44. **Pengelolaan**
 45. **Pengembangan**
 46. **Pengelolaan**
 47. **Pengembangan**
 48. **Pengelolaan**
 49. **Pengembangan**
 50. **Pengelolaan**
 51. **Pengembangan**
 52. **Pengelolaan**
 53. **Pengembangan**
 54. **Pengelolaan**
 55. **Pengembangan**
 56. **Pengelolaan**
 57. **Pengembangan**
 58. **Pengelolaan**
 59. **Pengembangan**
 60. **Pengelolaan**
 61. **Pengembangan**
 62. **Pengelolaan**
 63. **Pengembangan**
 64. **Pengelolaan**
 65. **Pengembangan**
 66. **Pengelolaan**
 67. **Pengembangan**
 68. **Pengelolaan**
 69. **Pengembangan**
 70. **Pengelolaan**
 71. **Pengembangan**
 72. **Pengelolaan**
 73. **Pengembangan**
 74. **Pengelolaan**
 75. **Pengembangan**
 76. **Pengelolaan**
 77. **Pengembangan**
 78. **Pengelolaan**
 79. **Pengembangan**
 80. **Pengelolaan**
 81. **Pengembangan**
 82. **Pengelolaan**
 83. **Pengembangan**
 84. **Pengelolaan**
 85. **Pengembangan**
 86. **Pengelolaan**
 87. **Pengembangan**
 88. **Pengelolaan**
 89. **Pengembangan**
 90. **Pengelolaan**
 91. **Pengembangan**
 92. **Pengelolaan**
 93. **Pengembangan**
 94. **Pengelolaan**
 95. **Pengembangan**
 96. **Pengelolaan**
 97. **Pengembangan**
 98. **Pengelolaan**
 99. **Pengembangan**
 100. **Pengelolaan**

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Project Security Information

Specimen	...	54	74.64	75.63	74.61	1.000	Specimen Upper 4 H...	6	16.95	17.30	18.34
Managed	54	74.64	75.63	74.61	1.000	Sale Length 7 4 H...	6	30.91	31.46	32.77
							World Sp Sale 4 H...	6	27.36	27.77	28.48

1953

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

For Ecuador, January 2000, Britannia Life Assurance

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 38p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

CANADA (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

IRELAND (SIB RECOGNISED)

EQUUS Austral	5 10 250	4 2 20	4 35 3	4 35 3
EQUUS Japan	5 10 261	5 16 2	5 48 3	4 35 3
EQUUS Japan Ex	5 10 262	5 2 3	5 48 3	4 35 3

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 38p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Markets awaiting US data

The foreign exchange markets remained transfixed by the release of important US economic data tomorrow, leaving the major currencies unable to break out of recent trading ranges.

The dollar closed in Tokyo at DM1.6861 and in London at DM1.6878, slightly lower than the New York closing prices of DM1.6878 and Y13.43.

In London, pressure on the US currency increased in technical trading. The dollar hit a low of DM1.6850 and Y13.20 before support caused a slight rally to DM1.6862 and Y13.55 by the close.

The prospects for the US currency appear bleak in the very short term, with most analysts anticipating a fall to around DM1.68 if the Federal Reserve eases monetary conditions on Friday after the release of non-farm payroll data. A poor employment number has been the trigger to easier monetary conditions earlier this year.

However, there is a division of opinion over the likely level of the dollar by the end of the year. Many analysts take the view that a recovery in the US economy will increase demand for the US currency and lead to an appreciation of the dollar to perhaps DM1.90 by the year end.

Others, however, believe that portfolio investors will

switch funds from the low-yielding US market to assets denominated in the D-Mark and other European currencies. On this view, the US currency could stabilise at around DM1.68 or lower, depending on the weight of portfolio flows out of dollar assets.

One currency to have benefited from portfolio investment flows in recent weeks has been the Canadian dollar. International investors have purchased more than C\$1bn of Eurobonds this year, in addition to acquisitions of Canadian government securities.

Yesterday the Canadian dollar remained strong, helped by

inflows from C\$1bn Eurobonds

tunched on Tuesday. The

Canadian currency was firm at

around C\$1.10, well below

recent ranges of C\$1.15 to

C\$1.19, and testing the C\$1.13

resistance level.

This prompted the Bank of

Canada to intervene, selling

Canadian dollars at C\$1.1907. Within the European exchange rate mechanism, the D-Mark strengthened slightly following by comments from Mr Hans Tietmeyer, the Bundesbank vice-president, that the monetary authorities would like to see inflation fall to around 2 per cent. His remarks echoed earlier comments by Mr Helmut Schlesinger, the bank president, and reinforced the impression that a 2 per cent inflation is an official policy target.

The market took this as a sign that German interest rates will remain at around current levels for some time to come. The peseta remained firm, around 4.40 per cent above the lowest currency in the system, the French franc.

Sterling closed at DM2.9125

from DM2.9150 and £1.7620

from £1.7480. Sterling was

unchanged on its trade-

weighted index at 91.2.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Change	% Change
Spanish Peseta	133.63	129.20	-3.38	4.39	53
Belgian Franc	40.33	40.33	0.00	0.00	0
Italian Lira	1,336.28	1,336.28	0.00	0.00	0
French Franc	6.55	6.55	0.00	0.00	0
German Mark	1.00	1.00	0.00	0.00	0
Portuguese Escudo	200.48	200.48	0.00	0.00	0
Irish Punt	7.88	7.88	0.00	0.00	0
Spanish Peseta	133.63	129.20	-3.38	4.39	53
Belgian Franc	40.33	40.33	0.00	0.00	0
Italian Lira	1,336.28	1,336.28	0.00	0.00	0
French Franc	6.55	6.55	0.00	0.00	0
German Mark	1.00	1.00	0.00	0.00	0
Portuguese Escudo	200.48	200.48	0.00	0.00	0
Irish Punt	7.88	7.88	0.00	0.00	0

Source: European Central Bank. Data as of 10.00 a.m. on October 3, 1991. Percentages are calculated on the basis of the previous day's closing rate. The percentage change between the actual rate and the central bank's target rate is shown in the last column.

Forward premiums and discounts apply to the US dollar and not to the individual currencies.

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

Estimated volume 92,000 (US\$ 100m)

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NYSE COMPOSITE PRICES

Stock	Div. Yld. %	High	Low	Close	Change	Stock	Div. Yld. %	High	Low	Close	Change
100 1/2	3.20	11.15	11.15	11.15	0.00	100 1/2	3.20	11.15	11.15	11.15	0.00
100 1/4	3.20	11.15	11.15	11.15	0.00	100 1/4	3.20	11.15	11.15	11.15	0.00
100 1/8	3.20	11.15	11.15	11.15	0.00	100 1/8	3.20	11.15	11.15	11.15	0.00
100 1/16	3.20	11.15	11.15	11.15	0.00	100 1/16	3.20	11.15	11.15	11.15	0.00
100 1/32	3.20	11.15	11.15	11.15	0.00	100 1/32	3.20	11.15	11.15	11.15	0.00
100 1/64	3.20	11.15	11.15	11.15	0.00	100 1/64	3.20	11.15	11.15	11.15	0.00
100 1/128	3.20	11.15	11.15	11.15	0.00	100 1/128	3.20	11.15	11.15	11.15	0.00
100 1/256	3.20	11.15	11.15	11.15	0.00	100 1/256	3.20	11.15	11.15	11.15	0.00
100 1/512	3.20	11.15	11.15	11.15	0.00	100 1/512	3.20	11.15	11.15	11.15	0.00
100 1/1024	3.20	11.15	11.15	11.15	0.00	100 1/1024	3.20	11.15	11.15	11.15	0.00
100 1/2048	3.20	11.15	11.15	11.15	0.00	100 1/2048	3.20	11.15	11.15	11.15	0.00
100 1/4096	3.20	11.15	11.15	11.15	0.00	100 1/4096	3.20	11.15	11.15	11.15	0.00
100 1/8192	3.20	11.15	11.15	11.15	0.00	100 1/8192	3.20	11.15	11.15	11.15	0.00
100 1/16384	3.20	11.15	11.15	11.15	0.00	100 1/16384	3.20	11.15	11.15	11.15	0.00
100 1/32768	3.20	11.15	11.15	11.15	0.00	100 1/32768	3.20	11.15	11.15	11.15	0.00
100 1/65536	3.20	11.15	11.15	11.15	0.00	100 1/65536	3.20	11.15	11.15	11.15	0.00
100 1/131072	3.20	11.15	11.15	11.15	0.00	100 1/131072	3.20	11.15	11.15	11.15	0.00
100 1/262144	3.20	11.15	11.15	11.15	0.00	100 1/262144	3.20	11.15	11.15	11.15	0.00
100 1/524288	3.20	11.15	11.15	11.15	0.00	100 1/524288	3.20	11.15	11.15	11.15	0.00
100 1/1048576	3.20	11.15	11.15	11.15	0.00	100 1/1048576	3.20	11.15	11.15	11.15	0.00
100 1/2097152	3.20	11.15	11.15	11.15	0.00	100 1/2097152	3.20	11.15	11.15	11.15	0.00
100 1/4194304	3.20	11.15	11.15	11.15	0.00	100 1/4194304	3.20	11.15	11.15	11.15	0.00
100 1/8388608	3.20	11.15	11.15	11.15	0.00	100 1/8388608	3.20	11.15	11.15	11.15	0.00
100 1/16777216	3.20	11.15	11.15	11.15	0.00	100 1/16777216	3.20	11.15	11.15	11.15	0.00
100 1/33554432	3.20	11.15	11.15	11.15	0.00	100 1/33554432	3.20	11.15	11.15	11.15	0.00
100 1/67108864	3.20	11.15	11.15	11.15	0.00	100 1/67108864	3.20	11.15	11.15	11.15	0.00
100 1/134217728	3.20	11.15	11.15	11.15	0.00	100 1/134217728	3.20	11.15	11.15	11.15	0.00
100 1/268435456	3.20	11.15	11.15	11.15	0.00	100 1/268435456	3.20	11.15	11.15	11.15	0.00
100 1/536870912	3.20	11.15	11.15	11.15	0.00	100 1/536870912	3.20	11.15	11.15	11.15	0.00
100 1/1073741824	3.20	11.15	11.15	11.15	0.00	100 1/1073741824	3.20	11.15	11.15	11.15	0.00
100 1/2147483648	3.20	11.15	11.15	11.15	0.00	100 1/2147483648	3.20	11.15	11.15	11.15	0.00
100 1/4294967296	3.20	11.15	11.15	11.15	0.00	100 1/4294967296	3.20	11.15	11.15	11.15	0.00
100 1/8589934592	3.20	11.15	11.15	11.15	0.00	100 1/8589934592	3.20	11.15	11.15	11.15	0.00
100 1/17179869184	3.20	11.15	11.15	11.15	0.00	100 1/17179869184	3.20	11.15	11.15	11.15	0.00
100 1/34359738368	3.20	11.15	11.15	11.15	0.00	100 1/34359738368	3.20	11.15	11.15	11.15	0.00
100 1/68719476736	3.20	11.15	11.15	11.15	0.00	100 1/68719476736	3.20	11.15	11.15	11.15	0.00
100 1/137438953472	3.20	11.15	11.15	11.15	0.00	100 1/137438953472	3.20	11.15	11.15	11.15	0.00
100 1/274877906944	3.20	11.15	11.15	11.15	0.00	100 1/274877906944	3.20	11.15	11.15	11.15	0.00
100 1/549755813888	3.20	11.15	11.15	11.15	0.00	100 1/549755813888	3.20	11.15	11.15	11.15	0.00
100 1/1099511627776	3.20	11.15	11.15	11.15	0.00	100 1/1099511627776	3.20	11.15	11.15	11.15	0.00
100 1/2199023255552	3.20	11.15	11.15	11.15	0.00	100 1/2199023255552	3.20	11.15	11.15	11.15	0.00
100 1/4398046511104	3.20	11.15	11.15	11.15	0.00	100 1/4398046511104	3.20	11.15	11.15	11.15	0.00
100 1/8796093022208	3.20	11.15	11.15	11.15	0.00	100 1/8796093022208	3.20	11.15	11.15	11.15	0.00
100 1/17592186444416	3.20	11.15	11.15	11.15	0.00	100 1/17592186444416	3.20	11.15	11.15	11.15	0.00
100 1/35184372888832	3.20	11.15	11.15	11.15	0.00	100 1/35184372888832	3.20	11.15	11.15	11.15	0.00
100 1/70368745777664	3.20	11.15	11.15	11.15	0.00	100 1/70368745777664	3.20	11.15	11.15	11.15	0.00
100 1/140737491555328	3.20	11.15	11.15	11.15	0.00	100 1/140737491555328	3.20	11.15	11.15	11.15	0.00
100 1/281474983110656	3.20	11.15	11.15	11.15	0.00	100 1/281474983110656	3.20	11.15	11.15	11.15	0.00
100 1/562949966221312	3.20	11.15	11.15	11.15	0.00	100 1/562949966221312	3.20	11.15	11.15	11.15	0.00
100 1/1125899932442624	3.20	11.15	11.15	11.15	0.00	100 1/1125899932442624	3.20	11.15	11.15	11.15	0.00
100 1/2251799864885248	3.20	11.15	11.15	11.15	0.00	100 1/2251799864885248	3.20	11.15	11.15	11.15	0.00
100 1/4503599729770496	3.20	11.15	11.15	11.15	0.00	100 1/4503599729770496	3.20	11.15	11.15	11.15	0.00
100 1/9007199459540992	3.20	11.15	11.15	11.15	0.00	100 1/9007199459540992	3.20	11.15	11.15	11.15	0.00
100 1/18014398919081984	3.20	11.15	11.15	11.15	0.00	100 1/18014398919081984	3.20	11.15	11.15	11.15	0.00
100 1/36028797838163968	3.20	11.15	11.15	11.15	0.00	100 1/36028797838163968	3.20	11.15	11.15	11.15	0.00
100 1/72057595676327936	3.20	11.15	11.15	11.15	0.00	100 1/72057595676327936	3.20	11.15	11.15	11.15	0.00
100 1/144115191352655872	3.20	11.15	11.15	11.15	0.00	100 1/144115191352655872	3.20	11.15	11.15	11.15	0.00
100 1/288230382705311744	3.20	11.15	11.15	11.15	0.00	100 1/288230382705311744	3.20	11.15	11.15	11.15	0.00
100 1/576460765410623488	3.20	11.15	11.15	11.15	0.00	100 1/576460765410623488	3.20	11.15	11.15	11.15	0.00
100 1/1152921530821246976	3.20	11.15	11.15	11.15	0.00	100 1/1152921530821246976	3.20	11.15	11.15	11.15	0.00
100 1/2305843061642493952	3.20	11.15	11.15	11.15	0.00	100 1/2305843061642493952	3.20	11.15	11.15	11.15	0.00
100 1/4611686123284987904	3.20	11.15	11.15	11.15	0.00	100 1/4611686123284987904	3.20	11.15	11.15	11.15	0.00
100 1/9223372246569975808	3.20	11.15	11.15	11.15	0.00	100 1/9223372246569975808	3.20	11.15	11.15	11.15	0.00
100 1/18446744491139951616	3.20	11.15	11.15	11.15	0.00	100 1/18446744491139951616	3.20	11.15	11.15	11.15	0.00
100 1/36893488982279903232	3.20	11.15	11.15	11.15	0.00	100 1/36893488982279903232	3.20	11.15	11.15	11.15	0.00
100 1/73786977964559806464	3.20	11.15	11.15	11.15	0.00	100 1/73786977964559806464	3.20	11.15	11.15	11.15	0.00
100 1/147573955929119612928	3.20	11.15	11.15	11.15	0.00	100 1/147573955929119612928	3.20	11.15	11.15	11.15	0.00
100 1/295147911858239225856	3.20	11.15	11.15	11.15	0.00	100 1/295147911858239225856	3.20	11.15	11.15	11.15	0.00
100 1/590295823716478451712	3.20	11.15	11.15	11.15	0.00	100 1/590295823716478451712	3.20	11.15	11.15	11.15	0.00
100 1/1180591647432956903424	3.20	11.15	11.15	11.15	0.00	100 1/1180591647432956903424	3.20	11.15	11.15	11.15	0.00
100 1/2361183294865913806848	3.20	11.15	11.15	11.15	0.00	100 1/2361183294865913806848	3.20	11.15	11.15	11.15	0.00
100 1/4722366589731827613696	3.20	11.15	11.15	11.15	0.00	100 1/4722366589731827613696	3.20	11.15	11.15	11.15	0.00
100 1/9444733179463655227392	3.20	11.15	11.15	11.15	0.00	100 1/9444733179463655227392	3.20	11.15	11.15	11.15	0.00
100 1/18889466359327310454784	3.20	11.15	11.15	11.15	0.00	100 1/18889466359327310454784	3.20	11.15	11.15	11.15	0.00
100 1/37778932718654620909568	3.20	11.15	11.15	11.15	0.00	100 1/37778932718654620909568	3.20	11.15	11.15	11.15	0.00
100 1/75557865437309241819136	3.20	11.15	11.15	11.15	0.00	100 1/75557865437309241819136	3.20	11.15	11.15	11.15	0.00
100 1/151115730874618483638272	3.20	11.15	11.15	11.15	0.00	100 1/151115730874618483638272	3.20	11.15	11.15	11.15	0.00
100 1/302231461749236967276544	3.20	11.15	11.15	11.15	0.00	100 1/302231461749236967276544	3.20	11.15	11.15	11.15	0.00
100 1/604462923498473934553088	3.20	11.15	11.15	11.15	0.00	100 1/604462923498473934553088	3.20	11.15	11.15	11.15	0.00
100 1/1208925846996947869106176	3.20	11.15	11.15	11.15	0.00	100 1/1208925846996947869106176	3.20	11.15	11.15	11.15	0.00
100 1/2417851693993895738212352	3.20	11.15	11.15	11.15	0.00	100 1/2417851693993895738212352	3.20	11.15	11.15	11.15	0.00
100 1/483570338798779											

AMERICA

Modest late sell-off brings down Dow

Wall Street

A modest late sell-off left share prices lower yesterday after a two-way pull from lower bond prices and higher home sales had earlier held the market steady. *Patrick Horsman in New York*

At the close the Dow Jones Industrial Average was down 5.82 at 3,012.52. The more broadly based Standard & Poor's 500 finished 0.93 lower at 358.27, while the Nasdaq composite of over-the-counter stocks eased 2.17 to 526.34. Volume on the New York Stock Exchange was 168m shares, and declines outpaced rises by 880 to 771.

The only significant news of the day was a 6.7 per cent rise in August single-family house sales. The increase was much bigger than the market expected, and suggested that the crucial housing sector may be recovering from the recession. The positive impact of the news on sentiment was offset by its effect on bond prices, which fell, while long-term interest rates rose.

Hopes remained high, however, of an interest rate cut, especially after a Washington newsletter reported that the Federal Reserve Open Market Committee, which met on Tuesday, was leaning toward another easing of monetary policy.

Among individual stocks, Time Warner jumped 8.2% to \$55 on the news that the entertainment group would soon announce an alliance with two Japanese companies, Toshiba and C.Itoh, which would raise about \$1bn for Time Warner. Chrysler rose early on but ended unchanged at \$104, on huge volume of 10m shares. On Tuesday the car manufacturer's offering of 35m shares priced at \$10.125 each was completed successfully. The sale raised about \$350m and was oversubscribed, allowing Chrysler to offer 2m more shares than originally planned. Mr Kirk Kerkorian, one of Chrysler's biggest shareholders, bought 6m of the shares offered, which takes his holding to almost 11 per cent.

Upjohn recovered some of the ground lost the previous day, rallying 1% to \$46. It fell sharply late on Tuesday on the news that the UK Committee on the Health and Safety of Medicines had withdrawn the product licence for the company's best-selling sleeping pill, Halcion, because of fears about side-effects. The shares were helped yesterday by comments from analysts that the impact of the UK decision would not dramatically affect Upjohn's earnings.

The stock market's recovery was helped by news that the Federal Reserve Open Market Committee, which met on Tuesday, was leaning toward another easing of monetary policy.

Landmark in a stock deal worth \$19.2m. Integra eased 3% to \$24.4 on the news. On the over-the-counter market, Knowledgeware plummeted 8% to \$12.4 after the company estimated that it had made a loss for the fiscal first quarter, just ended. This would compare with a profit of 30 cents a share earned in the same period a year ago. Novacare climbed 1% to \$22.4 after Mr Peter Gura, analyst at Alex Brown & Sons, upgraded his rating on the stock from a "buy" to a "strong buy", in expectation of exceptional short-term earnings growth.

Canada

TORONTO SHARE prices showed little movement in moderate trading. According to preliminary data, the composite index slipped 2.49 to 3,392.77 although advances led declines by 356 to 241. Volume rose to 21.1m shares from the previous 18.5m shares and trading volume was \$2.18bn, from \$2.01bn the previous day.

Eight of the 14 sub-indices ended higher, with the gold group showing the only solid gain. Focus National Mortgage said it will seek offers for all of its common shares, adding that it believes its shares are undervalued. The stock jumped 4% to \$31.4.

FINANCIAL TIMES

Thursday October 3 1991

EUROPE

Allianz and Linotype weigh on Frankfurt

NEWS from the corporate sector weighed on Europe's senior bourses yesterday, writes *Our Markets Staff*.

FRANKFURT reacted nervously to news of insurance losses at Allianz, and violently to Tuesday's briefing from Linotype, the typesetting and image-processing group.

Allianz fell DM22 to DM2,010 as it said that its insurance business would make a loss for the first time in its history, pushing the DAX index below 1,600 during the session. But the index recovered on strength in bonds, banks and utilities to close 2.30 lower at 1,607.32. The FAZ index dropped 2.87 to 851.21 at mid-session. Volume rose from DM3.1bn to DM3.7bn.

Linotype, according to Mr Hans-Peter Wodnick at James Capel in Frankfurt, again revised down what had already been relatively bleak prospects. This maintained a record of bad news from the company since its annual general meeting in 1990. Analysts said that 1992 earnings per share estimates would be cut sharply from previous estimates of DM30, and Linotype shares fell DM7.50, or nearly 14 per cent to DM44.50 after a low of DM43.3.

PARIS came off the year's high as a placing, a rights issue and a merger affected individual shares. The CAC 40 index fell 9.12 to 1,578.25 in modest turnover of about FF2.2bn, down from FF3.2bn.

Générale des Eaux, the water utility, dropped to a day's low of FF2.432, before closing FF2.439. After the volume of 169,850 shares. Yesterday's trading placed more than 500,000 shares, or about 3 per cent of the company, with institutions at FF2.425 a share, on behalf of Schumacher of the US. Analysts expected the stock to recoup the loss fairly quickly.

Total, the oil group, shed FF2.22 to FF2.66. After the

FT-SE Eurotrack 100 - Oct 2

Hourly changes							
Open	11 am	Noon	1 pm	2 pm	3 pm	4 pm	Close
1103.34	1103.41	1103.84	1104.40	1104.38	1104.19	1104.39	1104.34
Day's High 1105.01							
Day's Low 1102.76							
Oct 1	Sep 30	Sep 27	Sep 26	Sep 25			
1105.95	1100.47	1104.16	1103.42	1108.34			

close, it said that it planned to issue 2.9m new shares in a long-awaited rights issue. Total also said that it would seek a listing in New York.

Agence Havas fell FF3.50 to FF3.90 after the suspension of Eurocom, its subsidiary. Eurocom announced plans to merge with RSCG, making it the sixth biggest advertising agency in the world.

Sefim, the property leasing company, gained FF2.4 or 4.9 per cent to FF2.50 in 312,355 shares, on talk that leading shareholders were tightening their control after the recent takeover speculation.

BNP certificates slipped 40 centimes to FF3.1610, after rising early on to FF3.225 on pleasing first-half profits.

MILAN continued to firm in improved volume, which raised

cautious hopes that investor sentiment was recovering after the recent trading slump. The market was also comforted by neutral to positive interim results and signs of a turnaround in the insurance industry, said Mr Francesco Ricciulli at Paribas.

The Comit index rose 4.88 to 548.23 in turnover estimated at more than 1,000m, up from Tuesday's 1,060m and nearly double the recent daily volumes.

The De Benedetti group continued to attract attention. Olivetti officially closed L.90 higher at L3.150, while Cir added L70 to L2.430. Among the leaders, Fiat gained L110 to L5.370 while, in the telecommunications sector, Sip rose 3.2 per cent to L37 to L1.195 on foreign demand.

STOCKHOLM was dragged down by a rise in interest rates, after a warning from the central bank governor that interest rates must stay high. The Affarsvärlden General index fell 9.5 to 1,026.4 in turnover of SKr330m after SKr254m.

In the banking sector, Gota restricted 4 shares, slipped SKr6 to SKr75 in the wake of

its eight-month results, released late on Tuesday, which showed a fall in operating profits to SKr63m from SKr64m.

ZURICH ended firmer in moderate trading, the Credit Suisse index rising 2.8 to \$17.7. There were reports of a large domestic institutional buyer, focusing mainly on undervalued blue chips.

Banks and insurers led the market up, Winterthur certificates topping the actives list as they rose SFr17 to SFr64 and Union Bank shares closing SFr70 higher at SFr3.440.

BRUSSELS was mixed as the Bel-20 index fell just 0.53 to 1,089.31. The Luxembourg-based steelmaker, Arbed, recovered BF260 or 6.1 per cent to BF4,450 after announcing a smaller-than-expected drop in final profits.

TELAVIV hit another 1991 low on uncertainty over pay talks, the Hex index falling 10.1 to 843.3. MADRID continued to weaken, with the general index falling 2.94 or 1.1 per cent to 269.02 in thin trading. AMSTERDAM had an unimpressive day. The CBS Tendency index closed at 90.2, up 0.2, in turnover of F148.9m.

Lower interest rates help New Zealand to recover

But professional investors are divided over the quality of the market's rally, writes Terry Hall

SHARP FALLS in interest rates, following last week's surprise move by the Reserve Bank to ease monetary policy, have brought new life to the New Zealand stock market after two months of slow and steady decline.

While the NZSE-200 index declined 4.15 to 1,480.80 yesterday, this was attributed to profit-taking after five days of advances. The index is still 7 per cent higher than it was on September 24.

The move by Mr Don Brash, the Reserve Bank governor, came after growing evidence that the economy was under greater deflationary pressure than the bank had forecast in August; this followed a July budget which imposed severe cuts on social welfare and other state spending.

Mr Brash operates under an act of parliament which gives him freedom from political interference in setting monetary policy, with the single goal of achieving low inflation. Last week he announced technical changes which effectively meant that he was increasing the amount of money in circulation.

He said there was mounting evidence that domestic demand conditions were deteriorating faster than expected. This would permit interest rates to fall further and allow what he called a modest drop in exchange rates. The move sparked a flurry in fixed interest markets, with sizeable declines in short and medium-term interest rates to below 9 per cent, while home mortgages fell below 12 per cent, the lowest level for 15 years.

Share prices have responded more erratically. While the rise in the index since September 24 came in heavy trading, com-

panies with substantial exposure to the domestic economy largely failed to respond, and some even lost ground. The economy remains in deep recession and is not expected to recover for some time.

The market leader, Fletcher Challenge, with its heavy involvement in international pulp and paper and the domestic economy, has firmed marginally, while Brierley Investments, which announced a 50 per cent cut in profits last

expected to recover more quickly than New Zealand's. Carter Holt Harvey, the local forestry giant, has also firmed, although it shed 3 cents yesterday to NZ\$1.77. It is expected to benefit from rising forestry exports in the years ahead.

The biggest gains were recorded by a number of second-line stocks which have low levels of debt, are engaged in manufacturing activities and are expected to benefit from the recent drop in the US dollar. Also strong were New Zealand Refining, the oil refinery concern, and Bank Group.

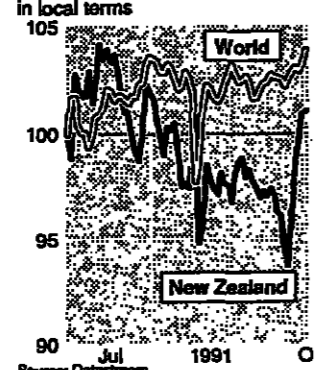
Both companies have acquired former government assets which, analysts say, were sold too cheaply by the previous Labour government. Telecom shares, which were placed internationally at NZ\$2.40 in July, dipped 4 cents to NZ\$2.32 yesterday but they were still strong for the week.

Gold shares have also firmed well. New Zealand has two world-class mines in full production. Martha Hill, formerly owned by the UK and for decades a world leader in ore production, has resumed production, using new open-pit technology. Macraes Mining, in Otago, is also setting production records. Both stocks offer good yields, improved by a fall in the currency.

Institutional managers and brokers are divided over the quality of the recent rally. Some expect gloom to return because of the poor state of the economy, minimal demand and record unemployment.

Others believe that the market will be supported by demand from overseas, helped by low inflation and confidence that the New Zealand economy is picking up thanks to tough government action.

FT-World indices rebased in local terms



Source: Datastream

week, has risen 5 cents to NZ\$1.05 over the past six days, closing unchanged yesterday.

Brierley has announced ambitious plans to improve its profitability and maintain a dividend, but investors are cautious about its exposure to the UK and New Zealand economies, in spite of a reduction in debt costs thanks to lower interest rates.

Better performances among the market's larger stocks have come from Lion Nathan, the brewing and liquor group, and Fernz, the fertilizer company. These have a large exposure to Australia, whose economy is

ASIA PACIFIC

Institutional buying keeps Nikkei steady

Tokyo

THE 225-share Nikkei average held on to Tuesday's 1.9 per cent gain as institutional investors countered the inevitable profit-taking, writes *Emiko Terazono in Tokyo*.

The index lost just 1.90 to 24,376.11 after moving in a narrow trading range between a high of 24,476.56 and a low of 24,323.34. Volume decreased to 450m shares from 600m, with dealers and individuals leading the activity.

Gains led losses by 580 to 417, with 183 issues unchanged. The Topix index of all first section stocks rose 10.97 to 1,862.04, indicating firm sentiment, and in London trading the FTSE/Nikkei 50 index gained 4.13 to 1,581.88.

While traders said that the Nikkei could remain at current levels in the near future, some institutional investors were indicating an interest in committing funds to stocks. Mr Masami Okuma at UBS Phillips & Drew said, "Institutions will probably shift cash investments into the stock market due to the sharp fall in short-term interest rates."

Interest rate-sensitive large-capital issues, which advanced sharply on Tuesday on the easing in reserve requirements by the Bank of Japan, lost ground to profit-taking. Nippon Steel retreated Y12 to Y420 and Mitsubishi Heavy Industries receded Y8 to Y750.

Sumitomo Heavy Industries fell Y16 to Y766 on small-lot selling. The issue was popular recently, rising 12 per cent last week ahead of its incorporation on October 1.

Sansui Electric, a subsidiary of Polytec International, dropped Y25 to Y434. The issue had previously risen on news that the parent company was selling 32 per cent of Sansui shares to an electrical concern based in Hong Kong, but investors

SOUTH AFRICA

JOHANNESBURG was buoyed up by modest gains in gold shares as bullion prices firmed. The All Share index closed 7 higher at 1,140 while the industrial index added 17 to 3,983. The overall share index ended at 3,319, up 21.

tors were starting to take profits, discouraged by recent reports that the price of the transaction was a nominal Y50. Canon strengthened Y60 to Y1,580 on the announcement that the company had developed a ferro-electric liquid crystal display, said to give higher resolution than other LCDs on the market. Buying spread to other precision equipment makers, with Nikon adding Y33 to Y1,020.

Nissens Chemical Industries, the most active issue of the day, jumped Y81 to a year's high of Y929 on demand from dealers and individuals. Investors bought the stock on the recent popularity of bio-technology and pharmaceutical-related issues.

In Osaka, the OSE average moved up Y5.50 to Y6,500 on volume of 36.9m shares. The index climbed for the sixth consecutive day on dealer and individual buying. Ono Pharmaceutical forged ahead by its daily limit of Y500 to Y5,250 on continued popularity due to the company's development of a diabetes drug.

Roundup

THE RALLY in Hong Kong continued yesterday, but Pacific Rim markets were mixed overall.

HONG KONG firmed again, mainly on local buying prompted by lower interest rates and rumours of buying from mainland China. Profit-taking, however, pulled share prices off their highs. The Hang Seng index ended 38.20 ahead of 4,062.07 in turnover of HK\$1.67bn, up from HK\$1.33bn.

Utilities were strong, with China Light up 40 cents at HK\$3.90 and Hong Kong Telecom 15 cents higher at HK\$7.55.

AUSTRALIA fell back after Tuesday's advance. The All

Ordinaries index finished at 1,581.8, down 4.6, following turnover of A\$243m, compared with Tuesday's A\$292m.

The index for gold shares retreated 12.9 to A\$24.5 as the international bullion price steadied. Placer Pacific fell 6 cents to A\$2.30 and Normandy Poseidon finished down 11 cents at A\$1.08.

Woodside Petroleum rose 6 cents to A\$3.96 on speculation that it might be close to signing more contracts to sell liquefied natural gas to Japan. The stock has climbed 36 cents over 10 days.

MANILA finished mixed in light trading. Buying focused on selected commercial and oil shares, helping to push the composite index 9.29 ahead to 950.40. Turnover came to 113m pesos, up from 94m.

TAIWAN was at first lifted, then dragged lower by banking shares. The weighted index rose to 4,903.66 before closing

28.31 off at 4,830.13 in turnover of T\$15.5bn (T\$13.72bn).

SEOUL edged lower on rumours of small business failures, and also profit-taking after the previous day's rise. The composite index slipped 1.45 to 705.18. Turnover fell to Won280bn from Won369bn. The market is shut today.

Some bank shares rose on hopes of rights offerings, following the government's sanctioning of rights issue proposals by Kookmin Bank.

SINGAPORE was mixed. The Straits Times Industrial Index finished at 1,357.04, down 4.61, in turnover of S\$99m, and S\$68m. In KUALA LUMPUR, the composite index was little changed at 521.77, off 0.04, in volume of 13.2m shares, down from 14.7m.

BANGKOK ended lower as investors sold in the belief that prices would fall further. The index shed 11.24 to 654.69 on turnover of B\$2.53bn.

BUSINESS LAW

Code to silence banks' critics

By Derek Wheatley

THE NEW Code of Banking Practice, expected to be published in a few days, has queried history. It started badly. Published in draft only last December, it demanded, quite unreasonably, that comments should be made on its important provisions by March 1, and went on to rectify a number of dubious banking practices as it followed by tradition and sanctioned by law. But it should end up well.

Although everyone with a bank account will be affected by the Code, very few ordinary customers had the time - or the knowledge - to make an informed comment. However, consumer bodies, the Bar Council, Law Society and the Office of Fair Trading were among those who did, and they raised several points of serious concern.

Comment in the press was almost universally unfavourable. In many cases criticisms were obviously well founded. Now, mercifully, the draft published in July will satisfy most people. Probably no amount of redrafting would have satisfied everyone and yet left a code of conduct which was practical and acceptable to the banks and building societies which are to be subject to its terms.

The redrafted code is a happy example of the effect of public opinion expressed by the consumer bodies. Some serious objections on the legal side appeared in a memorandum of the joint Bar Council/Law Society sub-committee on banking law. These have now been fully taken into account in the draft.

One of the chief complaints related to breaches of banking confidentiality. It was said that banks "tipped off" their insurance and other financial subsidiaries as to who their better "fueled" customers were so that they could be targeted for direct mail advertising.

The original draft code justified this by saying: "Banks may pass personal information about their customers to...members of their group so that customers can be informed of services which may meet their needs." This has now become: "Banks will not...[disclose] for marketing purposes details of customers' accounts or their names and addresses to any third parties including companies within the same group."

While this is a complete reversal of the previous position

there is nothing to prevent a bank from communicating with its customers and including what it likes in the post. It is the passing of information to others which is preventable and this dislikable practice is now prohibited.

Customers who want advice that their bank's insurance or financial services subsidiary can give, may consent to their names being passed to them; or they may give instructions that this should not happen when opening an account.

All customers are to be reminded at every five years of their right to give instructions that they do not wish to receive marketing material. This should silence the complaints of those who receive unwanted "junk mail". Banks are leading the way and it is to be hoped that others will follow their example.

There has been a very real improvement in what the code has to say on the question of

cards. Since these are "debit cards" rather than "credit cards" they are not covered by the Consumer Credit Act 1974, which provides that customers' liability for the unauthorised use for their lost or stolen card is limited to £50.

But the concession was qualified: "Customers may be liable for all losses if they have acted fraudulently or negligently." No one could object to an exclusion in the case of fraud but did "negligence" mean only the carelessness which must usually attend any loss of a credit card, or did it mean something more, such as keeping the PIN number actually written on the card which was acknowledged to be such gross negligence as to saddle the customer with liability, both in the White Paper and the Jack Report?

The ambiguity has not been clarified. The amended code states: "Customers will be liable for all losses if they have

There has been a very real improvement in what the code has to say on the question of bank charges. Tariffs will be given to customers when accounts are opened, whenever requested, and before changes are made

bank charges. Tariffs will be given to customers when accounts are opened, whenever requested, and before changes are made. They will be available in branches or, in the case of banks which have few branches, such as Girobank, at every office of the bank.

The imposition of bank charges without notice has in the past caused accounts to become unexpectedly - and without authorisation - overdrawn for which customers then incur charges. The reason for this is legitimate but the customers' resentment is hardly surprising.

This criticism has been met by the following provision in the code: "Banks will disregard the charges to be applied to customers' accounts in any charging period if those charges are incurred solely as a result of the application of charges for the previous charging period."

acted fraudulently. They may be held liable for all losses if they have acted with gross negligence." Few could now quarrel with these exceptions.

The Code of Banking Practice in its amended form is a great improvement on its earlier version. It could never have satisfied everyone. Banks do not have a universal popularity even at the best of times and these are not the best of times. There is a recession and human nature does not readily accept self-blame for its own improvidence or bad luck or whatever is the real cause of disaster at a time of high interest rates; and after such a long period of high interest rates, which are set by the government and, in effect, imposed, it is the banks themselves which become the ready whipping boys of disaster.

The original draft code was said to be inept in presentation and platitudinous in concept. It was certainly somewhat miserly in the concessions it made in favour of customers going beyond those already established by law and prac-

Important changes have been made. Originally, the draft said: "The code is written as a guide to good banking practices and is not intended to have contractual effect."

Many must have wondered what the point was in having it at all if it was to have no legal effect. The statement was ingenious, since banking law itself is only the custom and usage of banking approved by the courts from time to time when some point comes before them for consideration. Anything that had been stated to be good banking practice must surely attract legal consequences between customer and banker.

The statement that the code has no contractual effect does not appear in the amended draft. It is an important change and a timely recognition that what banks say they should do is likely to be held by the courts as to amount to the very least they must do.

The Bar Council and Law Society committee which criticised the draft code is satisfied with its amendments but the consumer bodies have yet to declare their comments. The code was to have been published months ago and further changes of substance would be difficult in view of the many banks and building societies involved, which feel they have gone as far as they can already. It is to be hoped that debate is over so that the authority of the new code can commence.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY OCTOBER 2 1991										TUESDAY OCTOBER 1 1991				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	1991	1990	1989	Year ago (approx)
Figures in parentheses show number of lines of stock																		
Australia (69)	153.54	+0.0	129.93	128.65	132.71	127.63	-0.3	4.76	153.47	130.17	129.17	132.89	126.03	-0.3	135.64	112.74	136.62	
Austria (20)	183.19	-0.2	129.93	128.65	132.71	127.63	-0.3	1.79	183.49	135.83	154.44	158.89	158.89	158.89	222.37	154.82	182.11	
Belgium (47)	126.73	-0.2	129.93	128.65	132.71	127.63	-0.3	5.44	128.37	104.86	108.04	111.16	108.93	-0.1	114.27	126.49	128.33	
Canada (14)	141.58	+0.6	115.07	113.85	111.26	111.36	+0.0	3.41	135.56	115.33	114.44	117.73	111.47	12.42	126.29	128.48	126.13	
Denmark (37)	258.97	+0.5	218.14	216.28	223.83	225.86	+0.1	1.56	257.80	218.26	216.99	223.23	223.23	223.23	270.26	217.74	244.89	
Finland (19)	86.84	+1.3	73.92	72.80	74.89	73.49	+0.8	3.31	85.62	72.54	71.99	74.89	74.89	74.89	84.92	72.56	84.92	
France (11)	122.12	+0.2	129.93	128.65	132.71	127.63	-0.3	1.28	129.17	129.17	129.17	129.17	129.17	129.17	129.17	129.17	129.17	
Germany (65)	110.12	-0.2	93.19	92.28	95.18	95.18	+0.4	2.36	110.39	93.62	92.91	95.57	95.57	95.57	126.98	94.15	111.64	
Hong Kong (52)	168.13	-0.2	148.28	140.87	145.33	187.16	+0.8	4.27	166.92	141.57	140.48	144.84	144.84	144.84	165.98	141.57	165.98	
Italy (71)	122.12	+0.2	129.93	128.65	132.71	127.63	-0.3	1.28	129.17	129.17	129.17	129.17	129.17	129.17	129.17	129.17	129.17	
Japan (474)	74.11	+1.1	62.71	62.09	64.05	66.88	+1.1	3.37	73.27	61.15	61.67	63.44	66.16	88.23	64.76	86.20	86.20	
Malaysia (66)	138.66	+0.1	118.74	116.18	119.86	116.18	+0.6	0.73	137.14	116.32	115.43	117.77	115.43	146.97	118.23	118.23	118.23	
Netherlands (31)	182.72	+0.1	100.85	99.90	102.25	99.55	+0.6	1.33	183.57	100.21	100.16	102.31	102.31	102.31	126.35	100.21	126.35	
New Zealand (14)	140.77	+0.1	118.12	117.94	121.67	120.40	+0.1	4.48	140.88	118.32	118.41	121.81	121.81	121.81	125.75	125.75	125.75	
Portugal (38)	200.05	+0.1	100.85	99.90	102.25	99.55	+0.6	1.33	200.05	100.21	100.16	102.31	102.31	102.31	126.35	100.21	126.35	
Singapore (38)	47.12	-0.1	169.27	167.60	172.76	176.61	-0.9	1.59	201.20	170.12	166.42	174.29	178.27	203.24	178.58	244.50		
South Africa (61)	246.75	+0.1	169.27	167.60	172.76	176.61	-0.9	1.59	246.75	169.27	167.60	172.76	176.61	176.61	246.75	169.27	246.75	
Spain (15)	190.15	-0.2	208.80	206.74	213.25	166.20	+0.6	3.28	242.55	205.72	204.14	210.15	210.15	210.15	210.15	210.15	210.15	
Sweden (26)	169.33	-0.2	169.27	167.60	172.76	176.61	-0.9	1.59	169.33	169.27	167.60	172.76	176.61	176.61	169.33	169.27	169.33	
Switzerland (50)	95.05	-0.8	60.44	79.65	82.17	85.59	-0.9	2.26	94.27	79.96	79.35	81.84	84.95	100.67	82.17	80.60		
United Kingdom (240)	157.68	-0.3	133.43	132.12	136.29	157.68	-0.3	3.10	156.72	134.11	133.09	136.92	156.72	156.72	156.72	156.72	156.72	
Australia (627)	144.11	+0.1	121.95	120.75	124.56	129.29	-0.1	3.87	143.96	120.12	121.17	127.06	125.98	151.52	125.59	133.13		
Canada (108)	187.34	+0.1	158.33	156.96	161.62	163.87	-0.3	2.04	187.16	158.74	157.93	162.66	162.97	200.81	158.55	183.83		
Europe-Pacific (718)	136.31	+0.1	117.89	116.13	120.42	117.46	+0.3	1.07	137.90	116.96	116.07	119.41	116.76	145.92	117.86	118.69		
Japan-Pacific (1545)	141.58	+0.6	119.79	118.50	123.02	121.53	+0.3	1.31	141.58	119.79	118.50	123.02	121.53	141.58	119.79	118.50	121.53	
Latin America (154)	165.77	+0.1	158.33	156.96	161.62	163.87	-0.3	2.04	165.77	158.33	156.96	161.62	163.87	165.77	158.33	156.96	161.62	
Europe-Ex. UK (587)	119.66	+0.1	101.26	100.20	103.05	104.88	-0.1	3.21	119.61	101.27	100.35	103.09	105.01	129.80	103.59	117.61		
Pacific-Ex. Japan (244)	145.70	+0.2	133.90	132.10	136.95	127.93	+0.1	4.28	145.34	133.27	132.35	136.96	127.87	160.40	111.40	129.18		
World-Ex. US (1736)	143.10	+0.6	121.09	119.91	123.69	121.91	+0.3	2.30	143.10	121.09	119.91	123.69	121.91	143.10	121.09	119.91	123.69	
World-Ex. Japan (2201)	143.26	+0.3	123.80	122.49	126.46	132.91	+0.1	2.55	143.26	123.80	122.49	126.46	132.91	143.26	123.80	122.49	126.46	
World-Ex. S. & A. (2261)	143.10	+0.3	123.80	122.49	126.46	132.91	+0.1	2.55	143.10	123.80	122.49	126.46	132.91	143.10	123.80	122.49	126.46	
World-Ex. Japan (2788)	162.74	+0.1	129.25	127.93	132.04	142.38	-0.2	3.44	162.85	129.25	128.96	132.37	142.63	162.85	129.25	128.96	132.37	
The World Index (1260)	146.95	+0.3	124.35	123.19	127.02	133.19	+0.1	2.56	146.95	124.35	123.30	126.86	133.06	146.95	124.35	123.30	126.86	